

The Little Book of Data 3

Ways of seeing



Foreword

If ever there was a year for data visualisation, 2020 was it. The global coronavirus pandemic that cascaded its way through the interconnected global system, causing devastating loss of life and bringing countries to a standstill, made us all experts in exponential charts. Armchair statisticians popped up aplenty and reminded everyone of the importance of timely, accurate and transparent data.

First and foremost, COVID-19 is a global health crisis, but the importance of real-time data to understanding events and making informed decisions has perhaps never been so vital. Policymaking is reliant on the quality of information fed into decision-making and visualising it in a way that allows for effective understanding is essential. Investing is no different.

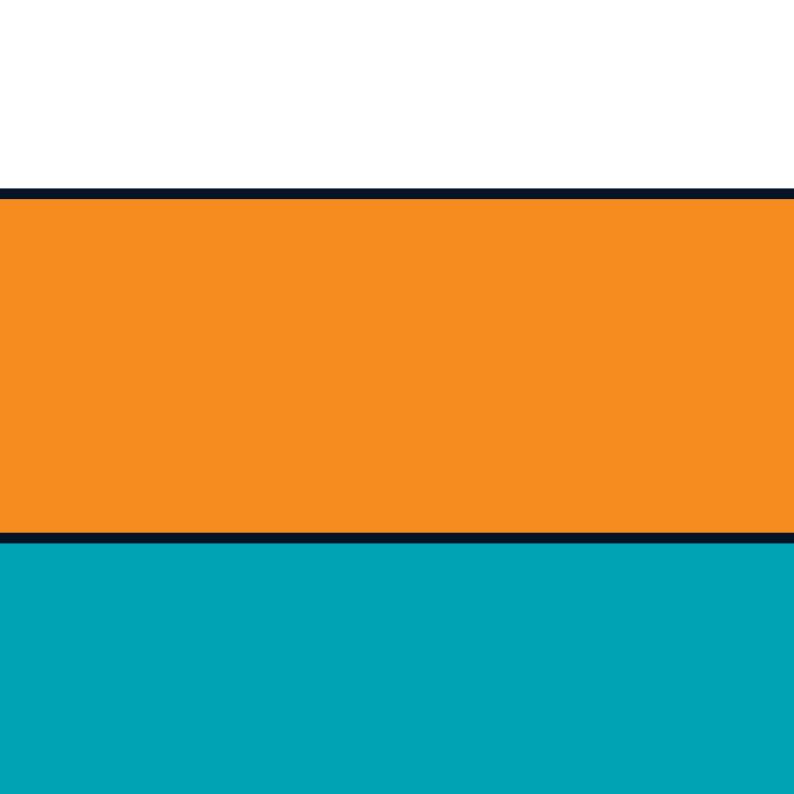
Another topic that rightly grabbed the public's attention this year was the Black Lives Matter movement, sparked by the tragic killing of George Floyd on May 25 in Minneapolis, Minnesota. It therefore seems fitting that this edition includes a chart by W. E. B. Du Bois, a sociologist, historian and human rights activist, who was an early pioneer of data visualisation. His exhibit at the Exposition Universelle in Paris in 1900, which aimed to challenge the racist caricatures and stereotypes of the day, contained many creative charts, graphs and maps.

We do not have space to cover every corner of the globe or every important story that unfolded in 2020. Instead, as with previous editions of the Little Book of Data, we try to lay out insightful and provocative charts and data visualisations that will get you thinking about the world and where we are headed. Our investment philosophy is grounded in the humility that comes with understanding the limits to knowledge and the endless quest to conquer it. This year's book marks another part of that journey.

Enjoy.

Euan Munro

CEO, Aviva Investors



The bigger picture

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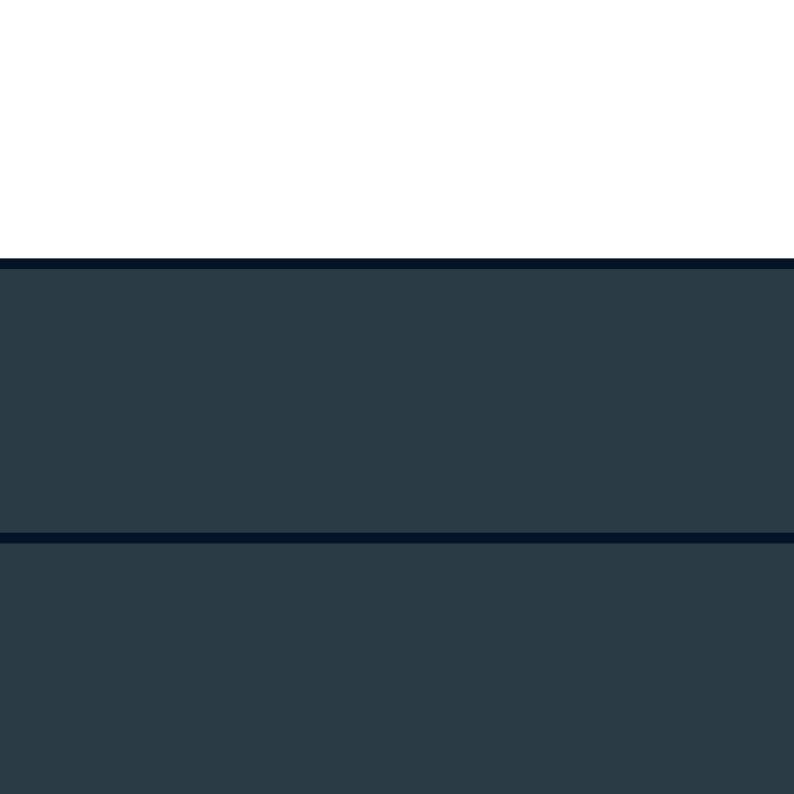
economies

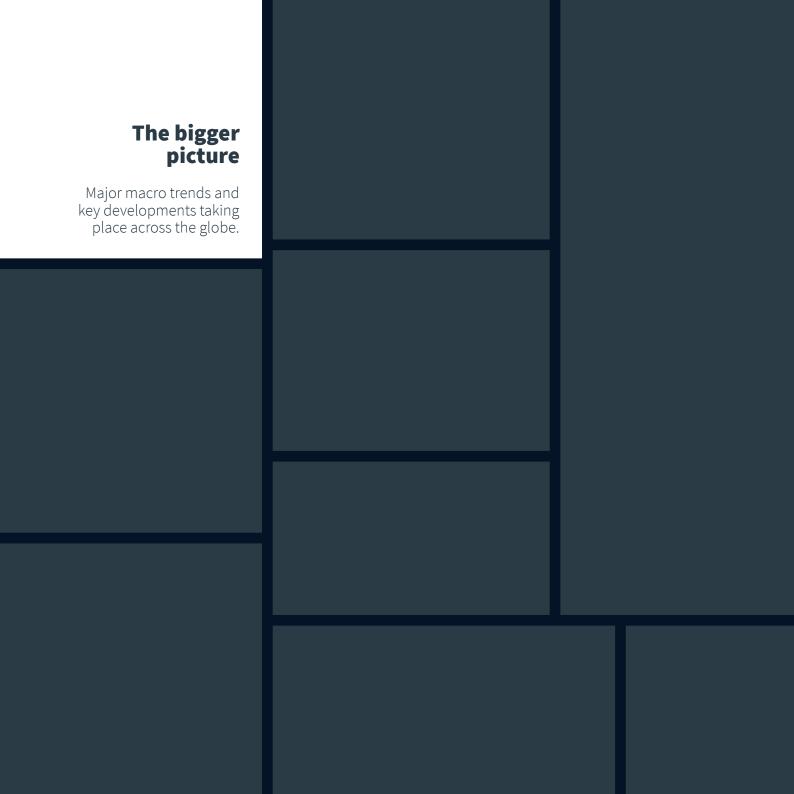
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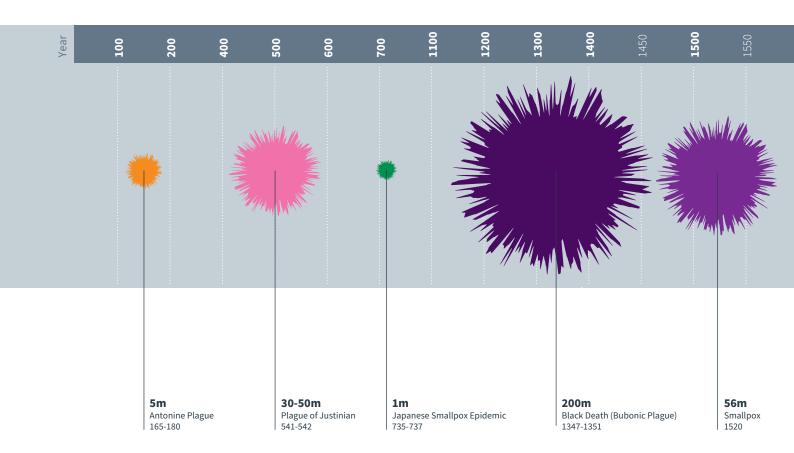


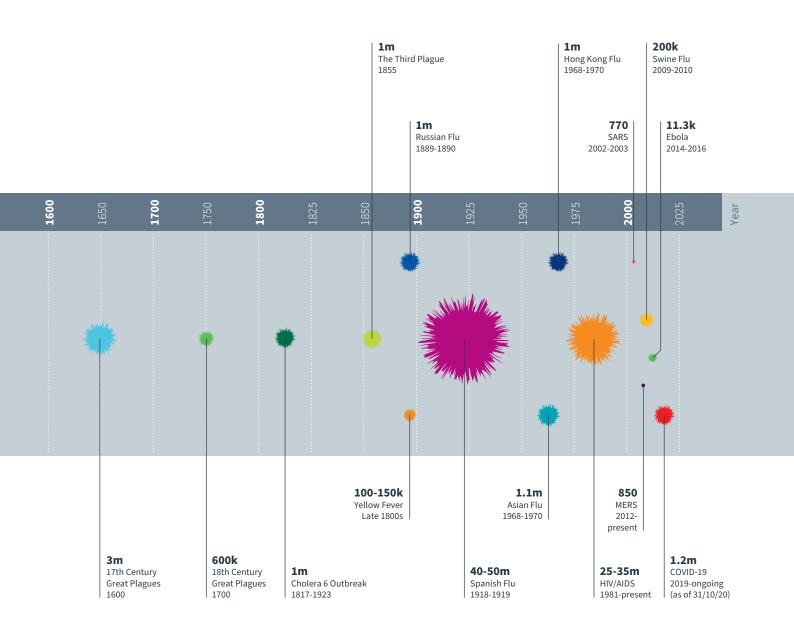
A visual history of pandemics

Why did the coronavirus surprise us?

Densely clustered populations pressing into new habitats, closely connected by fast transport links, increase the risk of new infections emerging and spreading around the world.

Epidemiologists know the pattern well. For centuries, different pathogens have emerged, disrupted society and unsettled their human hosts. In some cases, millions have died, and the details are etched in cultural history.



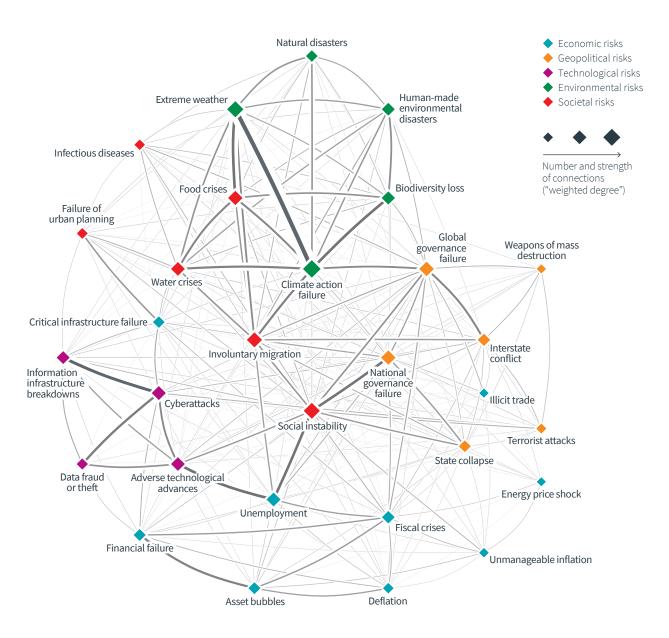


Under threat: The interconnectivity of the biggest global risks



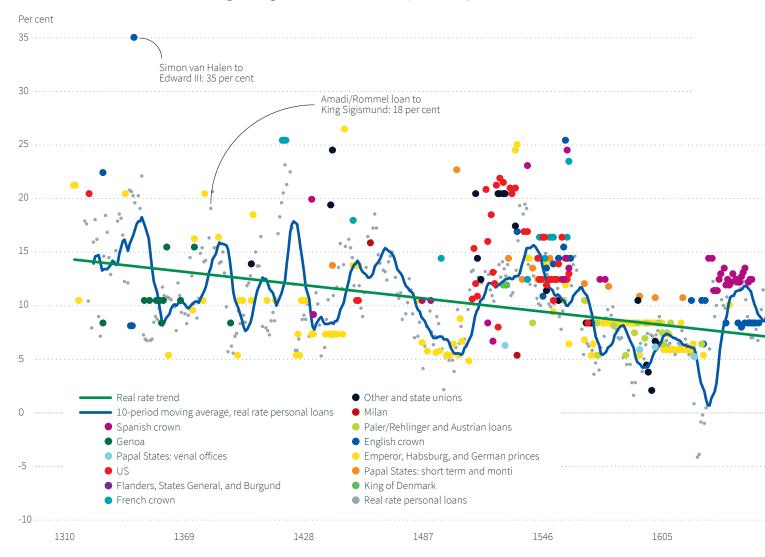
With the world more connected than ever, the majority of key risks listed in the World Economic Forum's Global Risks 2020 report are interlinked. The materialisation of one risk could have unintended and unpredictable knock-on effects elsewhere.

Although the top five risks in 2020 are environmental, they could lead to governance failures, food crises and involuntary migration, destabilising entire societies.



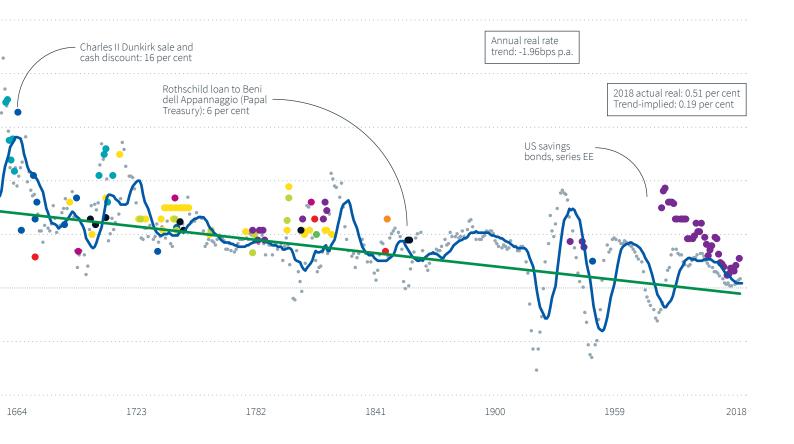
Just when you think interest rates can't go lower

Nominal loan rates and resulting falling real rate trend over past 700 years



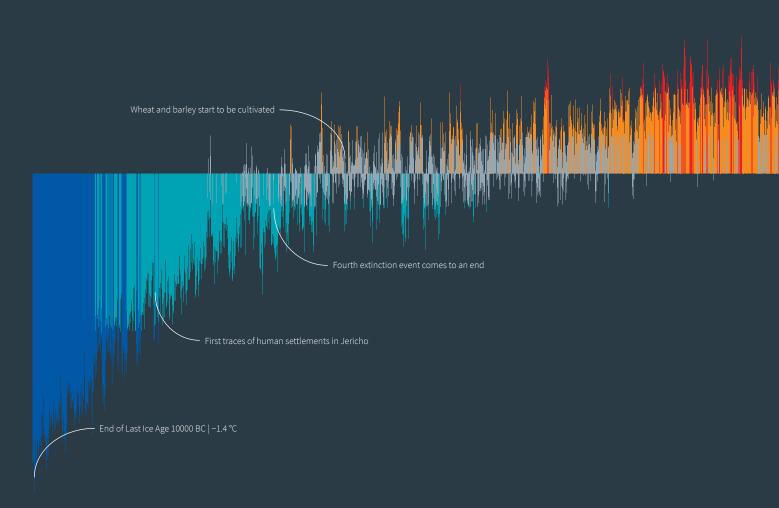
Ever since then Federal Reserve chief Paul Volcker began taming inflation in the early 1980s, nominal and real interest rates have been in near uninterrupted decline across the developed world. That trend has helped fuel spectacular returns for investors in government bonds and, in turn, most other asset classes.

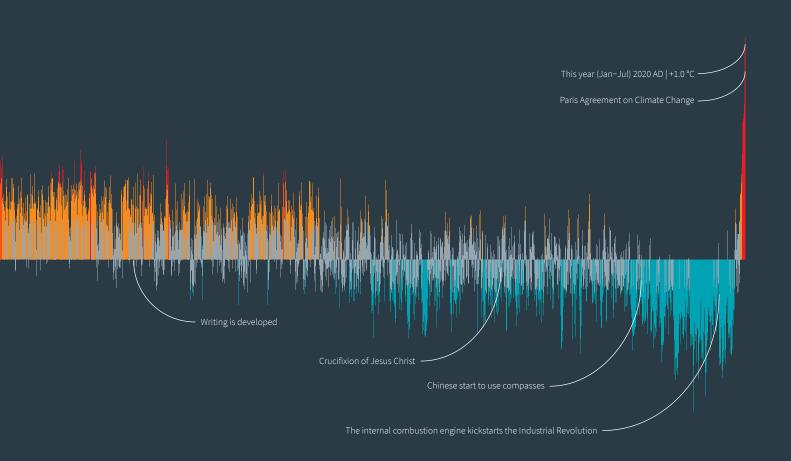
However, while there may seem little prospect of yields rising for the foreseeable future, the golden age for bonds is unlikely to to be repeated. That presents a big challenge for investors: how to secure satisfactory returns without loading up portfolios with excessive levels of risk.



Boiling point: The last 12,000 years of global temperatures

In challenging the scientific evidence for human-driven global warming, climate deniers often cite fluctuations in temperatures that occurred before the advent of civilisation. It is true the planet has heated and cooled throughout history. But as this chart (showing the annual mean temperatures compared to the 20th Century average) starkly indicates, the sudden spike that has occurred over the past century is completely unprecedented.

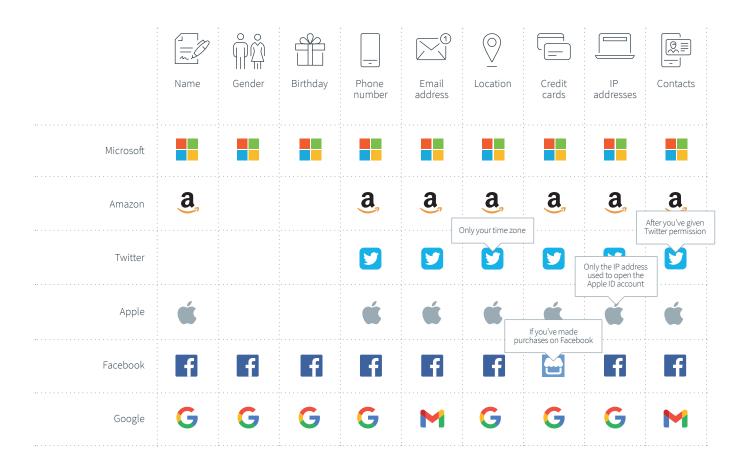


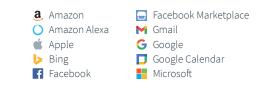


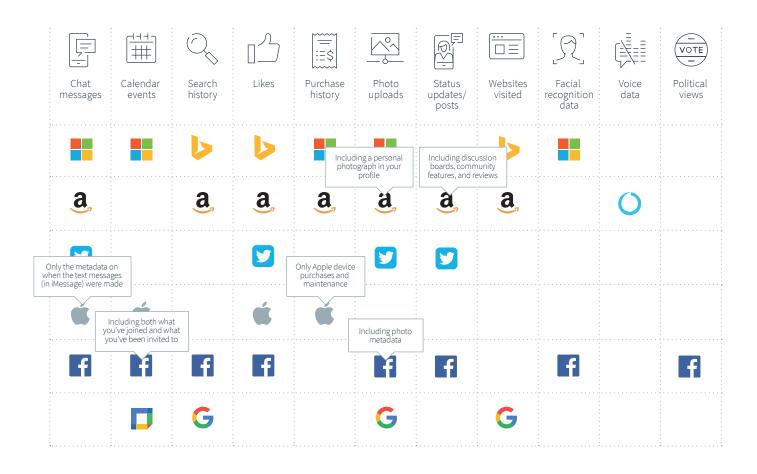
I spy: What Big Tech knows about you

In her recent book *The Age of Surveillance Capitalism*, the academic Shoshana Zuboff argues that we have entered a new phase of economic history, in which powerful companies' business models depend on gathering and monetising vast quantities of user data.

This graphic shows the types of information collected, as stated in privacy policies, by the "big five": Amazon, Apple, Facebook, Google and Microsoft. From our birthdays and credit card details to our political views and even the tone of our voices, these firms know more about us than we might like to think.

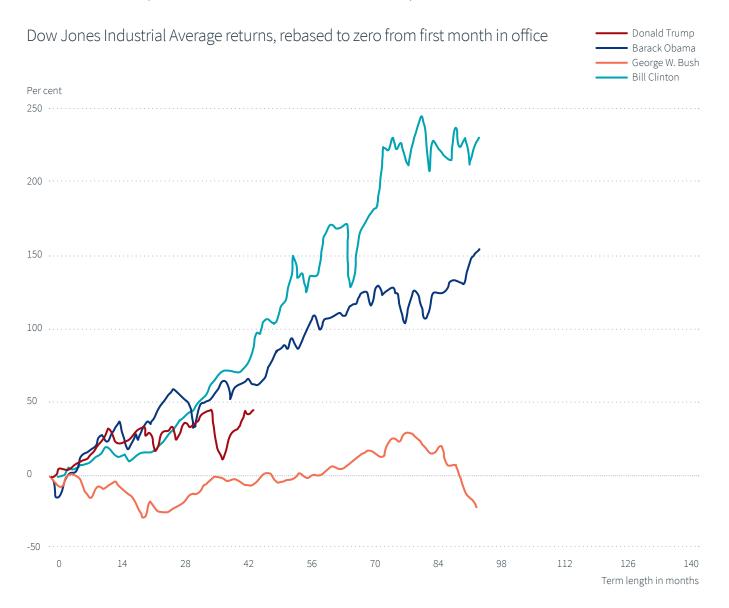






The POTUS effect

Stock market performance under recent US presidents





What moves a stock market is complex. It involves a range of financial factors, such as corporate earnings, and non-financial ones, such as climate change. President Trump, however, has often claimed personal credit for the rises, although some of his late night Twitter ramblings have been quickly followed by a fall. But how much of an impact do leaders really have on market valuations?

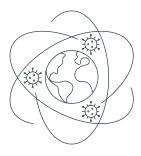
Despite his administration's many efforts to influence markets, Donald Trump still trails his predecessor Barack Obama, at least as measured by the performance of the Dow Jones Industrial Average. Maybe when it comes to markets, presidents have much less influence in the long term than investors believe in the short term. This belief was especially relevant during the 2020 US elections.



COVID-19 Despite the warnings, few saw it coming. We look at how communities, companies, industries and nations have fundamentally changed in its wake.

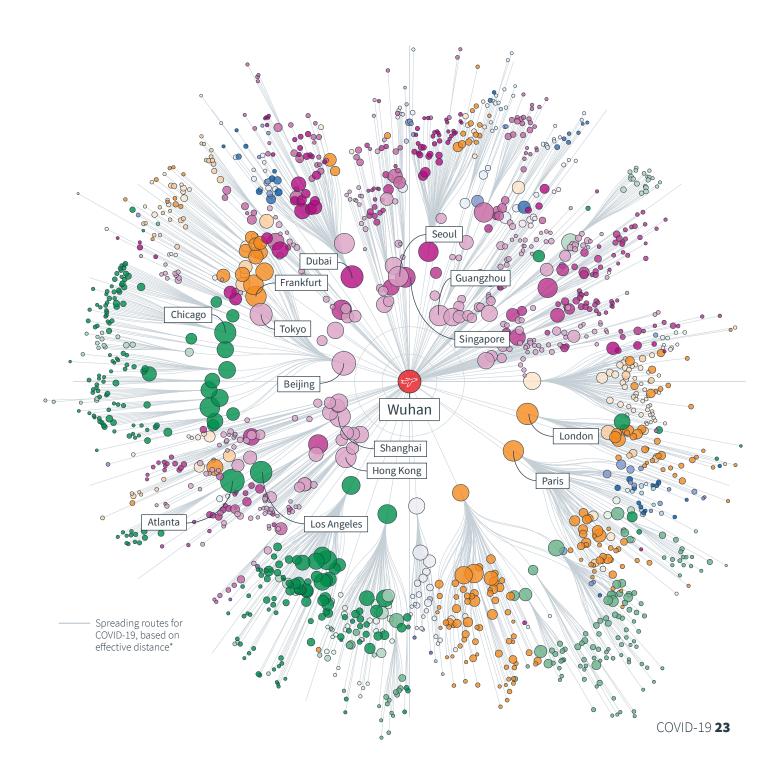
Pandemonium

How modern transport hastened the spread of COVID-19



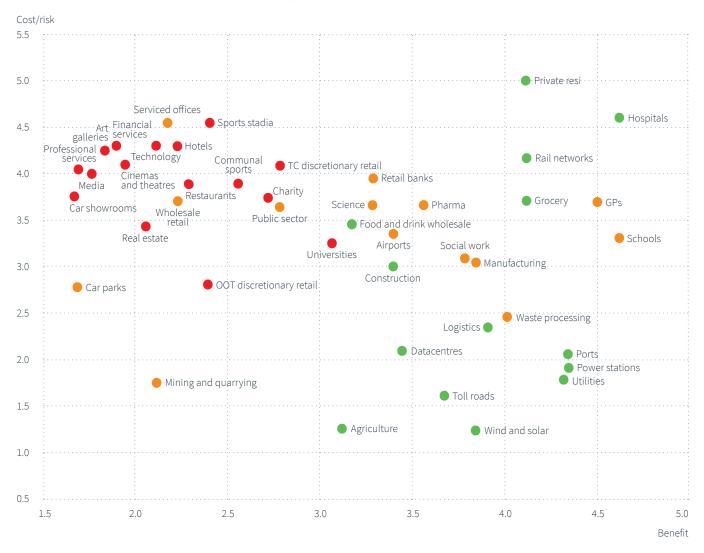
The rapid spread of coronavirus around the world in early 2020 illustrates the connectedness and complexity of the modern world.

We know COVID-19 first emerged in Wuhan in central China, but tracking its subsequent spread with any precision is almost impossible. This graphic shows the most likely routes of transmission, based on air connections to the Chinese city. Every circle represents an airport, and size correlates to traffic.



The lockdown trade-off: Public health versus the economy

Risk and cost versus benefits of re-opening businesses, by sector



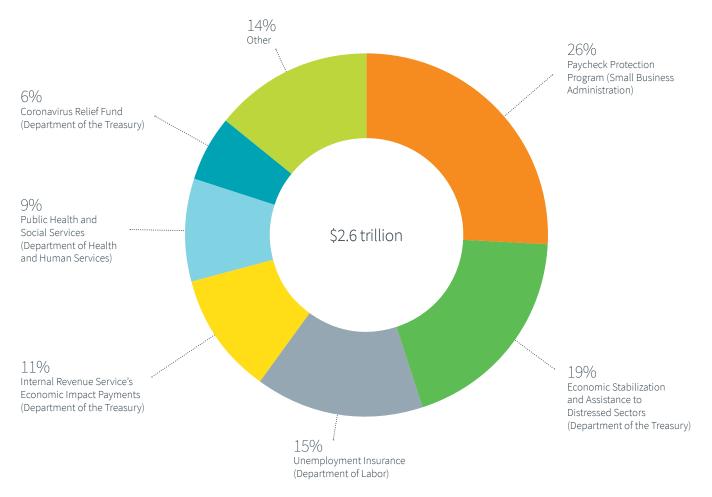
Governments around the world have this year walked a fine line between protecting citizens and economic growth, with a key ingredient being when to impose and lift lockdown measures. For investors in real assets, such decisions are having significant ramifications for their portfolios.

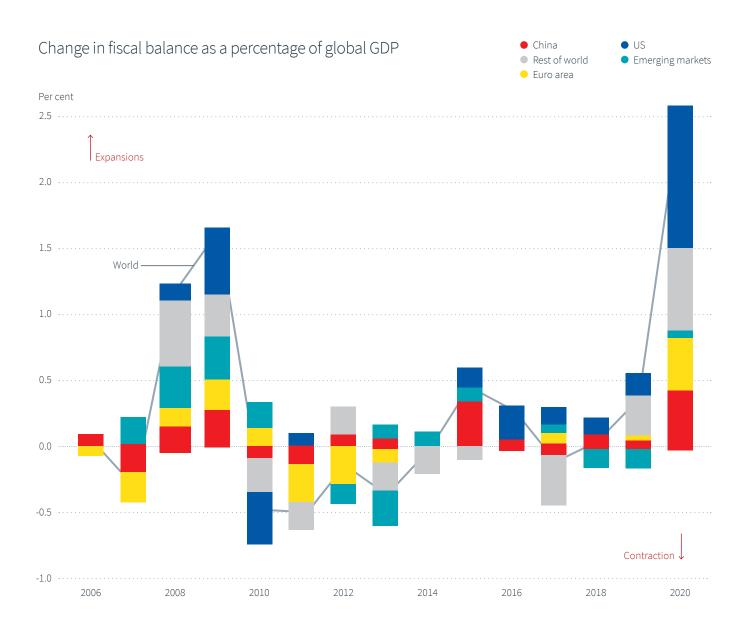
In this chart, the benefits of returning to the normal place of work in various sectors are weighed against the risk of doing so. The more attractive risk-reward profile for sectors such as logistics, grocery stores and utilities is due to their higher likelihood of reopening first or remaining open during lockdowns. Retail and leisure businesses, in contrast, not only face prolonged revenue losses during a lockdown, but also higher risks to society upon reopening.

How much fiscal support is enough?

Pressure on governments in advanced countries to get finances under control suddenly evaporated with the pandemic. While policymakers no doubt felt they had little option but to respond in dramatic fashion, many commentators are wondering how such vast sums will ever be paid back and what the long-term impact on economic growth will be.

COVID-19 relief bills passed by US Congress as of June 2020





How have our spending habits changed?

What a difference a year makes. US retail research firm Stackline analysed online consumer trends in March 2020 compared to March 2019 and found consumer stockpiling of products including personal protection equipment (PPE), cleaning supplies and lockdown food staples accounted for the fastest sales increase.

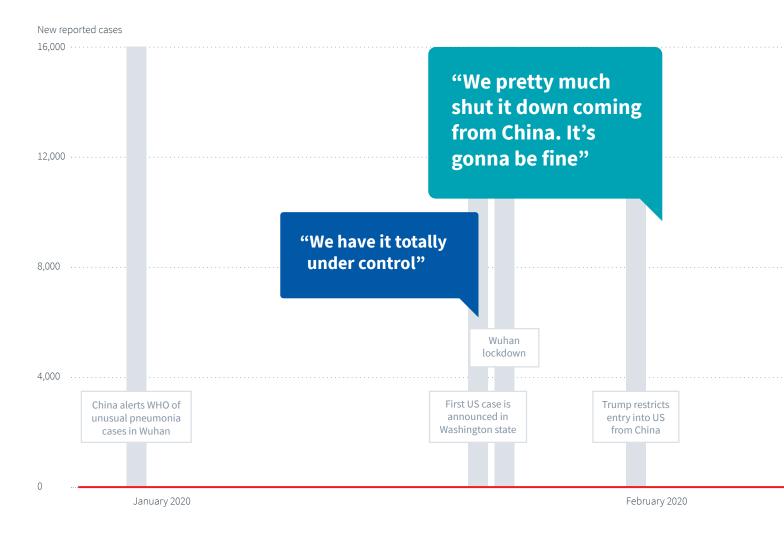
Meanwhile, summer travel essentials such as luggage, swimwear and rash guards were among the worst-hit categories. Notably, bridal wear and men's formal wear also decreased as about 650,000 weddings were postponed in the US alone, as estimated by wedding planning app Bridebook.

The pandemic has tested markets, as well as relationships.



Trump versus coronavirus

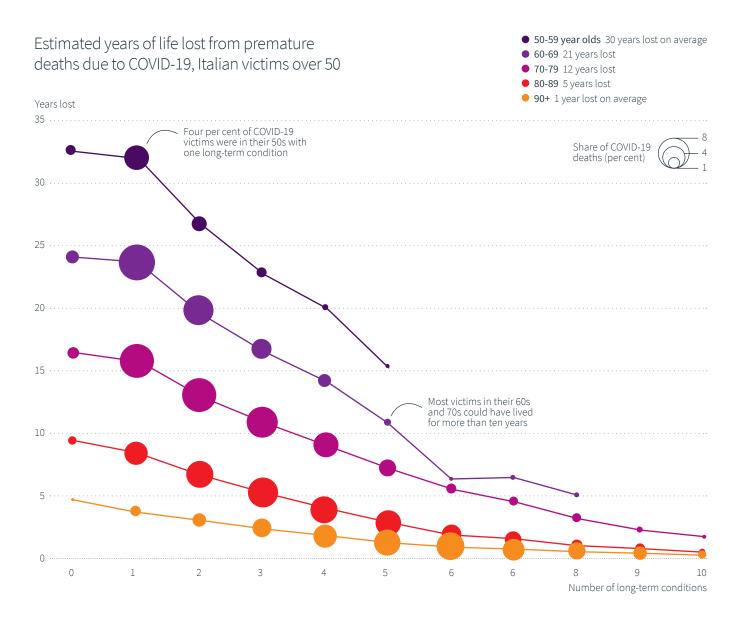
Speed is critical in the response to COVID-19. Yet for many governments around the world, including the United States, delays to their response in the first three months of the COVID-19 outbreak were caused not by a lack of information, but how the information was either misinterpreted or, worse, played down.





March 2020

How many 'years' have we lost?



The elderly and immune-compromised have been the most vulnerable in the coronavirus pandemic. But how much life has been lost?

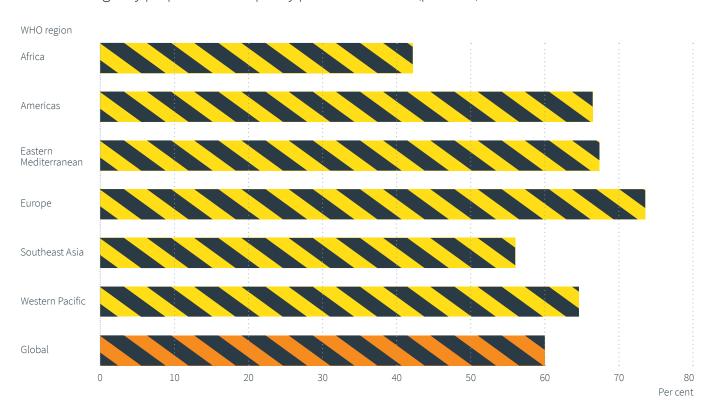
One study by academics at Scottish universities combined mortality data with information on patients' underlying health and concluded that in Italy, one of the worst-hit countries initially, the average person who died of COVID-19 lost more than a decade

Will we be more prepared next time?

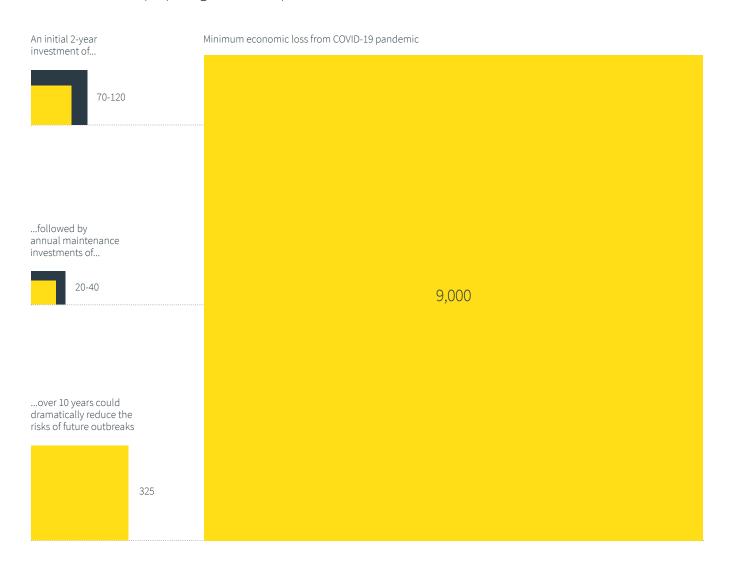
As Bill Gates said in a 2015 TED Talk, "We're not ready for the next epidemic. The greatest risk of global catastrophe looks [like a virus]. Not missiles, but microbes". Public health preparedness prior to COVID-19 was patchy at best worldwide, as shown in the left-hand chart.

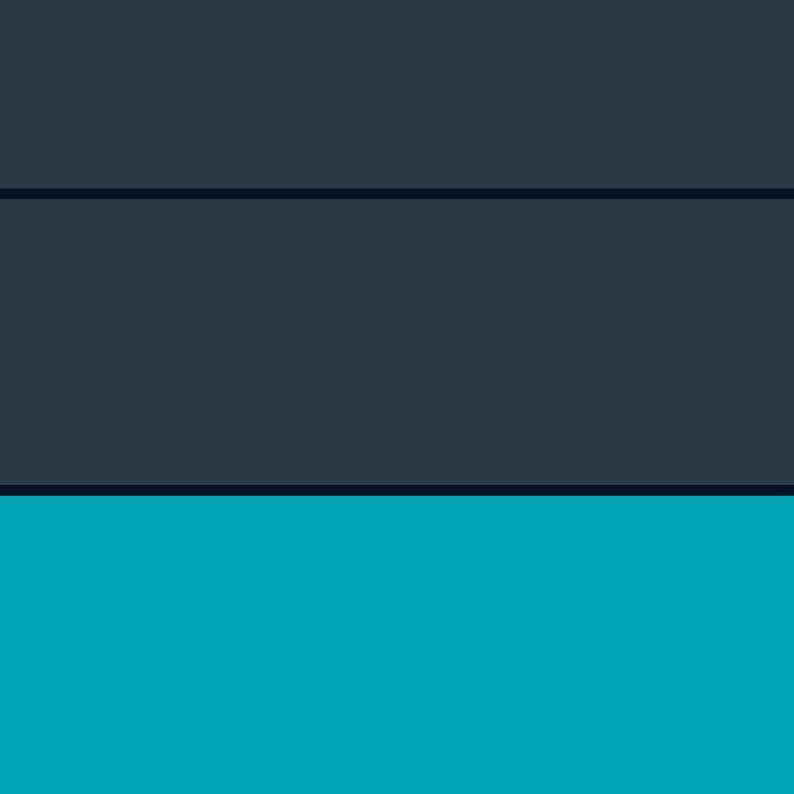
With the growing realisation that COVID-19 will not be the last pandemic, what can be done to prepare for the next global health crisis? In the right-hand chart, McKinsey suggests an adequate sum spent on prevention will likely pay off numerous times over in the future if we act now.

Health emergency preparedness capacity prior to COVID-19 (per cent)



Estimated cost of preparing for future epidemics versus estimated economic loss from COVID-19 (\$USbn)

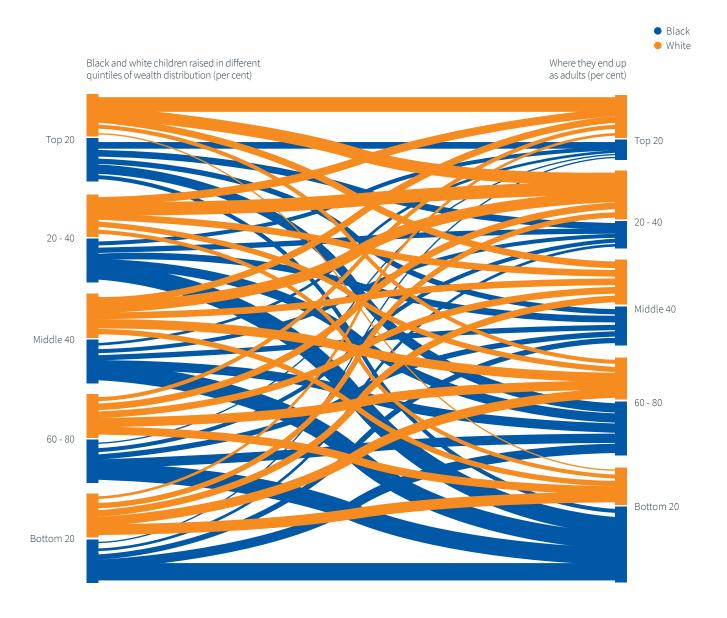




Justice and inequality

Unequal opportunities

The heredity of the black-white wealth gap





The wealth structure in the US is marked by large racial gaps, with the average black household holding less than one tenth the net worth of the average white household. The extent to which these gaps persist depends on how many children move up, down, or remain in the same wealth position as their parents.

Whatever their parents' wealth, black American children are more likely than white American children to fall below their parents' position. This reaffirms their disadvantage in attaining wealth.

The colour ceiling

Racial barriers to career progression

In North America, black workers commonly experience lower rates of progression – and compensation – than white workers throughout their career.

This is true at each successive level of responsibility, so that by the time they get to the top, white men make up 68 per cent of the C-suite, up from 36 per cent of entry-level jobs.

c Senior manager/director **D** Vice president **E** Senior vice president F C-suite professional Black men White men Ethnic minority men 100 13 12 36 46 52 59 67 68 16 16 Ethnic minority women White women Black women

Share of professionals by role category (per cent)

26

24

19

19

31

27



12

17

8

100

A Entry-level professional

B Manager

MenWomen

Destiny's child

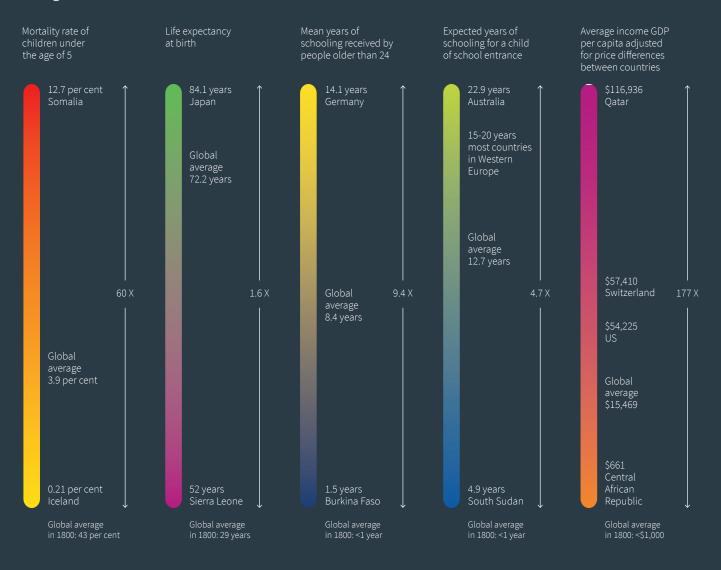
How birthplace determines success in life

No-one has any say in where they are born. But when it comes to the factors that determine the quality of someone's living conditions, their place of birth isn't just more important than all their other characteristics; it's more important than all their other characteristics put together.

In a place where the average child can only expect five years of education, it will be incredibly hard for them to obtain the 15 or 20 years the average child gets in a rich country.

People's life chances increase when their whole country develops; so what was only attainable for the lucky few comes within reach for the majority.

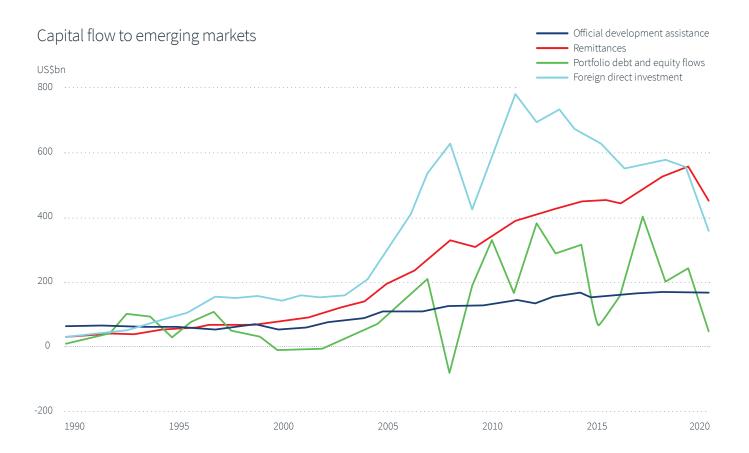
Living conditions between the world's worst-off and best-off countries



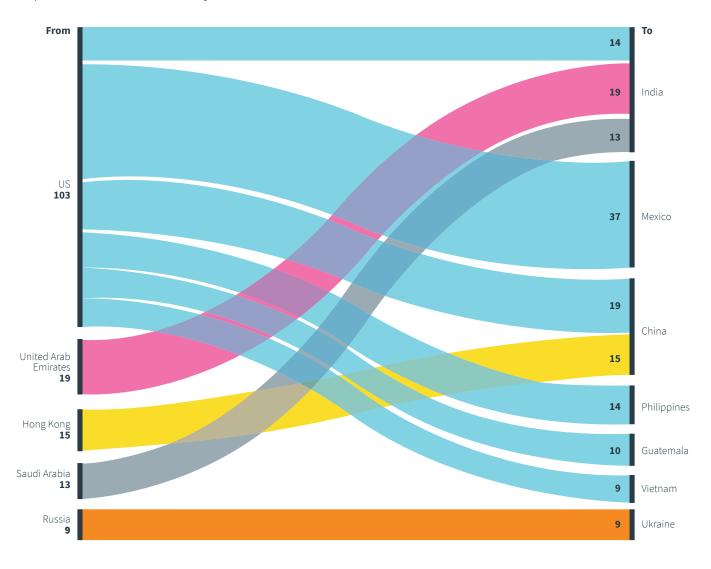
Remittances: Trickle-down economics

Money sent home by migrant and guest workers is one of the most important sources of income in many emerging markets, surpassing foreign direct investments, debt and equity inflows, and foreign aid. The US is the world's top originator for remittances, with Mexico the largest recipient nation.

Generally, remittances are uncorrelated to specific country risks and therefore help cushion emerging nations against the impact of economic shocks. During the COVID-19 crisis, however, foreign direct investments, portfolio inflows and remittances all dried up at the same time, as shown in the chart below, adding pressure on organisations such as the International Monetary Fund to take up the slack.



Top ten remittance routes, by value (US\$bn)

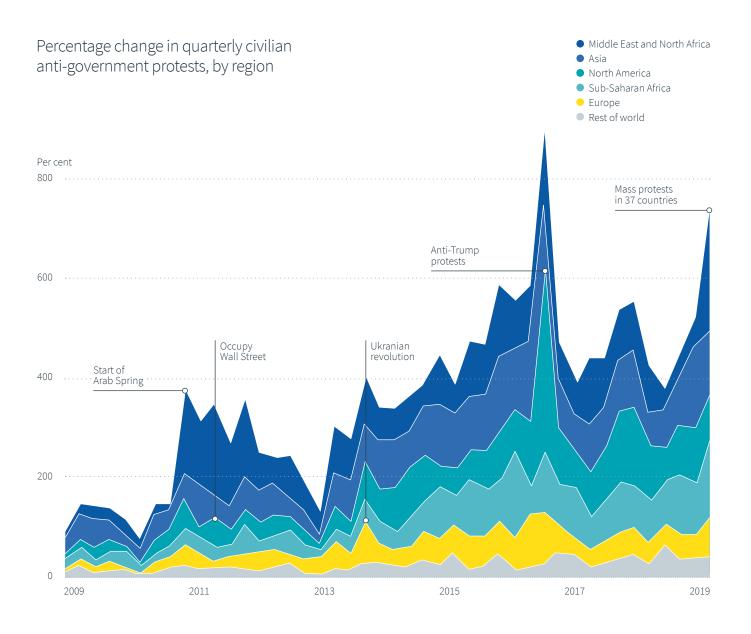


Power to the people

Social unrest spikes in the past decade

Across the world, anti-government demonstrations are increasing in frequency, scope and size. In 2019 alone, mass protests were reported across 114 countries, having risen annually by 11.5 per cent between 2009 and 2019, according to the Center for Strategic and International Studies.

In the US, millions marched against police brutality following the tragic deaths of black Americans, most notably George Floyd, Breonna Taylor and Ahmaud Arbery. Uprisings in Belarus called for the removal from office of President Alexander Lukashenko. Meanwhile, students in Hong Kong resumed fresh rounds of demonstrations against policies imposed by the People's Republic of China. While the protests differ in context, they shared a common theme of a deteriorating relationship between governments and their citizens.

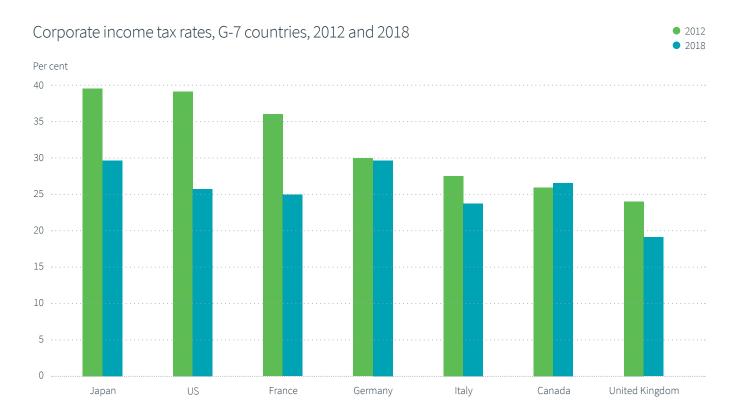


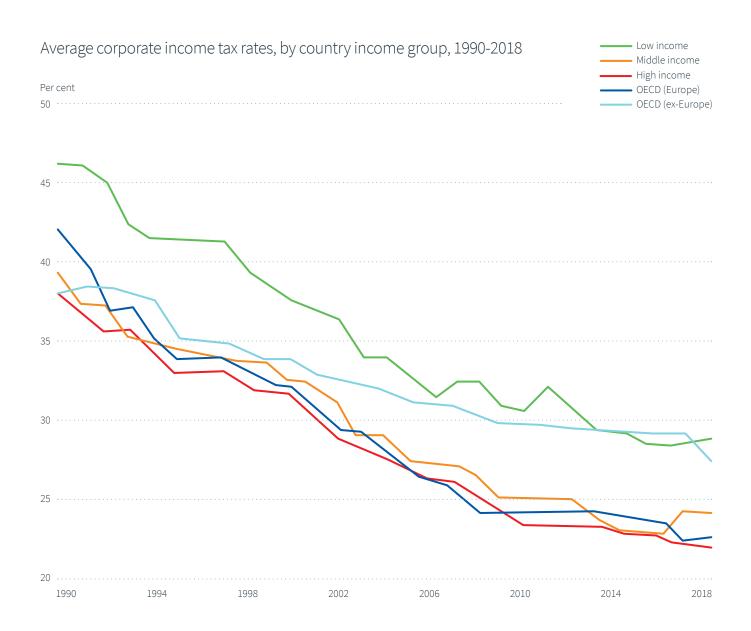
Social purpose: Putting your money where your mouth is

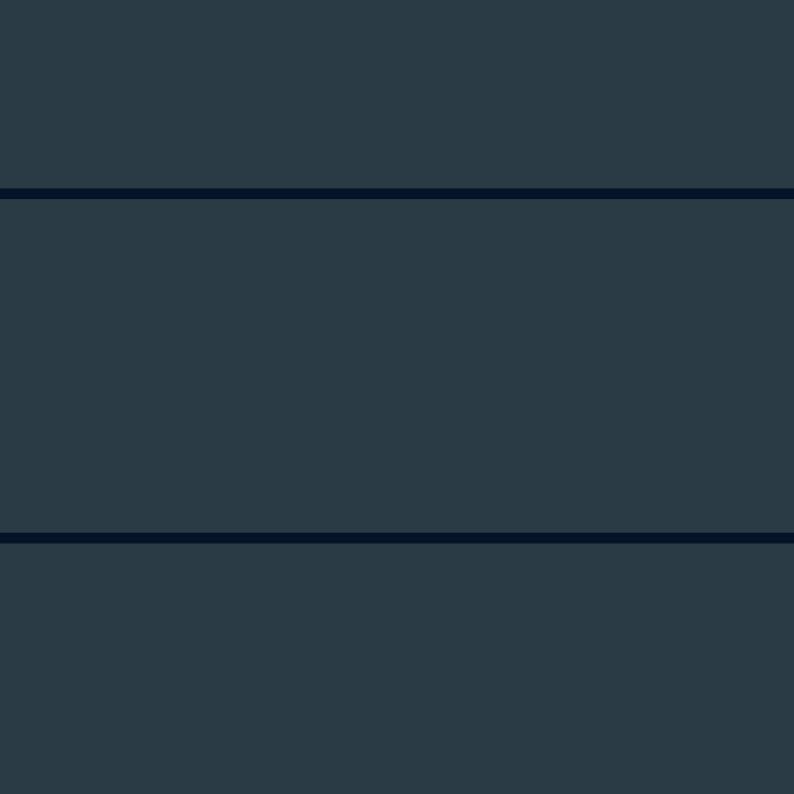
In August 2019, in a new 'Statement on the Purpose of a Corporation', 181 CEOs from many of America's largest companies committed to "lead their companies for the benefit of all stakeholders – customers, employees, suppliers, communities and shareholders".

Yet companies have been steadily reducing their fiscal contributions for years. Global value chains and the rise of the digital economy mean firms can easily shift production to lower-tax jurisdictions, pushing countries to compete by lowering tax rates and granting incentives.

This raises a serious question: are corporations that shy away from paying their taxes really the "upstanding citizens" they claim to be?





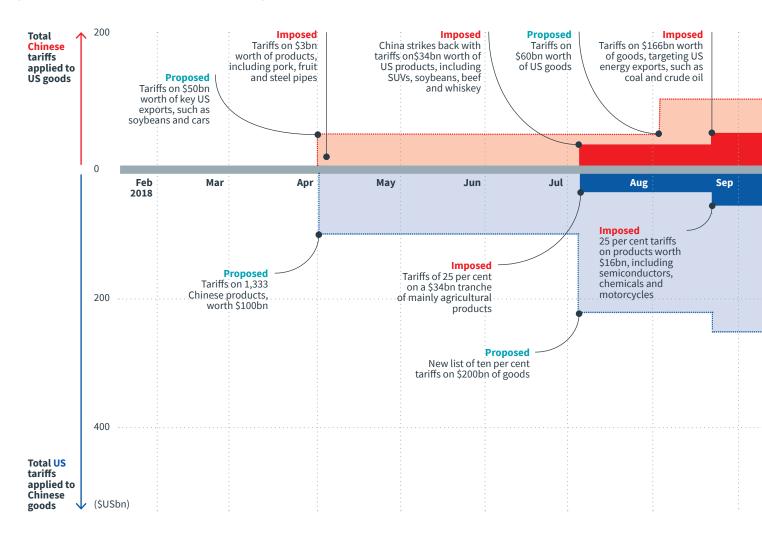


US-China tensions Relations between the world's two superpowers stretched to breaking point in 2020. Some commentators went as far as declaring a new cold war, with far-reaching implications for the global economy and beyond.

Tit for tat

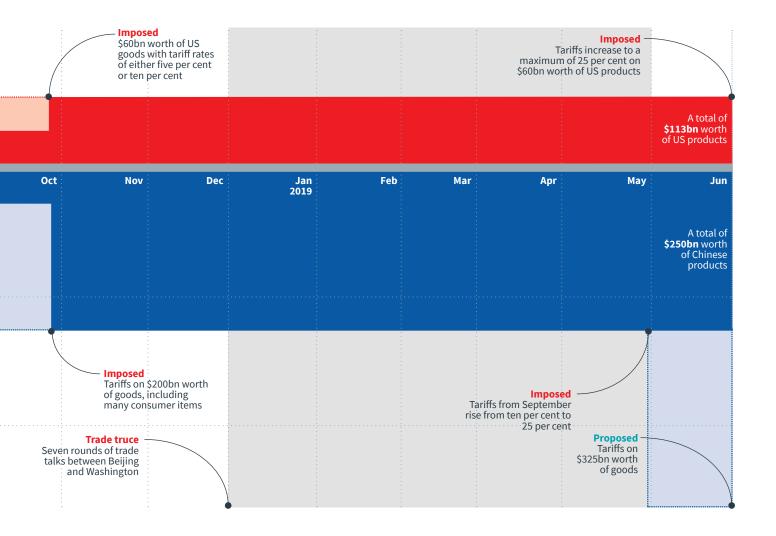
How the US-China trade war escalated

The US-China trade war began in earnest in 2017, when the new Trump administration started imposing new tariffs on Chinese goods, ostensibly to rectify a trade imbalance and to retaliate for the alleged theft of intellectual property from American firms. This graphic shows how each side took turns ramping up tariffs in the initial 16 months of the conflict.



A phase one trade deal in January 2020 was designed to bring an end to the spat, but the agreement now looks vulnerable as tensions escalate in the wake of the COVID-19 pandemic.



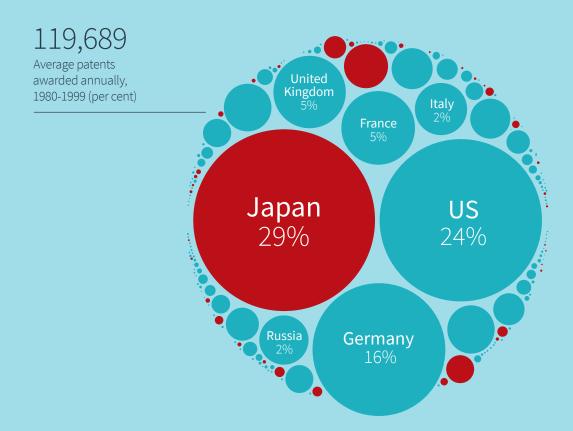


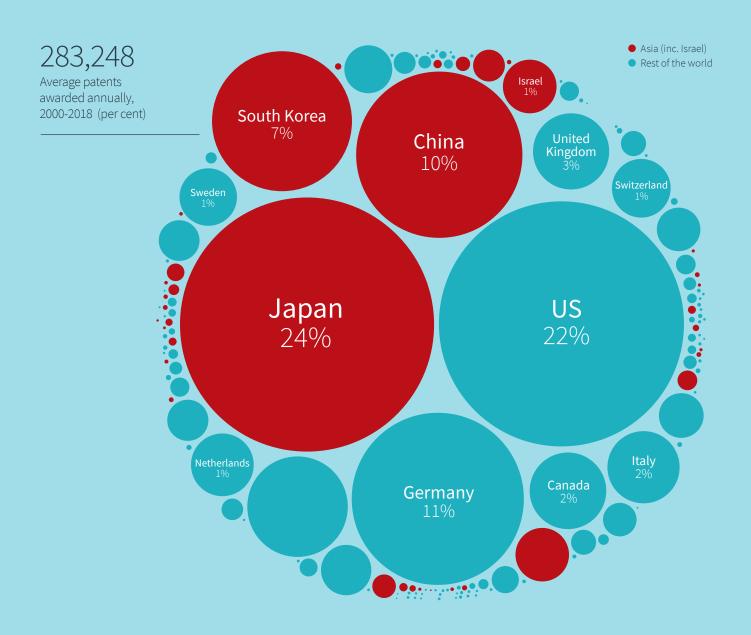
Patent power

The rise of Asia's intellectual property prowess

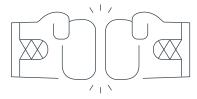
The accusation that China steals technology from Western firms has exacerbated trade tensions between China and the US. But China is becoming an increasingly sophisticated technological superpower in its own right.

This bubble chart shows the proportion of the average number of internationally filed patents awarded annually to different countries between 1980 and 1999 (on the left) and between 2000 and 2018 (on the right). While China still lags the US in innovation, it is catching up fast – and its neighbour South Korea is not far behind.

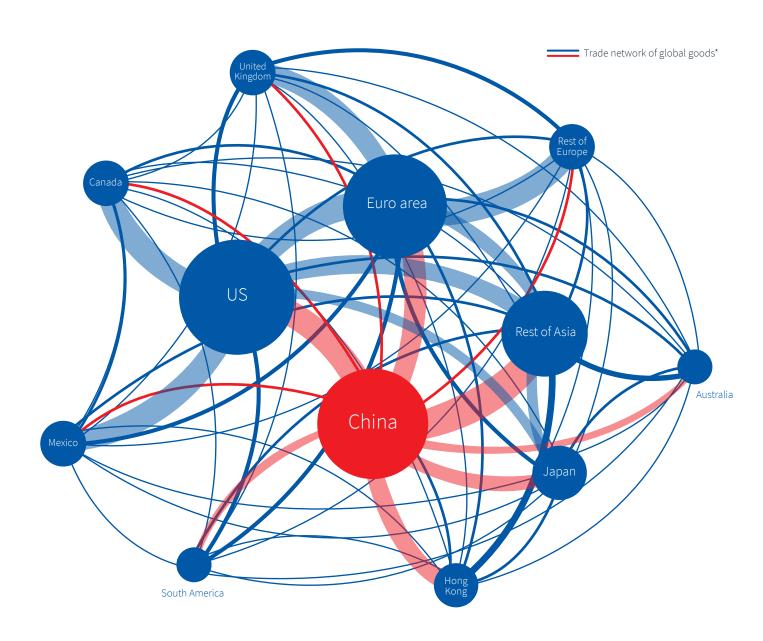




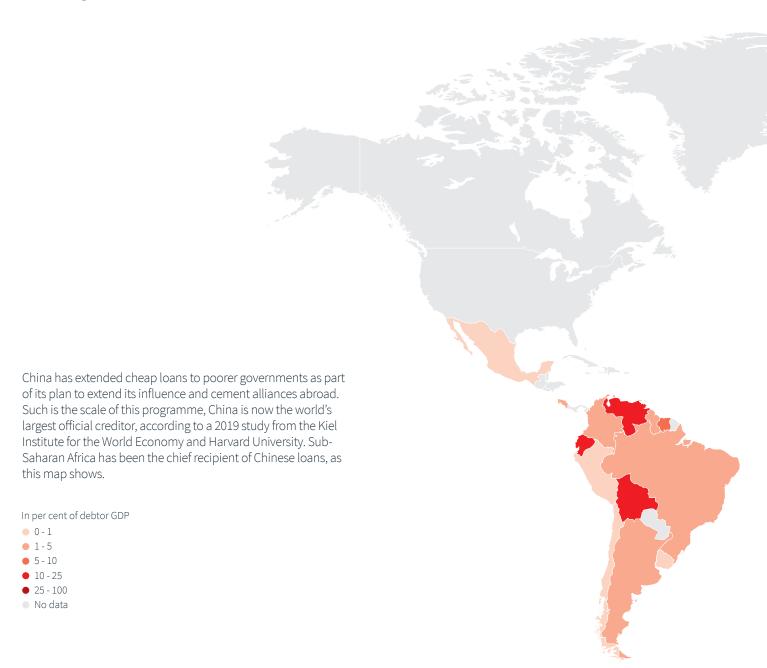
Supply chained

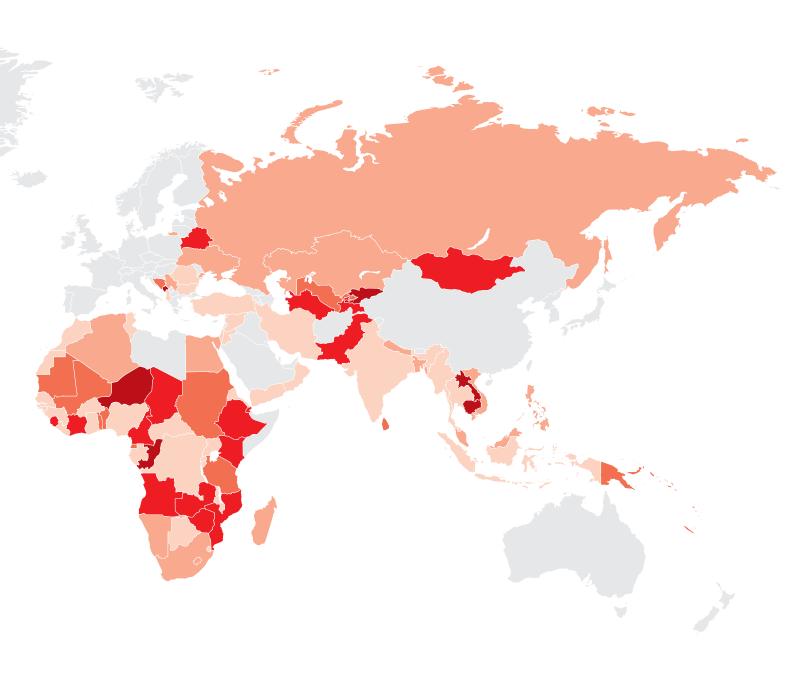


As the US-China dispute has escalated, some commentators have argued trade links between the two partners and their respective allies could be unwound. But this is easier said than done. This graphic highlights China's embeddedness in the global trade network.



Money talks: China extends its influence



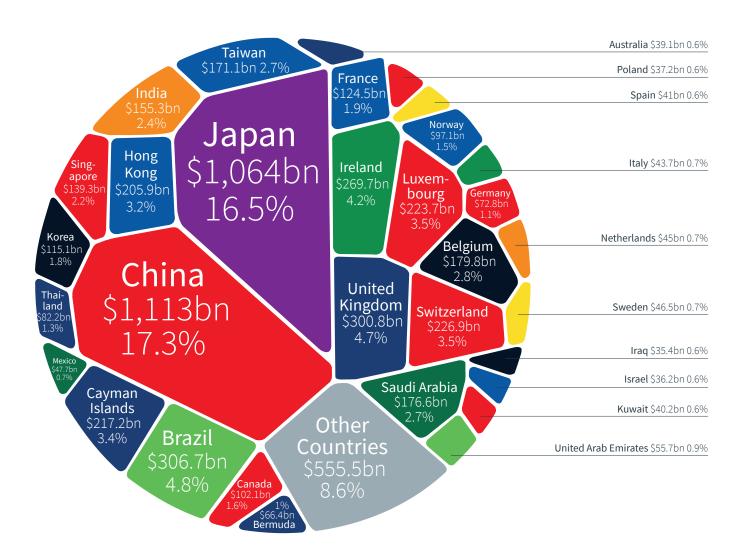


IOU: Global holdings of US Treasuries

China has the world's largest foreign currency reserves, while the US is the world's most indebted country. About 40 percent of US sovereign debt is held by foreign entities, with China dominating the list in 2019, according to the US Department of the Treasury.

US-China trade tensions, however, appear to have reduced China's appetite for US bonds just as COVID-19 has forced Uncle Sam to borrow at an unprecedented rate. The US Treasury issued about \$3 trillion of new debt in the second quarter alone to fund fiscal programmes in response to the pandemic. But if China stays on the sidelines, more of the burden of buying Treasuries may fall to domestic buyers – including the Fed.

Foreign holders of US debt, 2019

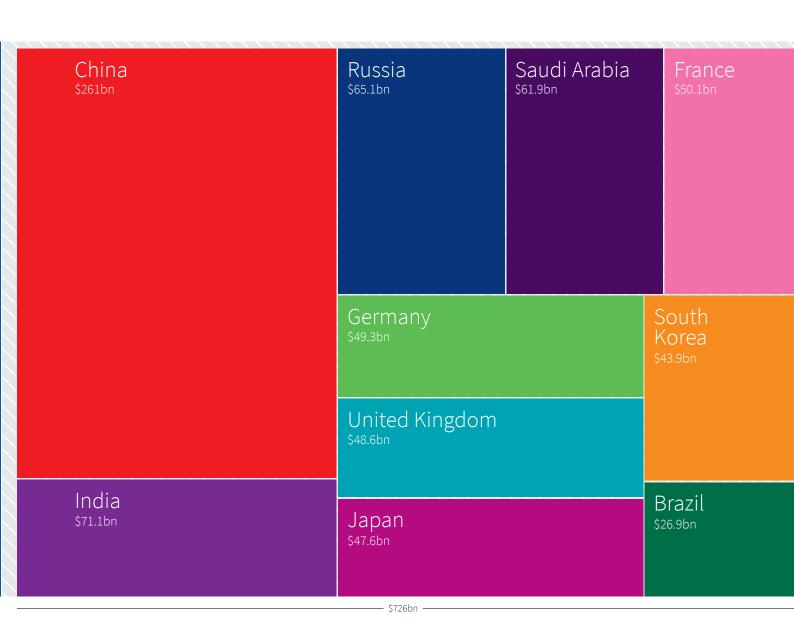


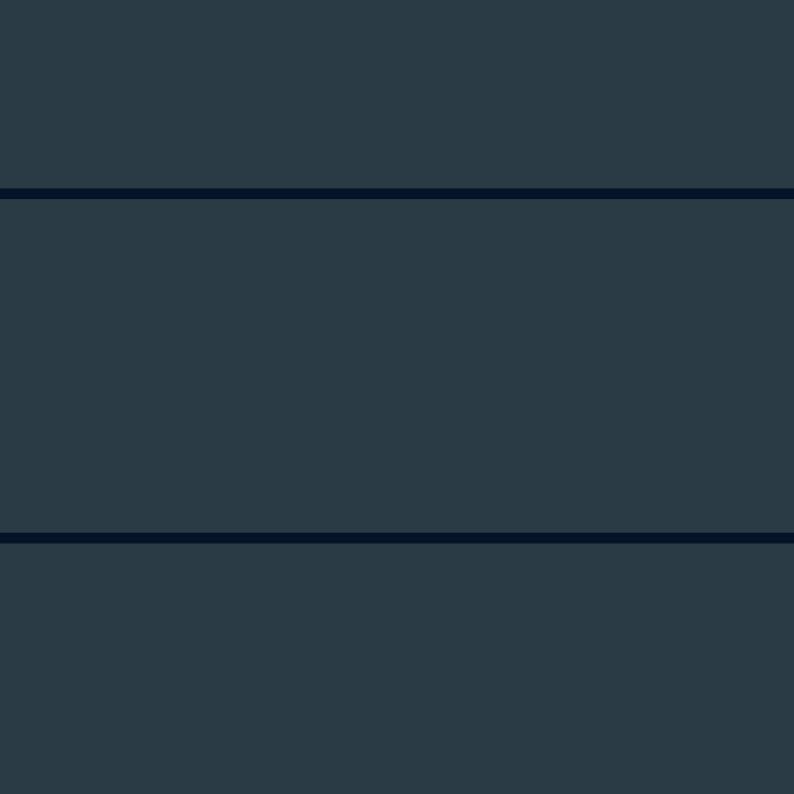
Arms race

Why the US remains the one true military superpower

US \$732bn

The war of words between the US and China has led to speculation the two powers could be heading towards outright conflict. This block chart shows that the arms race is – for the time being – one-sided. While Chinese military spending has risen in recent years, US investment in defense is still larger than the next ten nations combined.





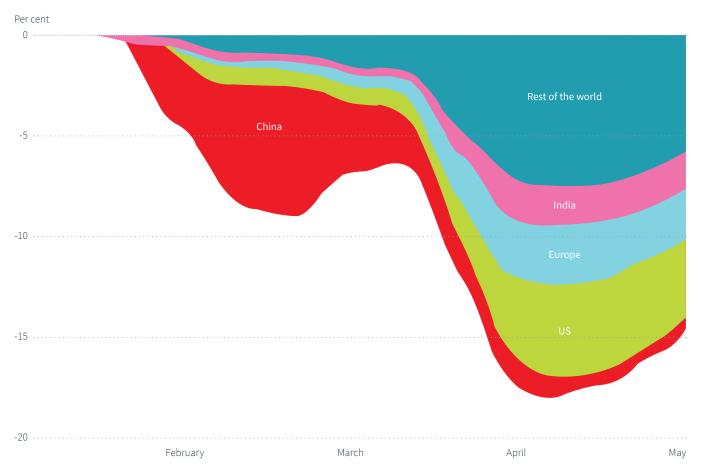
Sustainability COVID-19 brought into sharp focus what can happen if warnings go unheeded, serving as an important lesson for the environmental challenges facing the world.

Green lining

The impact of COVID-19 on decarbonisation

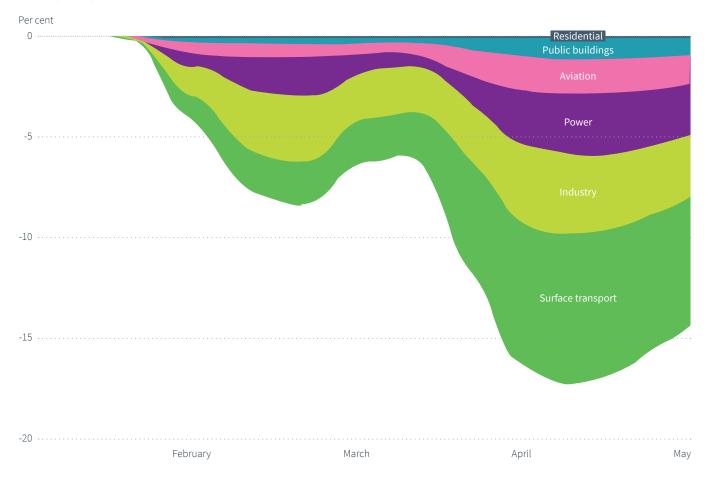
Estimates from a May 2020 study showed significant cuts to emissions from air and road travel as a result of public health measures to curb the spread of COVID-19. However, the drop was not as steep as might have been expected given the drastic changes to people's lives. It was also temporary: once lockdowns eased, emissions crept back up.

Change in global daily fossil fuel CO2 emissions by region, 2020



No structural changes have been made to energy systems, and fossil fuels remain deeply entrenched in the global economy. Decarbonisation will be a tough battle to win.

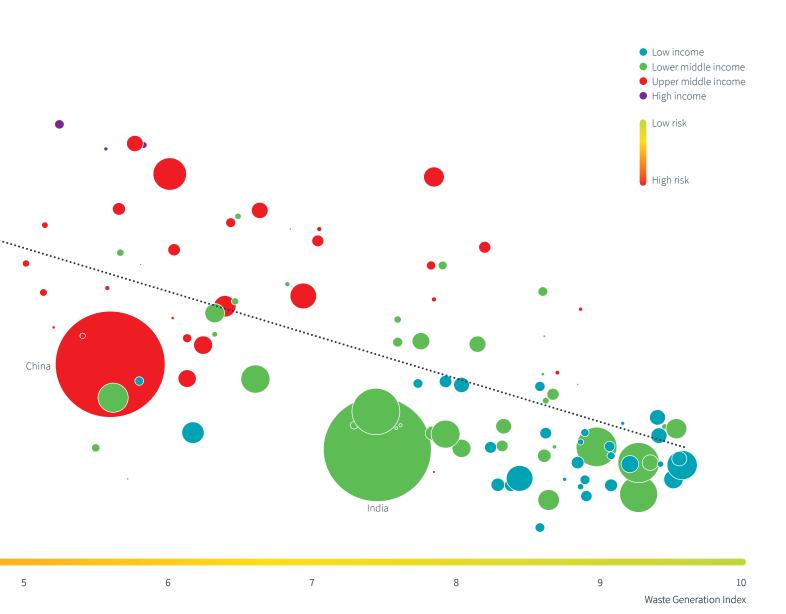
Change in global daily fossil fuel CO2 emissions by sector, 2020



What a load of rubbish

Wealthier nations may be big on recycling, but they remain wasteful

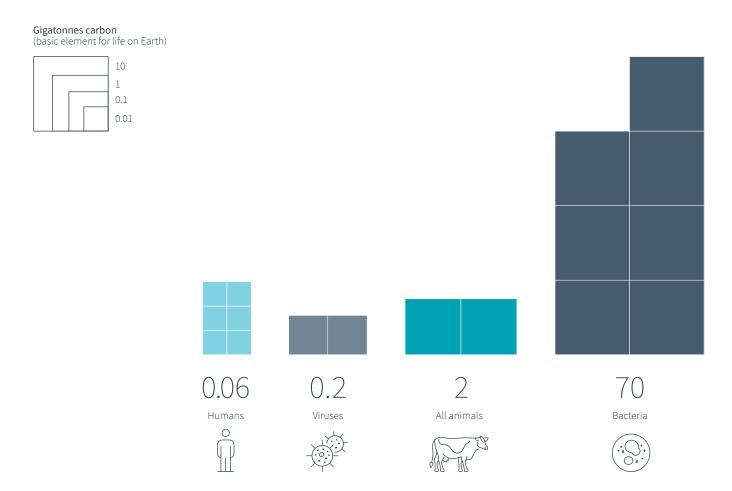




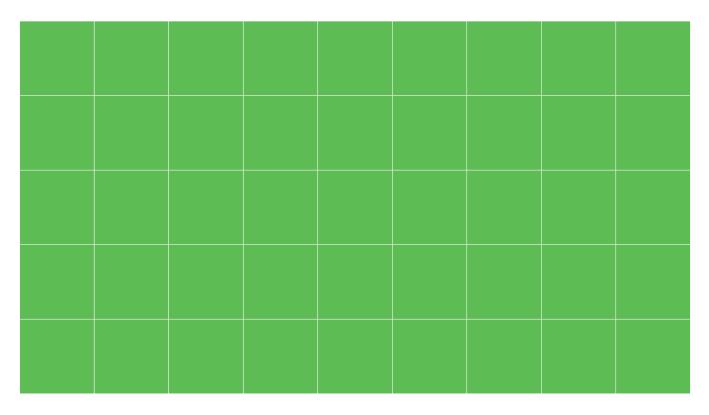
Weighing up life on Earth

Do we appreciate that we are just one small part of a complex biological system?

Microorganisms far outweigh human life. As populations expand into new habitats, they are forced to live in close proximity to new species. This sets the scene for zoonoses, where pathogens leap from non-humans to humans – like the journey thought to have been made by COVID-19.



Estimated global biomass by taxonomic groups



450

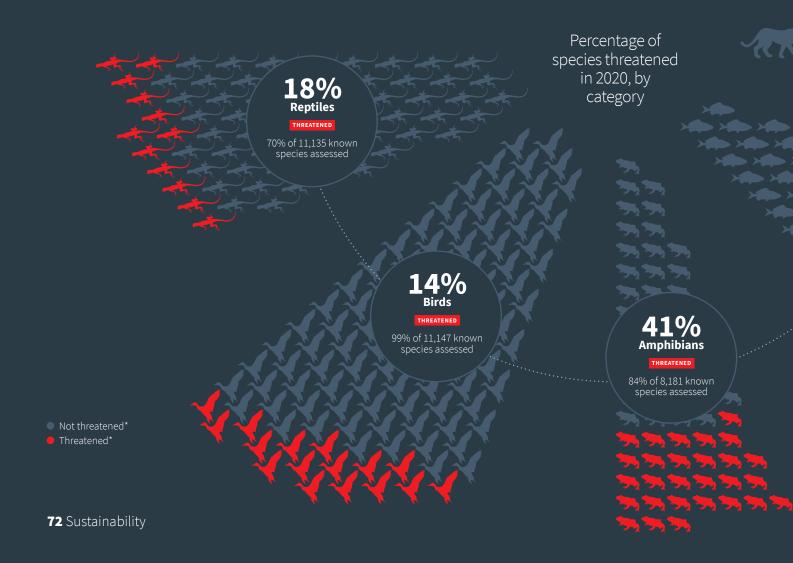
Plants



Going, going, gone: Sixth mass extinction

A study published in *Science Advances* suggests species may be declining up to 100 times faster than the background rate, the normal rate species are expected to disappear without human intervention.

In the sixth mass extinction, climate change, pollution and changing land use – among other human activities – are placing growing pressure on other species. But we do not fully understand the impacts, because many species are unknown, and their place in ecological food webs is also unknown. As life forms are linked, there are likely to be cascade and multiplier effects.





14% Fish

THREATENED

59% of 35,519 known species assessed

Down to earth

Solar power really doesn't require much land

Surface area needed to power the world with solar in 2030 496,805 square kilometres Efforts to calculate just how much of the world's surface would need to be covered by solar panels to power transport, machinery and electrical appliances suggest it could be done by using a relatively small land area. Of course, not all energy needs can be met by solar power; air transport is an obvious example. But efficiency improvements continue to be made. This illustration assumes panels with 20 per cent operating efficiency. Scientists at Oxford University recently developed a perovskite crystal covering for solar panelling that could boost efficiency by as much as a third. Such technological advances should reduce the amount of surface space required even further.



Amazon versus Amazon

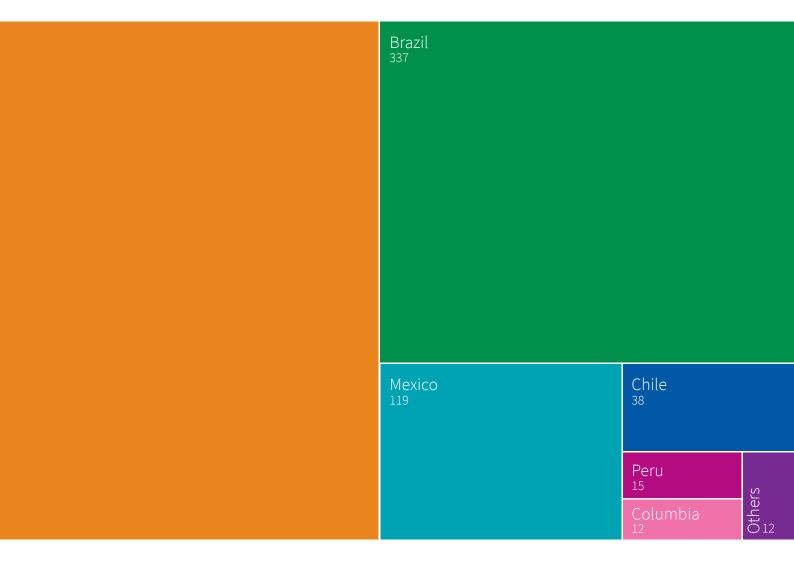
Amazon market capitalisation (US\$bn)



Jeff Bezos started the company we now know as Amazon a quarter of a century ago, naming it after the world's largest river that runs through nine countries in South America. As of September 30, 2020, that company is worth about three times the continent in which that river is located, based on the MSCI Emerging Markets Latin America Investable Market Index, which covers 99 per cent of the free float-adjusted market capitalisation of the continent's six largest economies.

At least when it comes to how investors value assets, the worth of Amazon – the river – has far to go to catch up with its namesake

MSCI EM Latin America IMI Index market capitalisation (US\$bn)

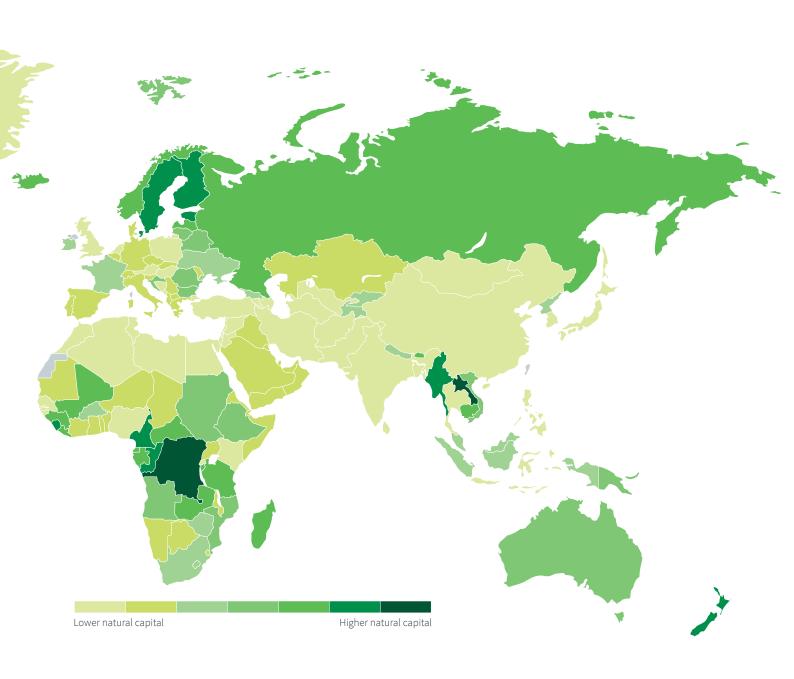


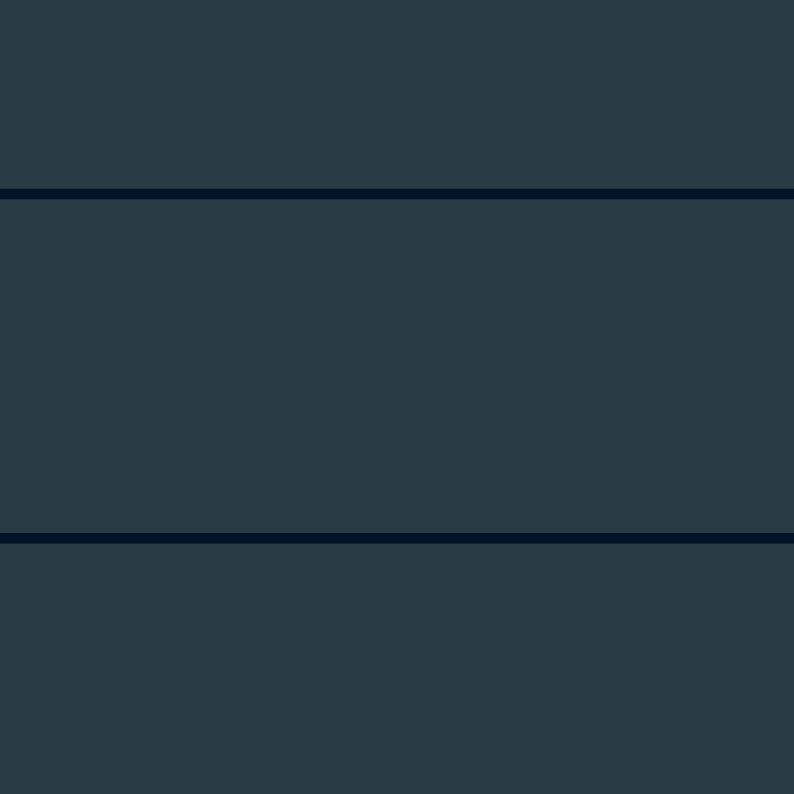
What's nature got to do with it?

Available natural capital, by country

Without nature, there would be no life. But the obsession with economic growth dictates we invest more in produced and human capital (accumulated knowledge and skills) at the expense of natural capital. For developing economies with relatively high levels of natural capital (as illustrated in the map) but low levels of produced and human capital, the trade-off is especially worrying.

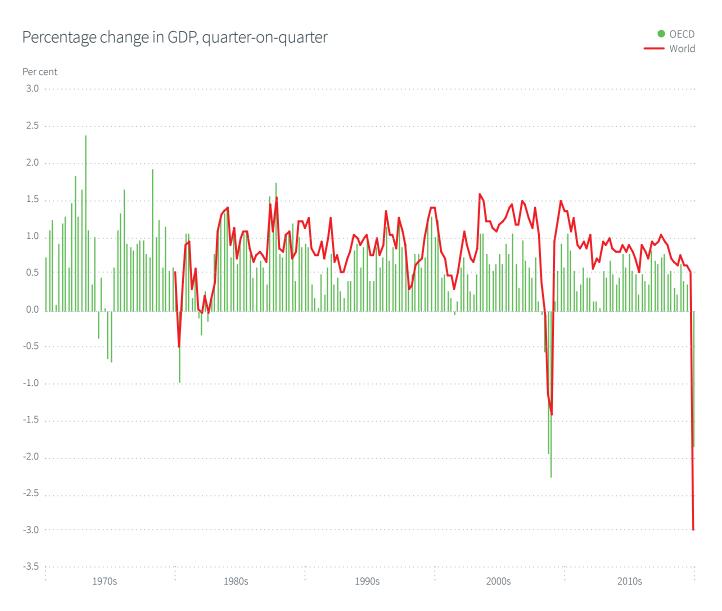
If society fails to reflect nature's worth, we will continue to mismanage natural capital, threatening the lives and livelihoods of future generations. All this suggests it is time to place a far greater value and emphasis on natural capital than we currently do.





Markets and economies Data visualisations highlighting the opportunities and risks in equities, bonds and alternative assets, as well as major global economic trends.

Mixed signals: Economic cliff and the V-shaped equity market recovery



Global equity markets have staged a stunning recovery since March, far outstripping the pace of the rebound that followed the global financial crisis (GFC). The rally has been most pronounced in the US, where major indices have gone on to hit record highs, led by the Nasdaq Composite.

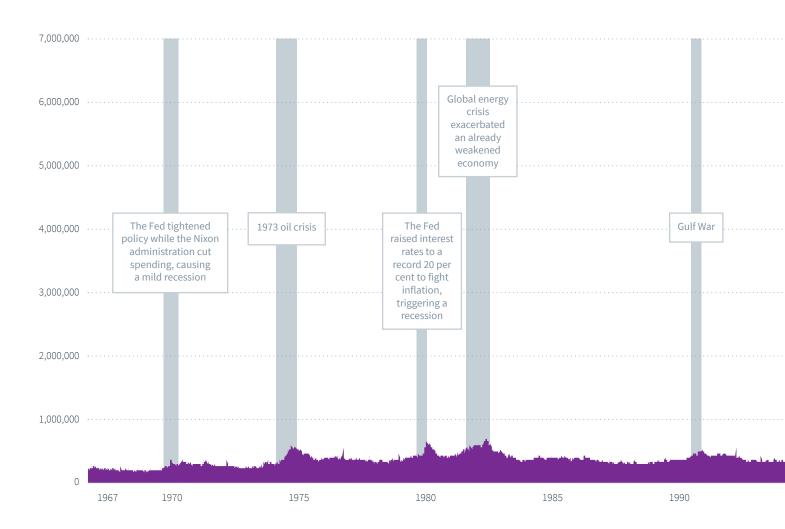
Markets are hopeful massive fiscal and monetary support from policymakers will help deliver a so-called V-shaped recovery, and that looking further ahead, economic growth will not be badly impaired as this support is withdrawn. Only time will tell if that view is too optimistic.



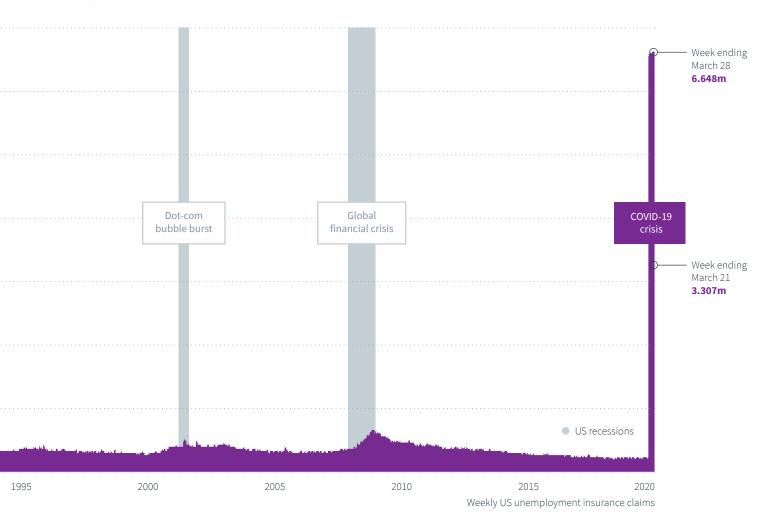
Labour's lost

Spike in US jobless claims highest since the Great Depression

In the week ending March 28, more than 6.6 million Americans filed for unemployment. Total non-farm payroll employment shrank in March and April by more than 22 million – more than erasing all the jobs created since the global financial crisis.



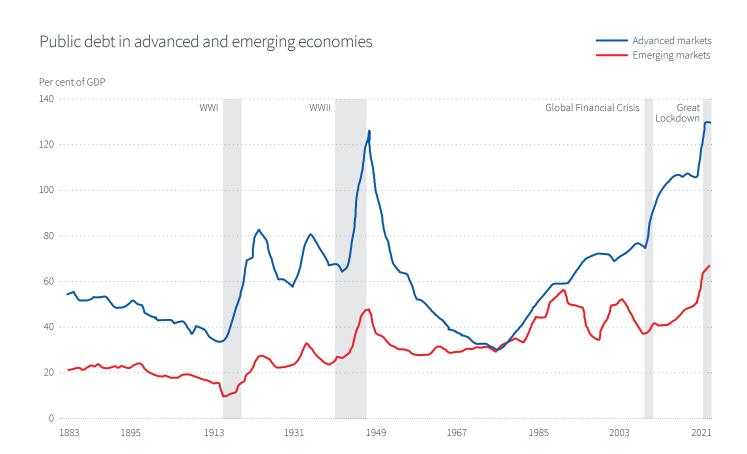
Although the economy has since recouped around half of those jobs, that still means about five-years' worth of new jobs had been wiped out. With the pace of hiring slowing as the country struggles to get the pandemic under control, it could be a long road to a US jobs recovery.

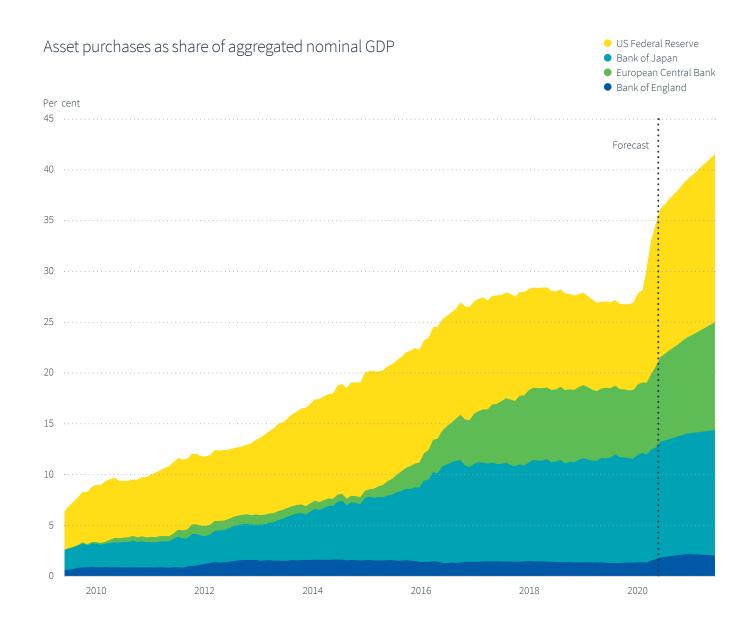


Nothing is certain but debt and taxes

Fiscal deficits have skyrocketed to record highs as governments around the world attempt to limit the damage caused by the pandemic. For now, huge government debt issuance is being absorbed by equally vast bond-buying programmes from central banks.

But is this a permanent solution? While tax rises may be part of the answer for some, the kind of austerity policies that followed the global financial crisis in a number of countries no longer appears politically acceptable. Investors face a difficult task trying to determine if, how, and when deficits will be brought back under control.

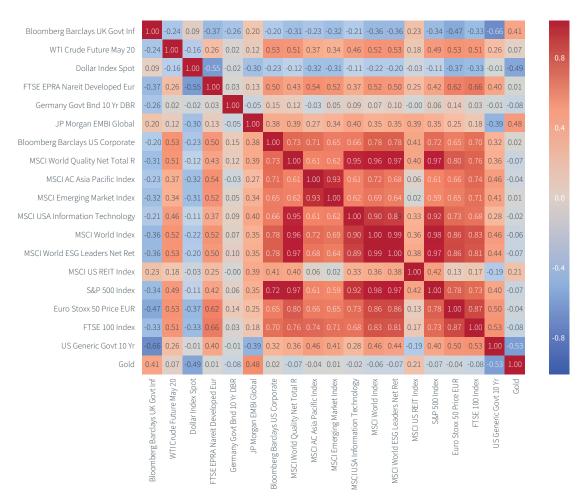




Before and after: COVID-19's impact on correlations

All historical relationships can break down and must be constantly reassessed. In a 'normal' market environment, many assets behave differently from each other, providing a good level of diversification. This is in sharp contrast to the market stress created by COVID-19 when most assets started behaving in the same way, stripping portfolios of their protection. Only a few safe havens remained, including government bonds.

52-week correlations as of January 3, 2020



52-week correlations as of April 15, 2020

Bloomberg Barclays UK Govt Inf	1.00	0.09	-0.55	0.44	0.21	0.67	0.58	0.48	0.47	0.34	0.43	0.50	0.51	0.62	0.48	0.43	0.49	-0.52	0.68
WTI Crude Future May 20	0.09	1.00	-0.09	0.28	-0.03	0.46	0.39	0.36	0.25	0.39	0.29	0.33	0.34	0.15	0.33	0.28	0.35	-0.02	0.16
Dollar Index Spot	-0.55	-0.09	1.00	-0.62	-0.09	-0.72												0.29	
FTSE EPRA Nareit Developed Eur	0.44	0.28	-0.62	1.00	0.00	0.78												0.12	0.64
Germany Govt Bnd 10 Yr DBR	0.21	-0.03	-0.09	0.00	1.00	0.14	0.09	0.06	0.08	0.07	0.07	0.04	0.05	0.05	0.02	0.07	0.05	-0.25	0.15
JP Morgan EMBI Global	0.67	0.46	-0.72		0.14	1.00												-0.27	
Bloomberg Barclays US Corporate	0.58	0.39	-0.67		0.09	0.91	1.00											0.03	0.63
MSCI World Quality Net Total R	0.48	0.36	-0.53		0.06	0.79		1.00				0.98	0.98		0.99	0.85		0.16	0.60
MSCI AC Asia Pacific Index	0.47	0.25	-0.62		0.08	0.80			1.00						0.87			0.07	0.63
MSCI Emerging Market Index	0.34	0.39	-0.51		0.07	0.77				1.00								0.16	0.54
MSCI USA Information Technology	0.43	0.29			0.07	0.72		0.97			1.00				0.97	0.75		0.24	0.51
MSCI World Index	0.50	0.33	-0.58	0.89	0.04	0.82		0.98				1.00	1.00		0.98			0.15	0.64
MSCI World ESG Leaders Net Ret	0.51	0.34	-0.58		0.05	0.83		0.98				1.00	1.00		0.98			0.13	0.65
MSCI US REIT Index	0.62	0.15	-0.64		0.05	0.78								1.00				0.11	0.63
S&P 500 Index	0.48	0.33	-0.54		0.02	0.78		0.99			0.97	0.98	0.98		1.00	0.82		0.22	0.58
Euro Stoxx 50 Price EUR	0.43	0.28	-0.54		0.07	0.76					0.75				0.82	1.00	0.97	0.03	
FTSE 100 Index	0.49	0.35	-0.50	0.90	0.05	0.80										0.97	1.00	0.03	
US Generic Govt 10 Yr	-0.52	-0.02	0.29	0.12	-0.25	-0.27	0.03	0.16	0.07	0.16	0.24	0.15	0.13	0.11	0.22	0.03	0.03	1.00	-0.47
Gold	0.68	0.16	-0.69	0.64	0.15	0.74	0.63	0.60	0.63	0.54		0.64	0.65	0.63	0.58	0.68	0.69	-0.47	1.00
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Infrastructure project evaluation

Significant new infrastructure investment is fundamental to the achievement of the Sustainable Development Goals (SDGs). Yet determining a project's potential contribution – positive and negative – is not a linear process.

Using the recent case study of a European utility company, our infrastructure investment team illustrate how the ESG elements of due diligence and decision making help assess a project's contribution.

Background: We were considering an investment in a company that builds, refurbishes and operates small-scale power plants supplying energy to local customers. The company aims to improve the energy efficiency of its plants.



Origination

The initial ESG analysis is positive:

- Environment: plant energy efficiency improvements
- Social: supplying energy to local businesses
- Governance: strong management track record and oversight on sustainability

Proceed

Due diligence



Technical due diligence:

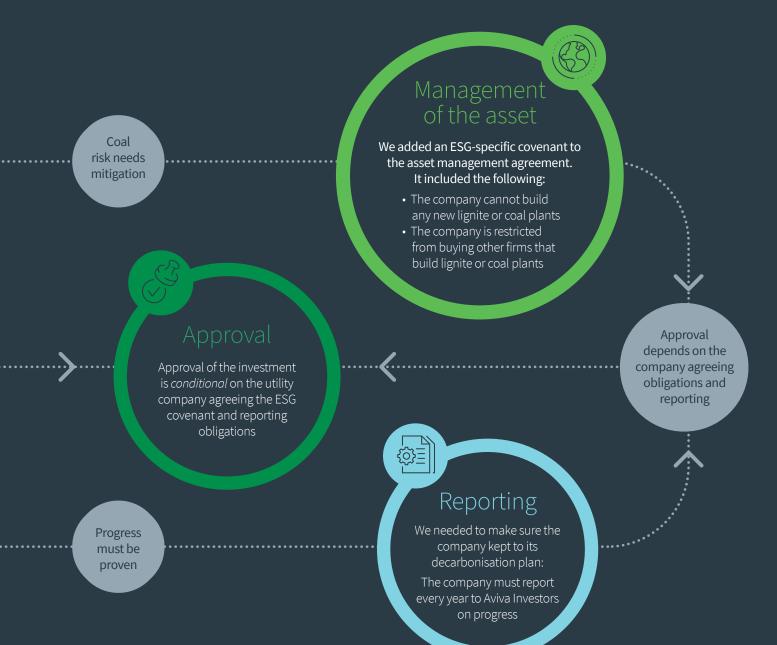
- Still supplies a small amount of energy from highly polluting lignite
- Clear roadmap for decarbonisation
- Lignite exposure in decline

Legal due diligence:

 The plants are expected to become greener by 2025 in line with regulation

Enhanced value

ESG due diligence revealed minor exposure to lignite

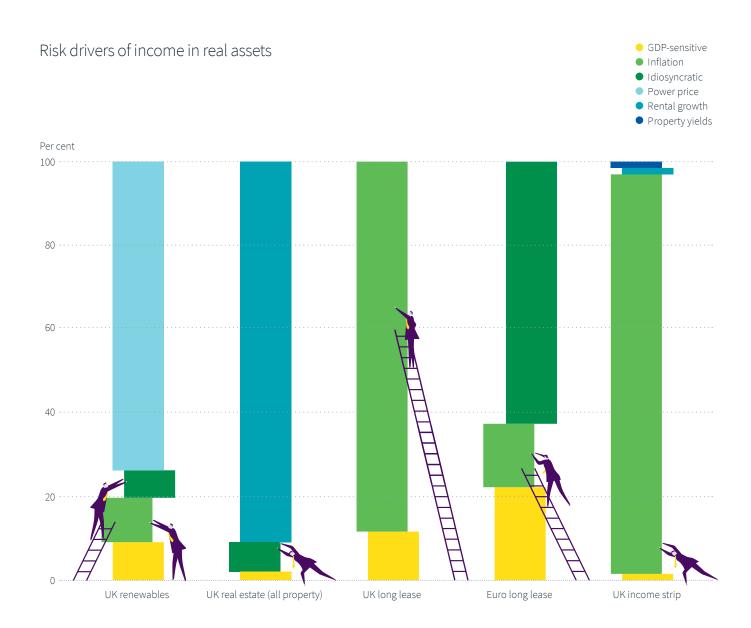


Result: The investment will contribute to **SDG 7** on affordable, clean energy, and to **SDG 13** on climate action

Real exposure: Balancing sources of portfolio diversification

Real assets can be used to achieve different investment outcomes. Understanding what drives risk and return is as important as measuring the factors themselves.

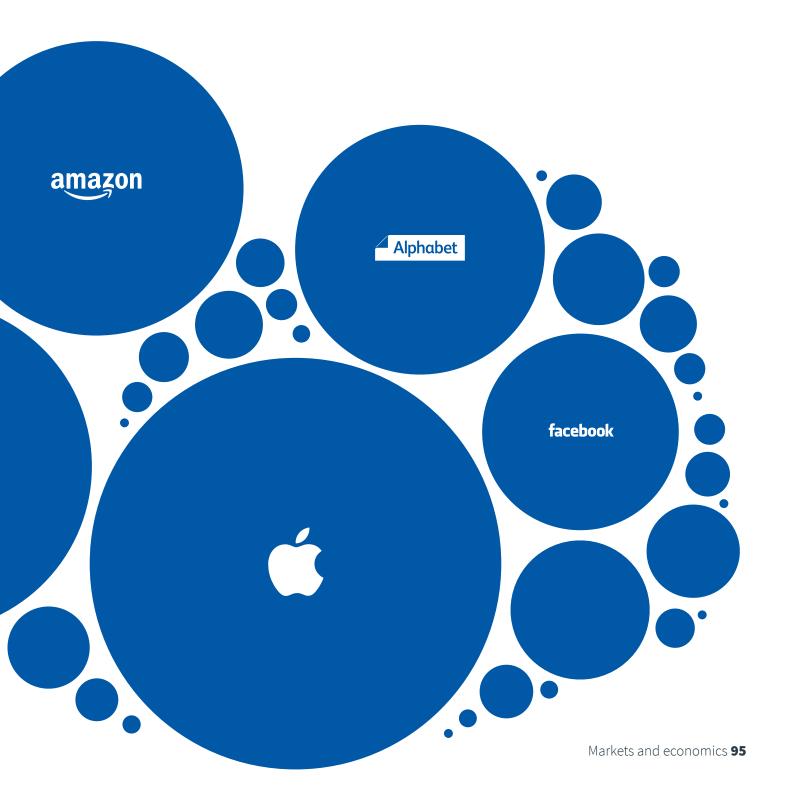
Our analysis highlights risk contributors in each equity asset class; power prices (for renewables), rental value growth and inflation are the three main drivers. This contrasts with fixed income, where the main risk driver is the level of defaults. In this respect, infrastructure and real estate may help diversify a fixed income portfolio.



Crowding out

Big Tech just got bigger

Bigger companies have seized market share from smaller ones in recent years, especially in the technology sector, where digital platforms tend to favour incumbents and first movers. As this bubble chart shows, the trend is most pronounced in China and the US, where huge platform companies now hold sway. These companies provide the public with convenient services - often for free - but some economists say that this level of market concentration is unhealthy, because it dampens competition and removes incentives for smaller firms to invest. Market capitalisation of global platforms as percentage of total, by region Microsoft Tencent Africa Asia Europe North America Data as of September 30, 2020

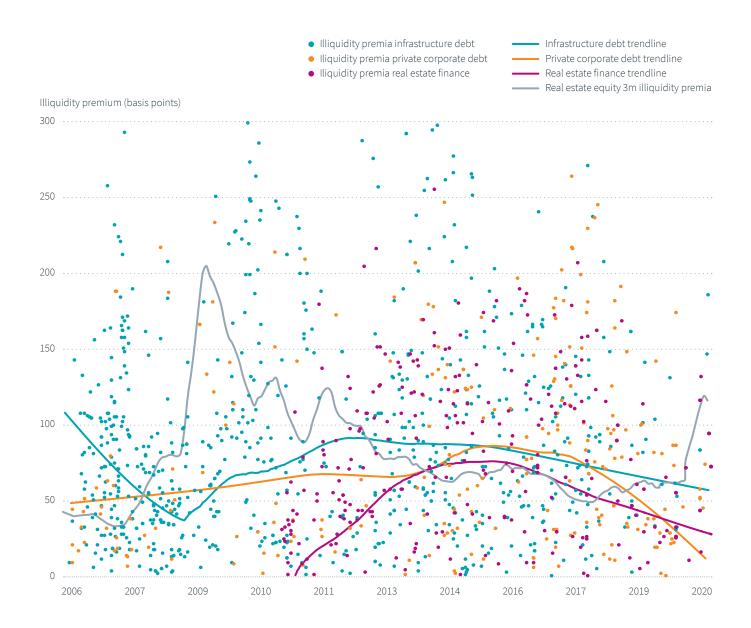


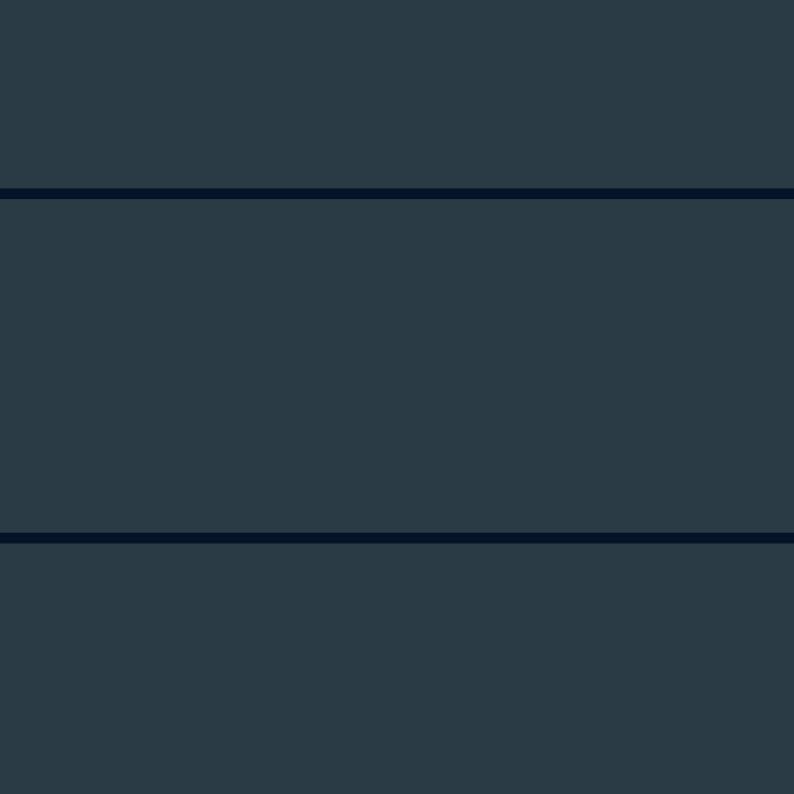
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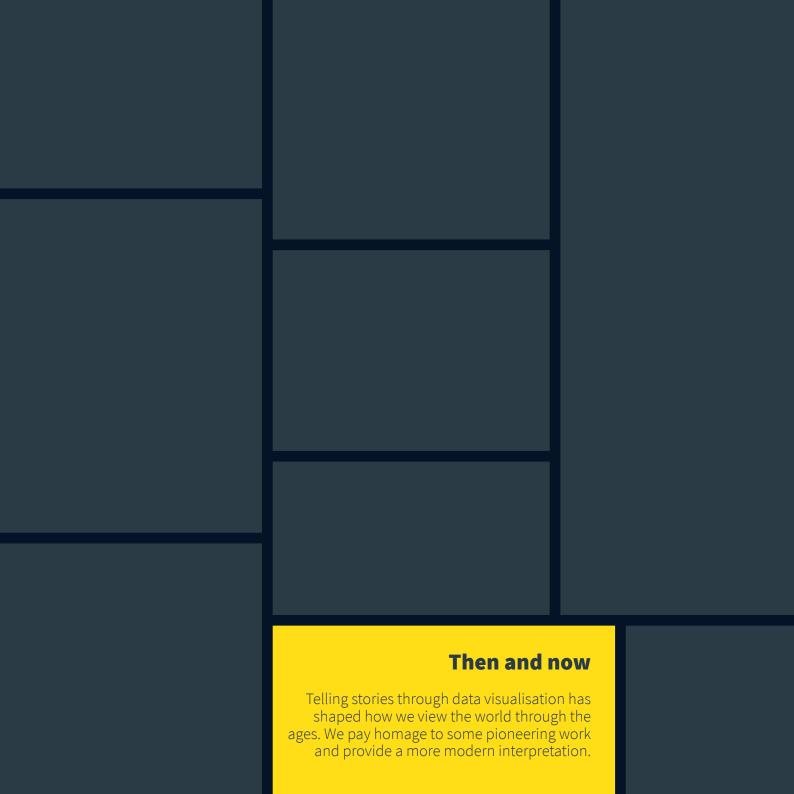
Illiquidity premia in private markets

Over the last decade, dwindling yields in fixed income markets have pushed investors to look elsewhere to boost returns, by allocating to riskier public assets or to less liquid private assets such as real estate, infrastructure and private corporate debt.

A key driver for the increase in allocations to private assets was the belief they could deliver illiquidity premia: higher expected returns than publicly traded assets of broadly similar quality. In the uncertainty brought by COVID-19, though, that premia came under intense pressure in the first half of 2020 as spreads widened. However, they quickly contracted again as unprecedented central bank and fiscal support worldwide boosted markets, with safer assets benefitting the most.

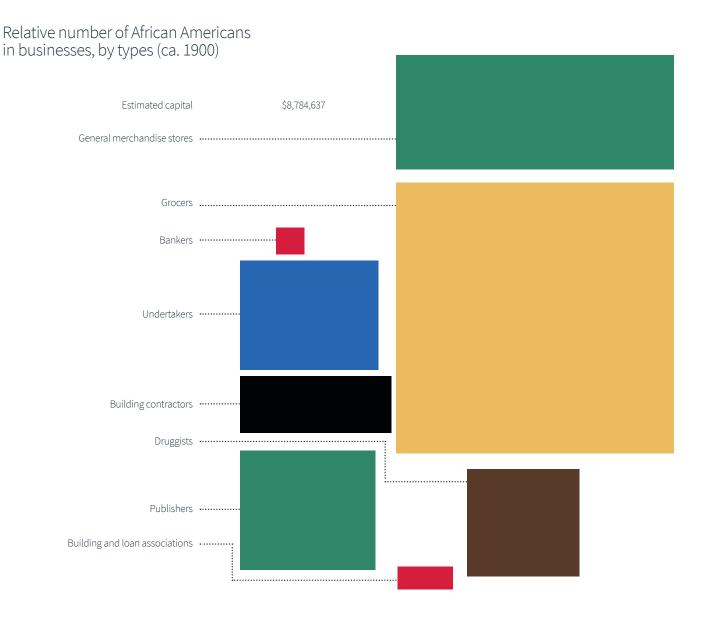






W.E.B. Du Bois

Black employment history: Life after emancipation for African Americans



The Harvard-educated sociologist, historian and civil rights activist W. E. B. Du Bois first visualised the evolution of black life since emancipation through a series of charts, graphs and maps exhibited at the Paris Exposition Universelle in 1900.

At the time, Du Bois wrote that he was striving to present "life and development without apology or gloss". The chart to the left, for example, simply illustrates the types of black-owned businesses such as grocery stores, pharmacies and publishing companies. More recent US Census data indicate occupations among African Americans are more concentrated in service roles relative to whites. While about 30 per cent of black workers are employed as managers, professionals or related roles, this falls far short of the 40 per cent occupied by whites in the same category.

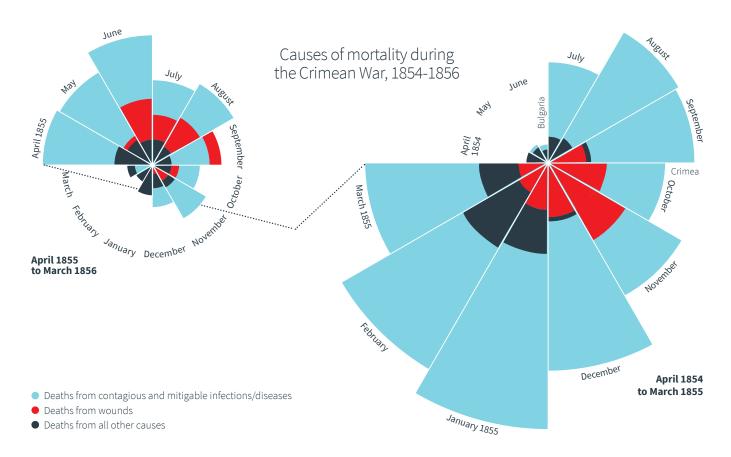


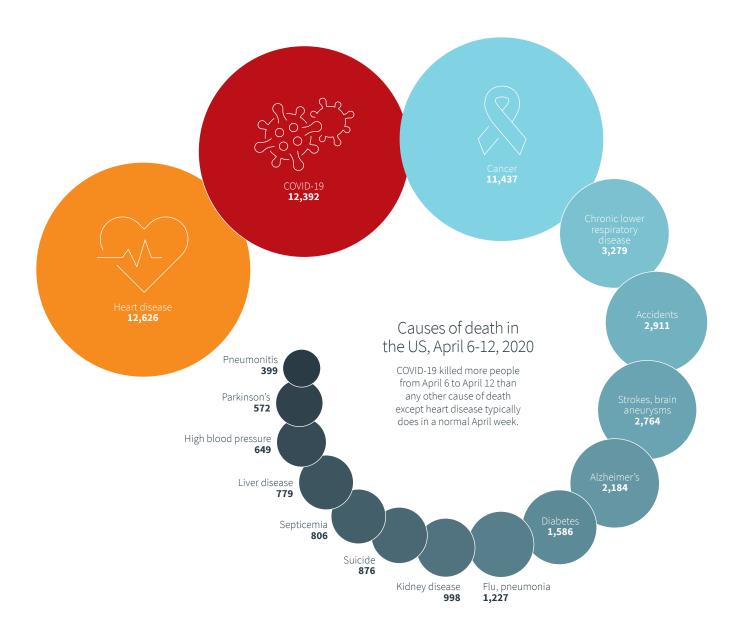
Florence Nightingale

Why you need to understand the causes of death to prevent it

The Lady with the Lamp is best known as the founder of modern nursing, but she was also a data visualisation pioneer who understood the power of statistics to persuade. In the graphic comparing the monthly rate and causes of death of the British army in 1855 and 1856 during the Crimean War, she demonstrated that the mortality rate significantly decreased when sanitary practices improved, helping to convince the government to raise hygiene standards in the military.

When the coronavirus pandemic spread across the globe earlier this year, US President Donald Trump tweeted that it's no worse than the seasonal flu. But, as a chart of US mortality and causes of death during the week commencing April 6 shows, COVID-19 is clearly not the flu. It is far more deadly, which explains why public officials imposed protective measures.





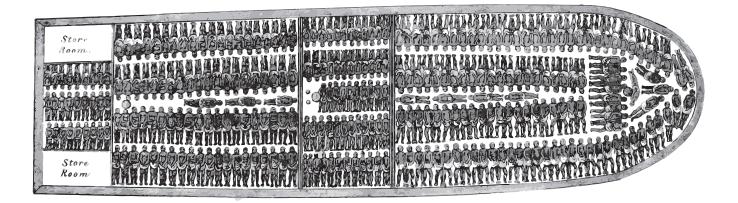
Slave ship

Illustrating the state of forced labour

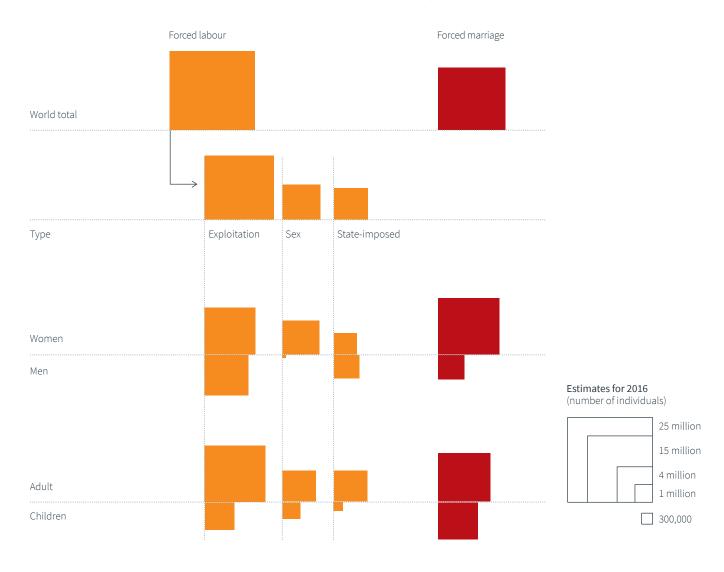
In this 'Brookes' slave ship diagram by the Plymouth Chapter of the Society for Effecting the Abolition of the Slave Trade, hundreds of enslaved men, women and children are shown packed into tiny spaces. They were often chained or shackled together, making movement more difficult, and the spread of disease, dehydration and malnutrition contributed to a high mortality rate during the journey. The image helped drum up support for the anti-slavery movement in the US and Europe.

Slavery remains widespread, with about 40 million people in either forced labour or forced marriages globally. Unlike the predominance of adult male captives during the transatlantic slave trade, however, modern slavery targets women more than men, even when excluding forced marriages.

Diagram of how slaves were stowed on board Brookes cargo ship, ca. 1789



Modern slavery: Individuals in forced labour or forced marriages





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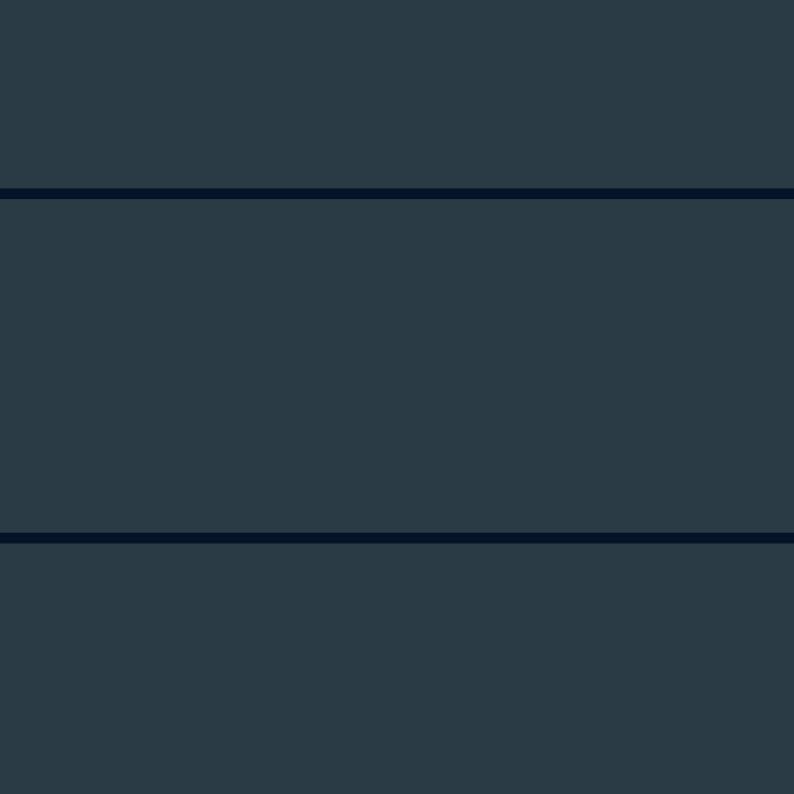
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$$2x+1$$

$$2x+1$$

$$\frac{5}{n^2-2n-3} \cdot \frac{n-2+n-3}{n^2-2n-5} \cdot \frac{n^2-2n-3}{n^2-2n-5} \cdot \frac{n}{n^2-2n-5} \cdot \frac{n}{n^2-2n$$

