

Aviva Capital Partners Limited

Registered in England and Wales No. 13845935

Annual Report and Financial Statements 2024

Contents

	Page
Directors and officer	3
Strategic report	4
Directors' report	6
Independent auditors' report	8
Accounting policies	10
Income statement	14
Statement of comprehensive income	15
Statement of changes in equity	16
Statement of financial position	17
Statement of cash flows	18
Notes to the financial statements	19
1 Details of income	19
2 Details of expenses	19
3 Employee information	19
4 Directors' remuneration	19
5 Auditors' remuneration	20
6 Tax credit	20
7 Investments in subsidiaries	21
8 Investment in associate	21
9 Financial investments	21
10 Fair value methodology	22
11 Receivables and other financial assets	24
12 Ordinary share capital	24
13 Accumulated losses	24
14 Tax assets	24
15 Payables and other financial liabilities	25
16 Cash and cash equivalents	25
17 Risk management	25
18 Related party transactions	29
19 Subsequent events	30
20 Related undertakings	30

Directors and officer

Directors

D Epstein
B Lockett
F Sayood
A Vita
N Harrison
M Parsons
B Sanderson

Officer – Company Secretary

Aviva Company Secretarial Services Limited
80 Fenchurch Street
London
EC3M 4AE

Independent Auditors

Ernst & Young LLP
Statutory Auditor
London
London
SE1 2AF

Registered office

80 Fenchurch Street
London
United Kingdom
EC3M 4AE

Company number

Registered in England and Wales no. 13845935

Other information

Aviva Capital Partners Limited (the Company) is a member of the Aviva plc group of companies (the Group).

Strategic report

The directors present their Strategic report for the Company for the year ended 31 December 2024.

Review of the Company's business

Principal activities

The Company, a private limited company incorporated and domiciled in the United Kingdom (UK), has a principal activity of originating and investing in real estate and infrastructure assets, to support Aviva Group strategy, utilising Group capital.

Financial position and performance

The financial position of the Company at 31 December 2024 is shown in the statement of financial position on page 17, with the trading results shown in the income statement on page 14 and the statement of cash flows on page 18.

Loss for the period before tax was £35,588 thousand (2023: loss £2,303 thousand). In 2024 this loss was driven by investment loss of £21,408 thousand (2023: income of £1,849 thousand) and £4,680 thousand central costs (2023: £4,152 thousand).

Net assets as at 31 December 2024 were £62,646 thousand (2023: £73,334 thousand), consisting primarily of investment in subsidiaries, prepayments and financial investments. The decrease is primarily due to loss after tax for the period of £29,328 thousand, partially offset by capital injections from the Company's parent, Aviva Group Holdings Limited ("AGH") of £18,640 thousand during the year.

Significant events

During the year the Company's parent, AGH, made capital injections by way of cash consideration of £18,640 thousand into the Company (£1,250 thousand in January 2024, £3,000 thousand in March 2024, £1,250 thousand in April 2024, £1,250 thousand in July 2024, £4,000 thousand in July 2024, £6,640 thousand in September 2024 and £1,250 thousand in October 2024). In return, the Company issued 18,640 thousand of ordinary shares to AGH.

On 9 January 2024 a new subsidiary company, Bunns Lane Development Limited ("Bunns Lane"), was incorporated. Bunns Lane issued £2,194 thousand share capital to the Company during the year.

On 25 January 2024, the Company made a capital injection of £297 thousand into its subsidiary, Midlands Regen I Unit Trust.

In March 2024 the Company acquired a 49% share of Rock Road DevCo Limited for consideration of £49 and invested £10 in B shares of Rock Road Hopper 1 Limited. This is shown as an investment in associate.

On 2 April 2024, Rock Road Hopper 1 Limited, a subsidiary of Rock Road DevCo Limited, issued £2,891 thousand of junior debt to the Company, under a new loan facility agreement.

In June 2024, the investment of £20,000 thousand in TopHat Enterprises Limited (£18,900 thousand in loan notes and £1,100 thousand in ordinary shares) and the respective accrued interest (£1,802 thousand) were written down to £nil in line with management assessment.

On 4 September 2024, a new subsidiary company, Stoney Wood Property Developments Limited was acquired and the Company holds 100% of share capital of the subsidiary. Stoney Wood Property Developments Limited issued £400 thousand share capital to the Company on 17 December 2024.

The Company received £2,000 thousand as repayments of internal loan given to its parent company, AGH (£1,000 thousand in February 2024 and £1,000 thousand in March 2024).

As part of London Cancer Hub (LCH) agreement, the Company made further prepayments of £6,443 thousand during the year.

Future outlook

Strategies for the wider Aviva Group as a whole are determined by the Board of Aviva plc and these are shown in the Aviva plc Annual Report and Accounts 2024. The Company will work with the Group to support the implementation of these strategies.

The directors consider that the Company's principal activities will continue unchanged for the foreseeable future.

Principal risks and uncertainties

A description of the principal risks and uncertainties facing the Company and the Company's risk management policies are set out in note 17 to the financial statements.

Risk factors beyond the Company's control that could cause actual results to differ materially from those estimated include, but are not limited to:

- *Investment risk*, related to the Company's principal activities of originating and investing in real estate and infrastructure assets;
- *Interest rate risk*, as the Company's earnings and financial resources are exposed to potential fluctuations in SONIA benchmark interest rates. The effect of a 100 basis point increase/decrease in these benchmark rates would be an increase/decrease in net investment income of £11 thousand;
- Adverse economic changes in the sectors in which the Company operates, such as the housing market.

Section 172 Statement

We report here on how our Directors have discharged their duties under Section 172 (1) of the Companies Act 2006.

S.172 (1) sets out a series of matters to which the Directors must have regard to in performing their duty to promote the success of the Company for the benefit of its shareholders, which includes having regard to other stakeholders.

Our Board considers it crucial that the Company maintains a reputation for high standards of business conduct. The Board is responsible for monitoring and upholding the culture, values, standards, ethics and reputation of the Company to ensure that our obligations to our shareholders, customers and other stakeholders are met and Management drives the embedding of the desired culture throughout the organisation. The Board monitors adherence to our

Strategic report continued

policies and compliance with local corporate governance requirements and is committed to acting where our businesses fall short of the standards we expect.

The Board is also focused on the wider social context within which our businesses operate, including those issues related to climate change which are of fundamental importance to the planet's well-being.

Our culture

Our culture is shaped, in conjunction with the wider Aviva Group, by our clearly defined purpose - with you today for a better tomorrow. As the provider of financial services to millions of customers, Aviva seeks to earn their trust by acting with integrity and a sense of responsibility at all times. We look to build relationships with all our stakeholders based on openness and transparency and we value diversity and inclusivity in our workforce and beyond.

Stakeholder Engagement

(i) Employees

The Company has no employees. All UK employees engaged in the activities of the Company are employed by subsidiary undertakings of Aviva plc. Disclosures relating to employees may be found in the annual report and financial statements of these companies.

(ii) Customers

The Company has no direct customers.

(iii) Suppliers

All Group supplier related activity is managed in line with the Group's Procurement & Outsourcing Business Standard. This ensures that supplier risk is managed appropriately in relation to customer outcomes, data security, corporate responsibility, and financial, operational and contractual issues.

An important part of the Group's culture is the promotion of high legal, ethical, environmental and employee related standards within our business and also among our suppliers. Before working with any new suppliers, we provide them with our Third Party Behaviour, and our interaction with them is guided by our Business Code of Ethics.


(iv) Shareholders

The Company's immediate shareholder is AGH and there is ongoing communication and engagement with the AGH Board. Any matters requiring escalation are escalated by the Board through the Chairman to its parent. Additionally, members of the AGH board can attend board meetings by invitation.

Key performance indicators

The Company is an investment holding company, set up mainly to hold development and early-stage investments. Given this, the most appropriate KPI is the value of the investments held by the Company. As at the 31st December 2024, the Company has total investments (made up of investments in subsidiaries, external loans receivables and prepayments) of £59,630 thousand (2023: £67,216 thousand).

By order of the Board on 10 June 2025

DocuSigned by:

B56D609464D24B5...

For and on behalf of Aviva Company Secretarial Services Limited

Company Secretary

Directors' report

The directors submit their annual report and the audited financial statements for the Company for the year ended 31 December 2024.

Directors

The names of the current directors of the Company are shown on page 3.

Details of Board appointments and resignations during the year and since the year end are shown below:

J Cummins	Resigned 31 December 2024
B Sanderson	Appointed 6 March 2025

Company secretary

The name of the Company secretary of the Company is shown on page 3.

Dividends

The directors do not recommend a final dividend on the Company's ordinary shares for the period ended 31 December 2024 (2023: £nil).

Going concern

The Company's business activities, together with the factors likely to affect its future development, performance and position are set out in the Strategic report, which includes a section describing the principal risks and uncertainties. In addition, the financial statements include notes on the Company's management of its major risks (see note 17).

The Company, its immediate parent, AGH, and its ultimate parent, Aviva plc, have considerable financial resources together with a diversified business model, with a spread of businesses and geographical reach. The directors believe that the Company is well placed to manage its business risks successfully despite the current uncertain macro-economic outlook.

The company has generated £29,328 thousand of losses for the year ended 31 December 2024 (2023: £1,888 thousand). With losses continuing to be generated post year end, the company is reliant upon the continued support from its parent company Aviva Group Holdings (the "parent").

Subsequent to the year end, additional funding to support the Company has been received from the Parent. Refer to page 30 for further information.

At the date of signing the financial statements, the latest forecasts account for the available support described above which shows the Company has sufficient funds to meet its liabilities as and when they fall due for a period of 12 months from the date of approval of these financial statements up to 10 June 2026.

On this basis the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

Post balance sheet events

Since the balance sheet date the Company's immediate parent, AGH, made capital injections of £29,507 thousand (£8,290 thousand on 23 January 2025, £13,574 thousand on 30 April 2025 and £7,643 thousand on 4 June 2025) by way of cash consideration, in return for equivalent issuance of ordinary shares to the Company.

The Company loaned an additional £1,478 thousand on the existing junior debt to Rock Road Hopper 1 Limited (£60 thousand on 13 February 2025, £660 thousand on 17 March 2025 and £757 thousand on 15 April 2025).

The company made prepayments in relation to the London Cancer Hub ("LCH") investment of £808 thousand in January, £413 thousand in February, £699 thousand in March, £883 thousand in April and £255 thousand in May 2025.

On 30 May 2025 the Company made a further investment of £12,758 thousand into its subsidiary entity, Midlands Regen Unit Trust.

Future outlook

Likely future developments in the business of the Company are discussed in the Strategic report on page 4.

Stakeholder relationship and engagement

Details about stakeholders can be found in the Section S.172 statement in the Strategic report on page 4.

Disclosure of information to the auditors

In accordance with section 418 of the Companies Act 2006, the directors in office at the date of approval of this annual report confirm that, so far as they are each aware, there is no relevant audit information of which the Company's External Auditors, Ernst & Young LLP, is unaware and each director has taken all steps that ought to have been taken as a director in order to make themselves aware of any relevant audit information and to establish that Ernst & Young LLP is aware of that information.

Independent auditors

At the 2024 Annual General Meeting of the Company's ultimate parent company, shareholders approved the appointment of Ernst & Young LLP as the Group's external auditor for the financial year ending 31 December 2024 and PwC resigned after 12 years in position.

Qualifying indemnity provisions

In 2004, Aviva plc, the Company's immediate parent, granted an indemnity to the directors against liability in respect of proceedings brought by third parties, subject to the conditions set out in the Companies Act 1985, which continue to apply in relation to any provision made before 1 October 2007. This indemnity is a "qualifying third party indemnity" for the purposes of section 309A to section 309C of the Companies Act 1985. These qualifying third party indemnity

Directors' report continued

provisions remain in force during the financial year and remain in force as at the date of approving the directors' report by virtue of paragraph 15, Schedule 3 of The Companies Act 2006 (Commencement No. 3, Consequential Amendments, Transitional Provisions and Savings) Order 2007.

The directors also have the benefit of the indemnity provision contained in the Company's articles of association, subject to the conditions set out in the Companies Act 2006. This is a "qualifying third party indemnity" provision as defined by section 234 of the Companies Act 2006..

Statement of directors' responsibilities in respect of the financial statements

The directors are responsible for preparing the Strategic Report, Directors' Report and the financial statements in accordance with applicable law and regulation.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with UK-adopted international accounting standards.

Under company law, the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing the financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable UK-adopted international accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

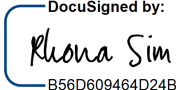
The directors are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006.

Corporate Governance

The Company is a wholly-owned indirect subsidiary of Aviva plc, a Company with a listing on the London Stock Exchange, and as such is subject to Aviva plc's system of risk management, internal control and financial reporting. Aviva plc is subject to the UK Corporate Governance Code. The Aviva plc Annual Report and Accounts set out details of how the Group has applied the principles and complied with the provisions of the UK Corporate Governance Code during 2024. Further information on the Code can be found on the Financial Reporting Council's website, www.frc.org.uk.

By order of the Board on 10 June 2025

DocuSigned by:

B56D609464D24B5...

For and on behalf of Aviva Company Secretarial Services Limited

Company Secretary

Independent auditors' report to the members of Aviva Capital Partners Limited

Report on the audit of the financial statements

Opinion

We have audited the financial statements of Aviva Capital Partners Limited for the year ended 31 December 2024 which comprise the income statement, the statement of comprehensive income, the statement of changes in equity, the statement of financial position, the statement of cash flows and the related notes 1 to 20, including material accounting policy information. The financial reporting framework that has been applied in their preparation is applicable law and UK adopted international accounting standards.

In our opinion, the financial statements:

- give a true and fair view of the company's affairs as at 31 December 2024 and of its loss for the year then ended;
- have been properly prepared in accordance with UK adopted international accounting standards; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period to 10 June 2026, being twelve months from the date when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report. However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the company's ability to continue as a going concern.

First year audit considerations

In the preparation for our first-year audit of the 31 December 2024 financial statements, we performed a number of transitional procedures. Following our selection as the statutory auditor, we undertook procedures to establish our independence of the Company. We used time prior to commencing any audit work to gain an understanding of the business issues and meet with key management to understand the key judgements being made for the 31 December 2023 year end. We also reviewed the former auditor PricewaterhouseCoopers LLP ('PwC's') 2023 audit work papers and gained an understanding of their risk assessment and key judgements.

We used the understanding the audit team had formed through these transitional procedures to form our audit base and assist in the formalisation of our audit strategy for the 2024 audit. This also involved gaining an understanding of the Company's key processes and controls over financial reporting through walkthroughs of the processes.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in this report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit

Independent auditors' report to the members of Aviva Capital Partners Limited continued

Responsibilities of directors

As explained more fully in the Statement of directors' responsibilities set out on page [7], the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect irregularities, including fraud. The risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below. However, the primary responsibility for the prevention and detection of fraud rests with both those charged with governance of the entity and management.

- We obtained an understanding of the legal and regulatory frameworks that are applicable to the company and determined that the most significant are relevant laws and regulations related to elements of company law and tax legislation, and the financial reporting framework
- We understood how the company is complying with those frameworks by making enquiries of management, internal audit and those responsible for legal and compliance matters. We also reviewed minutes of the Board and gained an understanding of the company's governance.
- We assessed the susceptibility of the Company's financial statements to material misstatement, including how fraud might occur by considering the controls that the company has established to address risks identified by the company, or that otherwise seek to prevent, deter or detect fraud.
- Based on this understanding we designed our audit procedures to identify non-compliance with such laws and regulations. Our procedures involved making enquiries of those charged with governance, internal audit and senior management for their awareness of any non-compliance of laws or regulations, enquiring about the policies that have been established to prevent non-compliance with laws and regulations by officers and employees and enquiring about the company's methods of enforcing and monitoring compliance with such policies.
- We tested the appropriateness of journal entries recorded in the general ledger on a sample basis, including evaluating the business rationale for significant and/or unusual transactions.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Signed by:

Ernst & Young LLP

34AFA09D5EEA4A3...

Sophie Abashidze (Senior Statutory Auditor)

for and on behalf of Ernst & Young LLP

London

10 June 2025

Accounting policies

The Company, a private limited company incorporated and domiciled in the United Kingdom (UK), has a principal activity of originating and investing in real estate and infrastructure assets, to support Aviva Group strategy, utilising group capital.

The principal accounting policies adopted in the preparation of these financial statements are set out below.

(A) Basis of preparation

The financial statements of the Company have been prepared and approved by the Directors in accordance with UK-adopted International Accounting Standards and the legal requirements of the Companies Act 2006 as applicable to companies reporting under those standards.

The financial statements have been prepared under the historical cost convention, as modified by the revaluation of financial assets and financial liabilities (including derivative instruments) at fair value through profit or loss (FVTPL).

The company has generated £29,328 thousand of losses for the year ended 31 December 2024 (2023: £1,888 thousand). With losses continuing to be generated post year end, the company is reliant upon the continued support from its parent company Aviva Group Holdings (the "parent").

Subsequent to the year end, additional funding to support the Company has been received from the Parent. Refer to page 30 for further information.

At the date of signing the financial statements, the latest forecasts account for the available support described above which shows the Company has sufficient funds to meet its liabilities as and when they fall due for a period of 12 months from the date of approval of these financial statements up to 10 June 2026.

The Company is exempt from preparing group financial statements by virtue of section 400 of the Companies Act 2006, as it is a subsidiary of a UK parent and is included in the consolidated financial statements for the Group, i.e. the ultimate parent company, Aviva plc, and its subsidiaries, joint ventures and associates, at the same date. These financial statements therefore present information about the Company as an individual entity.

The Company's financial statements are stated in pounds sterling, which is the Company's functional and presentational currency. Unless otherwise noted, the amounts shown in these financial statements are in thousands of pounds sterling (£000).

New standards, interpretations and amendments to published standards that have been issued and endorsed by the UK and adopted by the Company

The Company has adopted the following amendments to standards which became effective for the annual reporting period beginning on 1 January 2024. The amendments do not have a significant impact on the Company's financial statements.

(i) Amendments to IAS 1 Presentation of Financial Statements: Classification of Liabilities as Current or Non-current and Non-current Liabilities with Covenants

(ii) Amendments to IFRS 16 Leases: Lease Liability in a Sale and Leaseback

(iii) Amendments to IAS 7 Statement of Cash Flows and IFRS 7 Financial Instruments Disclosures: Supplier Finance Arrangements

Standards, interpretations and amendments to published standards that are not yet effective and have not been adopted early by the Company

The following standards and amendments to existing standards have been issued, are not yet effective for the Company, and have not been adopted early by the Company.

(i) IFRS 18: Presentation and Disclosure in Financial Statements

In April 2024, the International Accounting Standards Board (IASB) published IFRS 18, which aims to improve how companies communicate in their financial statements by:

- Requiring additional defined subtotals in the statement of profit or loss;
- Requiring disclosures about management-defined performance measures; and
- Adding new principles for grouping of information.

IFRS 18 is effective for annual reporting beginning on or after 1 January 2027 and has yet to be endorsed by the UK. The standard is expected to result in presentational changes to the Company's income statement, and new disclosures of management-defined performance measures will be required in the notes to the financial statements. The Company is in the early stages of implementation; however, no financial impacts are expected as a result of adoption.

(ii) IFRS 19: Subsidiaries without Public Accountability: Disclosures

Published by the IASB in May 2024. IFRS 19 is effective for annual reporting beginning on or after 1 January 2027 and has yet to be endorsed by the UK.

The following new standards and amendments to existing standards have been issued, are not yet effective and have not been adopted early by the Company and are not expected to have a significant impact on the Company's financial statements.

(i) Amendments to IAS 21 The Effects of Changes in Foreign Exchange Rates: Lack of Exchangeability

Published by the IASB in August 2023. The amendments are effective for annual reporting beginning on or after 1 January 2025 and have been endorsed by the UK.

(ii) Amendments to IFRS 9 Financial Instruments and IFRS 7 Financial Instruments: Disclosures: Amendments to the Classification and Measurement of Financial Instruments

Published by the IASB in May 2024. The amendments are effective for annual reporting beginning on or after 1 January 2026 and have been endorsed by the UK.

Accounting policies continued

(iii) Annual improvements to IFRS Accounting Standards – Volume 11: Amendments to IFRS 1, IFRS 7, IFRS 9, IFRS 10 and IAS 7

Published by the IASB in July 2024. The amendments are effective for annual reporting beginning on or after 1 January 2026 and have been endorsed by the UK.

(iv) Contracts Referencing Nature-dependent Electricity: Amendments to IFRS 9 and IFRS 7

Published by the IASB in December 2024. The amendments are effective for annual reporting beginning on or after 1 January 2026 and have yet to be endorsed by the UK.

(B) Critical accounting policies and the use of estimates

The preparation of financial statements requires the Company to select accounting policies and make estimates and assumptions that affect items reported in the statement of comprehensive income, statement of financial position, other primary statements, and notes to the financial statements.

Critical accounting policies

The following accounting policies are those that have the most material impact on the amounts recognised in the financial statements, with those judgements involving estimation summarised thereafter.

Item	Critical accounting judgement	Accounting policy
Investment in subsidiaries	Investments in subsidiaries are recognised at cost less impairment. Investments are reviewed at least annually to test whether any indicators of impairment exist. Where there is objective evidence that such an asset is impaired, the investment is impaired to its recoverable value and any unrealised loss is recorded in the income statement.	C
Financial investments	Classification and measurement of financial investments including the mandatory application of measurement at fair value through profit or loss (FVTPL).	H

Use of estimates

All estimates are based on management’s knowledge of current facts and circumstances, assumptions based on that knowledge and their predictions of future events and actions. Actual results may differ from those estimates, possibly significantly.

The table below sets out those items considered particularly susceptible to changes in estimates and assumptions, and the relevant accounting policy and note disclosures.

Item	Material accounting estimates	Accounting policy	Note
Investment in subsidiaries	Investments in subsidiaries are recognised at cost less impairment. Investments are reviewed annually to test whether any indicators of impairment exist by comparing the carrying value and the estimated recoverable amount. Where there is objective evidence that such an asset is impaired, the investment is impaired to its recoverable value and any unrealised loss is recorded in the income statement.	C	7
Fair value of financial instruments	Where quoted market prices are not available, valuation techniques are used to value financial instruments and investment property. These include broker quotes and models using both observable and unobservable market inputs. The valuation techniques involve judgement with regard to the valuation models used and the inputs to these models can lead to a range of plausible valuations for financial investments.	D & H	9 & 10

(C) Investment in subsidiaries

Subsidiaries are those entities over which the Company has control, either directly or indirectly. The Company controls an investee if, and only if, the Company has all of the following:

- power over the investee;
- exposure, or rights, to variable returns from its involvement with the investee; and
- the ability to use its power over the investee to affect its returns.

The Company considers all relevant facts and circumstances in assessing whether it has power over an investee including: the purpose and design of an investee, relevant activities, substantive and protective rights, and voting and potential voting rights. The Company re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control.

Investments in subsidiaries are recognised at cost less impairment. Investments are reviewed at least annually to test whether any indicators of impairment exist. Where there is objective evidence that such an asset is impaired, the investment is impaired to its recoverable value and any unrealised loss is recorded in the income statement.

Accounting policies continued

(D) Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. This presumes that the transaction takes place in the principal (or most advantageous) market under current market conditions. Fair value is a market-based measure and in the absence of observable market prices in an active market, it is measured using the assumptions that market participants would use when pricing the asset or liability.

The fair value of a non-financial asset is determined based on its highest and best use from a market participant's perspective. When using this approach, the Company takes into account the asset's use that is physically possible, legally permissible and financially feasible.

The best evidence of the fair value of a financial instrument at initial recognition is normally the transaction price i.e. the fair value of the consideration given or received. In certain circumstances, the fair value at initial recognition may differ from the transaction price. If the fair value is evidenced by comparison with other observable current market transactions in the same instrument (i.e. without modification or repackaging), or is based on a valuation technique whose variables include only data from observable markets, then the difference between the fair value at initial recognition and the transaction price is recognised as a gain or loss in the income statement. When unobservable market data has a significant impact on the valuation of financial instruments, the difference between the fair value at initial recognition and the transaction price is not recognised immediately in the income statement, but deferred and recognised in the income statement on an appropriate basis over the life of the instrument but no later than when the valuation is supported wholly by observable market data or the transaction is closed out or otherwise matures.

If an asset or a liability measured at fair value has a bid price and an ask price, the price within the bid-ask spread that is most representative of fair value in the circumstances is used to measure fair value.

(E) Net investment income

Investment income consists of interest income on the external and internal loans. Interest income is recognised as it accrues, taking into account the effective yield on the investment.

(F) Other expenses

Other expenses consist of central costs payable to other group undertakings and are expensed as they are incurred.

(G) Derecognition and offset of financial assets and financial liabilities

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is derecognised where:

- the rights to receive cash flows from the asset have expired;
- the Company retains the right to receive cash flows from the asset, but has assumed an obligation to pay them in full without material delay to a third party under a "pass-through" arrangement; or
- the Company has transferred its rights to receive cash flows from the asset and either transferred substantially all the risks and rewards of the asset, or has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

A financial liability is derecognised when the obligation under the liability is discharged or cancelled, or expires.

Financial assets and liabilities are offset and the net amount reported in the statement of financial position when there is a currently enforceable legal right to set off the recognised amounts and there is the ability and intention to settle on a net basis, or realise the asset and settle the liability simultaneously.

(H) Financial investments

The Company classifies its investments as financial assets at FVTPL based on a business model assessment and the extent to which the contractual cash flows associated with financial assets are solely payments of principle and interest. Purchases and sales of investments are recognised on the trade date, which is the date that the Company commits to purchase or sell the assets, at their fair values.

In general, the Company's investment or risk management strategy is to manage its financial investments on a fair value basis.

Debt and equity securities, which the Company manage and evaluate performance on a fair value basis, are classified as mandatorily held at FVTPL.

(I) Receivables and other financial assets

Receivables and other financial assets are recognised initially at their fair value. Subsequent to initial measurement receivables are measured at amortised cost using the effective interest rate method, less an allowance for expected credit losses.

Expected credit loss is an unbiased, probability-weighted estimate of credit losses. It considers all reasonable and supportable information, including forward looking economic assumptions and a range of possible outcomes. Expected credit losses for loans are calculated on a 12-month basis as loans due from Group operations are deemed to have low credit risk. The Company does not expect any material credit losses on loans due from Group operations. Changes in the allowance for expected credit losses are the amount of the provision is recognised in the income statement.

The gross carrying amount of a receivable or other financial asset is written off to the extent that there is no reasonable expectation of recovery. Subsequent recoveries in excess of the written-down carrying value are credited to the income statement.

Loans

Loans with fixed maturities are recognised when cash is advanced to borrowers. Loans where repayments consist solely of principal or interest are subsequently measured at amortised cost using the effective interest rate method. All other loans are held at FVTPL based on the outcome of a business model assessment, or where the contractual cash flows are not solely payment of principal and interest.

To the extent that a loan is considered to be uncollectable, it is written down through the Income Statement. Any subsequent recoveries are credited to the income statement.

Accounting policies continued

(J) Payables and other financial liabilities

Payables and other financial liabilities, excluding derivatives, are recognised initially at their fair value and are subsequently measured at amortised cost using the effective interest rate method.

(K) Statement of cash flows

Cash and cash equivalents

Cash and cash equivalents consist of cash at bank.

For the purposes of the statement of cash flows, cash and cash equivalents also include bank overdrafts, which are included in payables and other financial liabilities on the statement of financial position.

(L) Income taxes

The current tax expense is based on the taxable profits for the year, after any adjustments in respect of prior years. Tax, including tax relief for losses if applicable, is allocated over profits before taxation and amounts charged or credited to components of other comprehensive income and equity, as appropriate.

Provision is made for deferred tax liabilities, or credit taken for deferred tax assets, using the liability method, on all material temporary differences between the tax bases of assets and liabilities and their carrying amounts in the financial statements.

The rates enacted or substantively enacted at the statement of financial position date are used to value the deferred tax assets and liabilities.

Deferred tax assets are recognised to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised. Where there is a history of tax losses, deferred tax assets are only recognised in excess of deferred tax liabilities if there is convincing evidence that future profits will be available.

Deferred tax is provided on any temporary differences arising from investments in subsidiaries, associates and joint ventures, except where the timing of the reversal of the temporary difference can be controlled and it is probable that the difference will not reverse in the foreseeable future.

Deferred taxes are not provided in respect of any temporary differences arising from the initial recognition of goodwill, or from the initial recognition of an asset or liability in a transaction which is not a business combination and affects neither accounting profit nor taxable profit or loss at the time of the transaction.

Current and deferred tax relating to items recognised in other comprehensive income and directly in equity are similarly recognised in other comprehensive income and directly in equity respectively, except for the tax consequences of distributions from certain equity instruments, to be recognised in the income statement.

Deferred tax related to any fair value re-measurement of investments, held at fair value through other comprehensive income, owner-occupied properties, pensions and other post-retirement obligations and other amounts charged or credited directly to other comprehensive income is recognised in the statement of financial position as a deferred tax asset or liability.

(M) Share capital

Equity instruments

An equity instrument is a contract that evidences a residual interest in the assets of an entity after deducting all its liabilities. Accordingly, a financial instrument is treated as equity if:

- (i) there is no contractual obligation to deliver cash or other financial assets or to exchange financial assets or liabilities on terms that may be unfavourable; and
- (ii) the instrument is a non-derivative that contains no contractual obligation to deliver a variable number of shares or is a derivative that will be settled only by the Company exchanging a fixed amount of cash or other assets for a fixed number of the Company's own equity instruments.

Dividends

Interim dividends on ordinary shares are recognised in equity in the period in which they are paid. Final dividends on these shares are recognised when they have been approved by shareholders.

Annual Report and Financial Statements 2024

Income statement

For the year ended 31 December 2024

	Note(s)	2024 £000	2023 £000
Income			
Net investment (loss)/income	E & 1	(21,408)	1,849
		<u>(21,408)</u>	<u>1,849</u>
Expenses			
Other expenses	F & 2	(4,680)	(4,152)
Impairment of investment in subsidiaries	7(b)(ii)	(9,500)	—
		<u>(14,180)</u>	<u>(4,152)</u>
Loss before tax		(35,588)	(2,303)
Tax credit	L & 6	6,260	415
Loss for the period		(29,328)	(1,888)

The accounting policies (identified alphabetically) on pages 10 to 13 and notes (identified numerically) on pages 19 to 30 are an integral part of the financial statements.

Statement of comprehensive income

For the year ended 31 December 2024

	2024	2023
	£000	£000
Loss for the period	(29,328)	(1,888)
Total comprehensive expense for the period	(29,328)	(1,888)

The accounting policies (identified alphabetically) on pages 10 to 13 and notes (identified numerically) on pages 19 to 30 are an integral part of the financial statements.

Statement of changes in equity

For the year ended 31 December 2024

		Ordinary Share Capital	Accumulated losses	Total equity
	Note(s)	£000	£000	£000
Balance at 1 January 2023		3,300	(1,578)	1,722
Loss for the year		—	(1,888)	(1,888)
Total comprehensive expense for the year		—	(1,888)	(1,888)
Issue of share capital	M & 12	73,500	—	73,500
Balance at 31 December 2023		76,800	(3,466)	73,334
Loss for the period		—	(29,328)	(29,328)
Total comprehensive expense for the period		—	(29,328)	(29,328)
Issue of share capital	M & 12	18,640	—	18,640
Balance at 31 December 2024		95,440	(32,794)	62,646

The accounting policies (identified alphabetically) on pages 10 to 13 and notes (identified numerically) on pages 19 to 30 are an integral part of the financial statements.

Annual Report and Financial Statements 2024

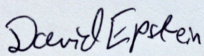
Statement of financial position

As at 31 December 2024

	Note(s)	2024 £000	2023 £000
Assets			
Non-current assets			
Investments in subsidiaries	C & 7	34,501	41,110
Financial investments	H & 9	—	1,100
Receivables and other financial assets	I & 11	15,629	21,960
Current tax assets	L & 14(a)	6,247	541
Current assets			
Current tax assets	L	554	400
Receivables and other financial assets	I & 11	3,724	9,055
Cash and cash equivalents	K & 16	3,203	1
Total assets		63,859	74,167
Equity			
Ordinary share capital	M & 12	95,440	76,800
Accumulated losses	13	(32,794)	(3,466)
Total equity		62,646	73,334
Liabilities			
Current liabilities			
Payables and other financial liabilities	J & 15	1,213	833
Total liabilities		1,213	833
Total equity and liabilities		63,859	74,167

The financial statements on pages 14 to 30 were approved by the Board of Directors on 10 June 2025 and signed on its behalf by

Signed by:



56FEC4664EAB417...

David Epstein

Director

Registered in England and Wales No. 13845935

The accounting policies (identified alphabetically) on pages 10 to 13 and notes (identified numerically) on pages 19 to 30 are an integral part of the financial statements.

Statement of cash flows

For the year ended 31 December 2024

	Note(s)	2024 £000	2023 £000
Cash flows used in operating activities			
Other operating expenses		(4,483)	(5,629)
Total net cash used in operating activities		(4,483)	(5,629)
Cash flows used in investing activities			
Interest received		242	—
Capital contributions to subsidiaries		(297)	(41,110)
Purchase of financial investments		(9,294)	(27,000)
Repayment / (Increase) of loan provided to parent	18(a)(i)	2,000	(2,110)
Funding provided to subsidiaries		(4,006)	—
Total net cash used in investing activities		(11,355)	(70,220)
Cash flows from financing activities			
Funding provided by parent		400	—
Issue of share capital		18,640	73,500
Total net cash from financing activities		19,040	73,500
Total net increase/(decrease) in cash and cash equivalents		3,202	(2,349)
Cash and cash equivalents at 1 January		1	2,350
Cash and cash equivalents at 31 December	K & 16	3,203	1

The accounting policies (identified alphabetically) on pages 10 to 13 and notes (identified numerically) on pages 19 to 30 are an integral part of the financial statements.

Notes to the financial statements

1. Details of income

	Note	2024 £000	2023 £000
Income from parent			
Interest income due from loans held at amortised cost	18(b)(i)	<u>71</u>	<u>47</u>
		71	47
Interest and other similar income			
From financial instruments mandatorily held at FVTPL		<u>323</u>	<u>1,802</u>
		323	1,802
Net gains and losses			
From financial instruments mandatorily held at FVTPL		<u>(21,802)</u>	<u>—</u>
		(21,802)	—
Net investment income		<u>(21,408)</u>	<u>1,849</u>
		(21,408)	1,849
Total income		<u>(21,408)</u>	<u>1,849</u>

Net gains and losses from financial instruments mandatorily held at FVTPL relates to an unrealised loss of £21,802 thousand in respect of the Company investment in TopHat Enterprises Ltd (see notes 9 and 11).

2. Details of expenses

		2024 £000	2023 £000
Central costs		<u>4,680</u>	<u>4,152</u>
Impairment of investment in subsidiaries	7(b)(ii)	<u>9,500</u>	<u>—</u>
Total expenses		<u>14,180</u>	<u>4,152</u>

Central costs relate primarily to recharges of staff costs and other operational expenses.

3. Employee information

The Company has no employees (2023: no employees). All UK employees engaged in the activities of the Company are employed by fellow subsidiary undertakings of Aviva plc.

4. Directors' remuneration

All directors during the period were remunerated by Aviva Employment Services Limited, a fellow subsidiary of Aviva plc.

Four of the directors were not remunerated for their services as directors of the Company and the amount of time spent performing their duties were incidental to their roles across the Group.

The remuneration of the three other directors is disclosed within the aggregate of key management compensation in note 18(c).

The emoluments in respect of the three directors are shown in the table below:

	2024 £000	2023 £000
Aggregate emoluments	<u>979</u>	<u>925</u>
	979	925

During the period, none of the directors exercised share options, and two of the directors received a total of 24,523 shares (2023: 28,972) in the Company's ultimate parent company, Aviva plc, under long term incentive schemes at a price of £4.89 per share (2023: £4.09).

The details of the highest paid director are as follows:

	2024 £000	2023 £000
Aggregate emoluments	<u>608</u>	<u>564</u>
	608	564

During the period, the highest paid director received 18,404 shares in the Company's ultimate parent company (2023: 22,004) under long term incentive schemes at a price of £4.89 per share (2023: £4.09), and did not participate in a money purchase or defined benefit plan.

Notes to the financial statements continued

5. Auditors' remuneration

The total remuneration payable by the Company, excluding VAT, to its auditors, Ernst & Young LLP (2023: PricewaterhouseCoopers LLP) is as follows:

	2024 £000	2023 £000
Audit fees paid by Aviva PLC to Ernst & Young LLP (2023: PricewaterhouseCoopers LLP) on behalf of Aviva Capital Partners for the statutory audit of the Company's financial statements	55	53
	55	53

The Company is exempt under SI 2008/489 from the obligation to disclose fees in respect of 'Other services' as the Company is a subsidiary of Aviva plc, which prepares consolidated financial statements. Fees paid to the Company's auditors, Ernst & Young LLP and its associates for services other than the statutory audit and audit related assurance services of the Company and other Group undertakings are disclosed in the consolidated annual report and financial statements of Aviva plc.

6. Tax credit

(a) Tax credited to the income statement

(i) The total tax credit comprises:

	2024 £000	2023 £000
Current tax		
For this year	6,247	541
Adjustments in respect of prior years	13	400
Total current tax	6,260	941
Deferred tax		
Origination and reversal of temporary differences	—	(526)
Total deferred tax	—	(526)
Total tax credited to the income statement	6,260	415

(ii) There were no unrecognised tax losses or temporary differences of previous years used to reduce the tax charge in either 2024 or 2023.

(iii) Deferred tax charged to the income statement represents movements on the following items:

	2024 £000	2023 £000
Unused losses and tax credits	—	(526)
Total deferred tax charged to the income statement	—	(526)

(b) Tax credited to other comprehensive income

There was no tax credited or charged to other comprehensive income in either 2024 or 2023.

(c) Tax reconciliation

The tax on the Company's loss before tax differs from the theoretical amount that would arise using the tax rate of the United Kingdom as follows:

	Note	2024 £000	2023 £000
Total loss before tax		(35,588)	(2,303)
Tax calculated at standard UK corporation tax rate of 25% (2023:23.5%)		8,897	541
Adjustment to tax charge in respect of prior periods		13	(126)
Disallowable expenses		(275)	—
Impairment of investment in subsidiaries		(2,375)	—
Total tax credit to the income statement	6(a)	6,260	415

The Company (as part of the Aviva Group) is subject to the reform of the international tax system proposed by The Organisation for Economic Co-operation and Development (OECD) which introduces a global minimum effective rate of corporation tax of 15% and took effect in the current period. No current tax charge is included in respect of these provisions. No amount is recorded in 2023 as the tax had not been introduced in this period.

In accordance with the amendments to IAS 12, endorsed in the UK on 19 July 2023, the Company has applied the exemption and not provided for deferred tax in respect of the global minimum tax reforms.

Notes to the financial statements continued

7. Investments in subsidiaries

(a) Movements in the Company's investments in its subsidiaries

	Note(s)	2024 £000	2023 £000
At 1 January		41,110	—
Additions	7(b)(i)	2,891	41,110
Impairments	7(b)(ii)	(9,500)	—
At 31 December		34,501	41,110

(b) Material movements

(i) Additions

On 25 January 2024, the Company made a capital injection of £297 thousand into its subsidiary, Midlands Regen I Unit Trust. In addition the newly incorporated subsidiary companies, Bunns Lane Development Limited and Stoney Wood Property Developments Limited issued share capital to the Company during the year. Bunns Lane issued £2,194 thousand share capital to the company (£294 thousand in May 2024 and £1,900 thousand in September 2024) and Stoney Wood Property Developments Limited issued £400 thousand share capital to the Company on 17 December 2024.

(ii) Impairments

Investments in subsidiaries are tested for impairment of their carrying value when there is an indicator of impairment. They are tested for impairment by comparing the carrying value of the investment to the recoverable value of that investment. Recoverable value is the higher of value in use and fair value. Value in use is calculated as the discounted value of expected future profits of each investment. Fair value is determined based on IFRS net assets, Solvency II net assets or IFRS tangible net asset value multiples underpinned by the quoted market valuation of comparable listed entities.

In 2024 the Company determined that its investments in subsidiaries were impaired, resulting in a total impairment of £9,500 thousand (2023: £nil) within the income statement. Impairments of £9,500 thousand were driven by a reduction in the value in use of Midlands Regen I Unit Trust in the year. Value in use for Midlands Regen I Unit Trust is calculated using a detailed forecast model discounted at a rate of 10.75% and adjusted for future corporation tax impacts.

8. Investment in associate

In March 2024, the Company acquired a 49% share of Rock Road DevCo Limited for non cash consideration of £49.

9. Financial investments

(a) Carrying amount

Financial investments comprise:

	2024 £000	2023 £000
Financial assets mandatorily held at FVTPL		
Equity securities		
Ordinary shares		
Ordinary shares in TopHat Enterprises Ltd	—	1,100
Total financial investments	—	1,100
Expected to be recovered in less than one year	—	—
Expected to be recovered in more than one year	—	1,100
Total financial investments	—	1,100

In June 2024, the ordinary share investment of £1,100 thousand in TopHat Enterprises Limited was fully written down.

(b) Cost, unrealised gains and fair value

The following is a summary of the cost/amortised cost, gross unrealised gains and losses and fair value of financial investments:

	2024				2023			
	Cost/ amortised cost £000	Unrealised gains £000	Unrealised losses and impairments £000	Fair value £000	Cost/ amortised cost £000	Unrealised gains £000	Unrealised losses and impairments £000	Fair value £000
Equity securities	1,100	—	(1,100)	—	1,100	—	—	1,100
	1,100	—	(1,100)	—	1,100	—	—	1,100

All unrealised gains and losses and impairments on financial investments classified as FVTPL have been recognised in the income statement.

Notes to the financial statements continued

9. Financial investments continued

(b) Cost, unrealised gains and fair value continued

In March 2024, the Company invested £10 in B shares of Rock Road Hopper 1 Ltd expected to be recovered in more than one year. In June 2024, the ordinary share investment of £1,100 thousand in TopHat Enterprises Limited was written down.

Unrealised gains and losses on financial investments, classified as FVTPL and recognised in the income statement in the year, included a net loss of £(21,802) thousand (2023: £nil) relating to the full write down of the TopHat Enterprises Ltd investment (see notes 9 and 11).

10. Fair value methodology

(a) Basis for determining fair value hierarchy of financial instruments

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the 'fair value hierarchy' described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

Level 1

Inputs to Level 1 fair values are quoted prices (unadjusted) in active markets for identical assets and liabilities that the Company can access at the measurement date. Level 1 inputs already reflect market participant views of climate change impacts and no further adjustments are made to these values.

Level 2

Inputs to Level 2 fair values are inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly. If the asset or liability has a specified (contractual) term, a Level 2 input must be observable for substantially the full term of the instrument. Level 2 inputs include the following:

- quoted prices for similar assets and liabilities in active market;
- quoted prices for identical or similar assets and liabilities in markets that are not active, the prices are not current, or price quotations vary substantially either over time or among market makers, or in which little information is released publicly;
- inputs other than quoted prices that are observable for the asset or liability (for example, interest rates and yield curves observable at commonly quoted intervals, implied volatilities, and credit spreads); and
- market-corroborated inputs.

Where broker quotes are used and no information as to the observability of inputs is provided by the broker, the investments are classified as follows:

- where the broker price is validated by using internal models with market observable inputs and the values are similar, the investment is classified as Level 2; and
- in circumstances where internal models are not used to validate broker prices, or the observability of inputs used by brokers is unavailable, the investment is classified as Level 3.

Level 3

Inputs to Level 3 fair values are unobservable inputs for the asset or liability. Unobservable inputs may have been used to measure fair value to the extent that observable inputs are not available, thereby allowing for situations in which there is little, if any, market activity for the asset or liability at the measurement date. However, the fair value measurement objective remains the same, i.e. an exit price at the measurement date from the perspective of a market participant that holds the asset or owes the liability. Unobservable inputs reflect the assumptions the Company considers that market participants would use in pricing the asset or liability. Examples are investment properties, certain private equity investments and private placements.

Third-party valuations using significant unobservable inputs validated against Level 2 internally modelled valuations are classified as Level 3, where there is a significant difference between the third-party price and the internally modelled value. Where the difference is insignificant, the instrument would be classified as Level 2.

(b) Changes to valuation techniques

There were no changes in the valuation techniques during the year compared to those described in the Company's 2023 report and financial statements.

(c) Comparison of the carrying amount and fair values of financial instruments

Fair value of the following assets and liabilities approximate to their carrying amounts:

- Receivables and other financial assets
- Cash and cash equivalents
- Payables and other financial liabilities.

Notes to the financial statements continued

10. Fair value methodology continued

(d) Fair value hierarchy

An analysis of assets and liabilities measured at fair value categorised by fair value hierarchy is given below:

		2024				2023			
		Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total
Recurring fair value measurements	Note	£000	£000	£000	£000	£000	£000	£000	£000
Financial investments									
Equity security investments	9	—	—	—	—	—	—	1,100	1,100
Total		—	—	—	—	—	—	1,100	1,100
Receivables									
External loans receivables	11	—	—	3,086	3,086	—	—	18,900	18,900
Total		—	—	3,086	3,086	—	—	18,900	18,900

(e) Transfers between levels of the fair value hierarchy

For financial instruments that are recognised at fair value on a recurring basis, the Company determines whether transfers have occurred between levels of the fair value hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of the reporting period.

No material transfers between levels occurred during the period.

(f) Further information on Level 3 financial instruments

The table below shows movements in the Level 3 assets measured at fair value:

		2024		2023	
		Equity securities	Other Receivables	Equity securities	Other Receivables
Level 3 assets measured at FV		£000	£000	£000	£000
Opening balance at 1 January		1,100	18,900	—	—
Additions		—	3,086	1,100	18,900
Unrealised gains / (losses) from financial instruments held at FVTPL		(1,100)	(18,900)		
Balance at 31 December		—	3,086	1,100	18,900

Valuation methodology

Equity securities and external loan receivables are initially valued at cost of investment. In subsequent periods detailed management reviews of business plans and cash flow models are undertaken to assess the fair value of these assets. Management will also review other factors which may indicate an impairment of these assets. This review was carried out at the 31 December 2024 and cost was assessed to be reasonable proxy for fair value at this date.

In June 2024, the investment of £20,000 thousand in TopHat Enterprises Limited (£18,900 thousand in loan notes and £1,100 thousand in ordinary shares) and the respective accrued interest (£1,802 thousand) were written down to £nil in line with management assessment.

Where possible, the Company tests the sensitivity of the fair values of Level 3 assets to changes in unobservable inputs to reasonable alternatives. Valuations for Level 3 investments are sourced from independent third parties when available and, where appropriate, validated against internally-modelled valuations, third-party models or broker quotes. Level 3 assets of £3,086 thousand (2023: £20,000 thousand) have been valued using cost as a reasonable proxy for fair value.

Notes to the financial statements continued

11. Receivables and other financial assets

	Note	2024 £000	2023 £000
External loans receivable		3,086	18,900
Loans due from parent	18(a)(i)	1,060	3,060
Amounts due from parent	18(b)(i)	4	47
Amounts due from subsidiaries	18(b)(i)	1,483	—
Prepayments		12,543	7,206
VAT Recoverable		1,177	—
Accrued Interest from third parties		—	1,802
Total as at 31 December		19,353	31,015
Expected to be recovered in less than one year		3,724	9,055
Expected to be recovered in more than one year		15,629	21,960
		19,353	31,015

In June 2024, the investment of £20,000 thousand in TopHat Enterprises Limited (£18,900 thousand in loan notes and £1,100 thousand in ordinary shares) and the respective accrued interest (£1,802 thousand) were written down in line with management assessment. In 2023 these items were reflected in this note under the External loans receivable (£18,900 thousand) and Accrued interest from third parties (£1,802 thousand).

On 2 April 2024, Rock Road Hopper 1 Limited, a subsidiary of Rock Road DevCo Limited, issued £2,891 thousand of junior debt to the Company. This is included in external loans receivable along with the interest receivable on this loan.

The £12,543 thousand prepayments (2023: £7,206) relate to development management fees and other associated fees in relation to the investment in the London Cancer Hub ("LCH").

12. Ordinary share capital

	2024 £000	2023 £000
Allotted, called up and fully paid		
95,440,100 (2023: 76,800,100) ordinary shares of £1 each	95,440	76,800

Ordinary shares in issue in the Company rank pari passu. All the ordinary shares in issue carry the same right to receive all dividends and other distributions declared, made or paid by the Company. The Company has no additional authorised but unallotted shares.

13. Accumulated losses

	2024 £000	2023 £000
Balance at 1 January	(3,466)	(1,578)
Loss for the period	(29,328)	(1,888)
Balance at 31 December	(32,794)	(3,466)

14. Tax assets

(a) Current tax

Current tax assets recoverable in more than one year are £6,247 thousand (2023: £541 thousand).

(b) Deferred tax

The Company had no deferred tax assets or liabilities at 31 December 2024 (2023: £nil).

(i) The movement in the net deferred tax asset was as follows:

	2024 £000	2023 £000
Net deferred tax asset at 1 January	—	526
Amounts charged to income statement	—	(526)
Net deferred tax asset at 31 December	—	—

Deferred tax assets are recognised to the extent that it is probable that future taxable profits will be available against which the temporary differences can be utilised. In assessing future probability, the directors have relied on Board approved business plans and profit forecasts for up to five years, and the Group's history of taxable profits in the UK.

Notes to the financial statements continued

15. Payables and other financial liabilities

	Note	2024 £000	2023 £000
Amounts due to other group companies	18(b)(ii)	1,141	833
Amounts due to subsidiaries	18(b)(ii)	72	—
Total as at 31 December		1,213	833
Expected to be settled within one year		1,213	833
Total as at 31 December		1,213	833

The fair value of the payable is approximate to its carrying value.

16. Cash and cash equivalents

	2024 £000	2023 £000
Cash at bank	3,203	1
Total at 31 December	3,203	1

17. Risk management

(a) Risk management framework

The Group operates a risk management framework that forms an integral part of the management, Board processes and decision-making framework across the Group, including the Company. The key components of the risk management framework are risk appetite; risk governance, including risk policies and business standards, risk oversight committees and roles and responsibilities; and the processes the Group uses to identify, measure, manage, monitor and report (IMMMR) risks, including the use of risk models and stress and scenario testing.

For the purposes of risk identification and measurement, and aligned to the Group's risk policies, risks are usually grouped by risk type: credit, market, liquidity, life insurance, general insurance, asset management and operational risk. Risks falling within these types may affect a number of metrics including those relating to statement of financial position strength, liquidity and profit. They may also affect the performance of the products the Group delivers to its customers and the service to its customers and distributors, which can be categorised as risks to brand and reputation or as conduct risk.

To promote a consistent and rigorous approach to risk management across all businesses, the Group has a set of risk policies and business standards which set out the risk strategy, appetite, framework and minimum requirements for the Group's worldwide operations. The business Chief Executive Officers make an annual declaration supported by an opinion from the business Chief Risk Officers that the system of governance and internal controls was effective and fit for purpose for their business throughout the year.

A regular top-down key risk identification and assessment process is carried out by the Risk Function in collaboration with the business. This includes the consideration of emerging risks and is supported by deeper thematic reviews. The risk assessment processes are used to generate risk reports which are shared with the relevant risk committees.

Risk models are an important tool in the measurement of risks and are used to support the monitoring and reporting of the risk profile and in the consideration of the risk management actions available. The Group carries out a range of stress (where one risk factor, such as interest rates, is assumed to vary) and scenario (where combinations of risk factors are assumed to vary) tests to evaluate their impact on the business and the management actions available to respond to the conditions envisaged.

Roles and responsibilities for risk management in the Group, including the Company, are based around the 'three lines of defence model' where ownership for risk is taken at all levels in the Group. Line management in the business is accountable for risk ownership and management, including the implementation and embedding of the risk management framework. The risk function is accountable for quantitative and qualitative oversight and challenge of the risk identification, measurement, monitoring, management and reporting processes and for developing the risk management framework, as well as providing risk opinions on deals for ACP Board approval. Internal Audit provides an independent assessment of the risk management framework and internal control processes.

Board oversight of risk and risk management across the Group is maintained on a regular basis through the Aviva plc Risk Committee, and Customer and Sustainability Committee. The Aviva plc Board has overall responsibility for determining risk appetite, which is an expression of the risk the business is willing to take. The ACP Risk Forum is a management committee which discusses and proposes risk papers for approval by the ACP Board.

Further information on the types and management of specific risk types is given in sections (b) to (f) below. The risks to the Company's subsidiaries are managed through the risk management framework described above. Sections (b) to (f) below are limited to the specific risks of the Company.

(b) Credit risk

Credit risk is the risk of financial loss as a result of the default or failure of third parties to meet their payment obligations to the Company, or variations in market values as a result of changes in expectations related to these risks.

The Company's approach to managing credit risk recognises that there is a risk of adverse financial impact resulting from fluctuations in credit quality of counterparties including default, rating transition and credit spread movements. The Company's credit risks arise principally through exposures to inter-company loans and receivables.

Notes to the financial statements continued

17. Risk management continued

(b) Credit risk continued

The Group manages its credit risk at business unit and Group level. All business units' management of credit risk includes implementation of credit risk management processes (including limits frameworks), the operation of specific risk management committees, and detailed reporting and monitoring of exposures against pre-established risk criteria.

(i) Financial exposures to Group companies

The Company has financial exposure to amounts due from fellow Group companies. The credit risk arising from Group counterparties failing to meet all or part of their obligations is considered remote. Due to the nature of the intra-group loans, the level of collateral provided and the fact that these loans are not traded, the Company does not provide for fluctuations in market value caused by changing perceptions of the credit worthiness of such counterparties. As at the reporting date, there are no material expected credit losses recognised in relation to loans due from fellow group companies held at amortised cost.

(ii) Financial exposures by credit ratings

Financial assets, other than equities, are graded according to current external credit ratings issued. AAA is the highest possible rating. Investment grade financial assets are classified within the range of AAA to BBB ratings. Financial assets which fall outside this range are classified as sub-investment grade. The following table provides information regarding the aggregated credit risk exposure of the Company for financial assets with external credit ratings excluding assets "held for sale". "Not rated" assets capture assets not rated by external ratings agencies. Non-rated debt securities are allocated an internal rating using a methodology consistent with that adopted by an external rating agency and are considered to be of investment grade credit quality. The credit quality of receivables and other financial assets is monitored by the Company, and provisions for impairment are made for irrecoverable amounts. In assessing whether assets are impaired, due consideration is given to the factors outlined in accounting policy I.

							Carrying value
31 December 2024	AAA	AA	A	BBB	Below BBB	Not-rated	£000
External loans receivables	—	—	—	—	—	100 %	3,086

							Carrying value
31 December 2023	AAA	AA	A	BBB	Below BBB	Not-rated	£000
External loans receivables	—	—	—	—	—	100 %	18,900

An assessment is carried out over financial assets held at amortised cost to determine to what extent assets held can be considered to have low credit risk as at the reporting date. A low credit risk is demonstrated where the borrower has a strong capacity to meet its contractual cash flow obligations in the near term. In making this assessment, the Company makes use of both internal and external credit risk ratings, along with other qualitative and quantitative factors where external ratings are not available. Where a financial asset is deemed to have low credit risk, it is assumed that the credit risk on the respective assets has not increased significantly since initial recognition. All financial assets held at amortised cost have been assessed to have low credit risk with no impairments required.

A financial asset is considered to be in default where contractual payments are past due, and there is objective evidence that the counterparty will be unable to subsequently meet their payment obligations. A financial asset is written off only when all other available measures have been taken to recover amounts due. During the year, none of the cashflows associated with any of the Company's financial assets have been modified or renegotiated (2023: none).

(iii) Calculation of expected credit losses

Expected credit losses on material receivables and other assets are calculated with reference to the Company's historical experience of losses, along with an analysis of payment terms. Short term financial assets (where all amounts are receivable within twelve months from the reporting date) do not generally attract an expected credit loss charge, unless there is objective evidence that losses are likely to arise.

The Company has no financial assets which are categorised such that lifetime expected credit losses are calculated or which are deemed to be credit impaired at the reporting date. The Company has not purchased or originated any credit-impaired financial assets as at the reporting date.

The Company makes use of the simplified approach when calculating expected credit losses on receivables and other financial assets which don't include a significant financing component, and therefore calculates expected credit losses over the lifetime of the instrument in question. As at the reporting date, no lifetime expected credit losses have been recognised in relation to trade receivables.

Receivables and other financial assets of £19,353 thousand (2023: £31,015 thousand) are neither past due nor impaired and are comprised of loans due from parent, amounts due from subsidiaries, external loans receivable and prepayments.

(iv) Impairment of receivables and other financial assets

In assessing the extent to which expected credit losses should be recognised, due consideration is given to the factors outlined in accounting policy I. The following table provides information regarding the carrying value of financial assets subject to impairment testing that have been impaired and the ageing of those assets that are past due but not impaired.

							2024
Financial assets that are past due but not impaired							
Note	Neither past due nor impaired £000	0-3 months £000	3-6 months £000	6 months-1 year £000	Greater than 1 year £000	Financial assets that have been impaired £000	Carrying value £000
Receivables and other financial assets	11	19,353	—	—	—	—	19,353

Notes to the financial statements continued

17. Risk management continued

(b) Credit risk continued

(iv) Impairment of receivables and other financial assets continued

		Financial assets that are past due but not impaired						2023
	Note	Neither past due nor impaired £000	0-3 months £000	3-6 months £000	6 months-1 year £000	Greater than 1 year £000	Financial assets that have been impaired £000	Carrying value £000
Receivables and other financial assets	11	31,015	—	—	—	—	—	31,015

(c) Market risk

Market risk is the risk of adverse financial impact resulting directly or indirectly from fluctuations in interest rates, inflation and adverse economic changes in the sectors in which the Company operates, such as the housing market. Market risk arises due to fluctuations in both the value of liabilities and the value of investments held. The Company accepts some market risks as part of its investment strategy.

The management of market risk is undertaken at business unit and at Group level. Businesses manage market risks locally using the Group market risk framework and within local regulatory constraints. Group Capital is responsible for monitoring and managing market risk at Group level and has established criteria for matching assets and liabilities to limit the impact of mismatches due to market movements.

The most material type of market risk that the Company is exposed to at the statement of financial position date is interest rate risk. Interest rate risk arises from the Company's loan with fellow Group companies. The interest received on the loan is linked to SONIA benchmark rates and so a change in the rate would impact the level of interest income earned by the Company. A +/- 1% change in interest rates could see +/- £11 thousand interest receivable annually on the loan balance. Interest rate risk also arises from adverse changes in the expected Gross Development Value of the asset at completion. This can impact either the ability to find a suitable forward funder or the level of return finally achieved on a deal.

(d) Liquidity risk

Liquidity risk is the risk of not being able to make payments as they become due because there are insufficient assets in cash form.

The Company seeks to ensure that it maintains sufficient financial resources to meet its obligations as they fall due.

The Company has set its investment strategy to ensure it has sufficient liquid funds to meet its expected obligations as they fall due. As the Company is in its early stages, it currently relies on its parent entity, AGH, for regular capital injections in order to fund its investment activities.

Aviva plc maintains significant undrawn committed borrowing facilities of £1,700 million (2023: £1,700 million) from a range of highly-rated banks to mitigate this risk further.

Maturity analyses

The following tables show the maturities of the Company's liabilities, and of the financial assets held to meet them.

(i) Analysis of maturity of liabilities

The following table shows the Company's financial liabilities analysed by duration:

					2024
	Total	On demand or within 1 year	1-5 years	5-15 years	
	£000	£000	£000	£000	
Payables and other financial liabilities	1,212	1,212	—	—	
	1,212	1,212	—	—	
					2023
	Total	On demand or within 1 year	1-5 years	5-15 years	
	£000	£000	£000	£000	
Payables and other financial liabilities	833	833	—	—	
	833	833	—	—	

(ii) Analysis of maturity of financial assets

The following table provides an analysis, by maturity date of the principal, of the carrying value of financial assets which are available to fund the repayment of liabilities as they crystallise.

Notes to the financial statements continued

17. Risk management continued

(d) Liquidity risk continued

(ii) Analysis of maturity of financial assets continued

		2024				
		Total	On demand or within 1 year	1-5 years	Over 5 years	No fixed term (perpetual)
	Note	£000	£000	£000	£000	£000
Equity securities	9	—	—	—	—	—
Receivables and other financial assets	11	19,353	3,724	12,543	3,086	—
Cash and cash equivalents	16	3,203	3,203	—	—	—
		22,556	6,927	12,543	3,086	—
		2023				
		Total	On demand or within 1 year	1-5 years	Over 5 years	No fixed term (perpetual)
	Note	£000	£000	£000	£000	£000
Equity securities	9	1,100	—	—	—	1,100
Receivables and other financial assets	11	31,015	9,055	3,060	18,900	—
Cash and cash equivalents	16	1	1	—	—	—
		32,116	9,056	3,060	18,900	1,100

(e) Operational risk

Operational risk is the risk of direct or indirect loss, arising from inadequate or failed internal processes, people and systems, or external events including changes in the regulatory environment. This includes transaction execution risk, investment management risk and failure or insolvency of suppliers.

Business units are primarily responsible for identifying and managing operational risks within their businesses, within the Group-wide operational risk framework including the risk and control self-assessment process. Businesses must be satisfied that all material risks falling outside our risk tolerances are being mitigated, monitored and reported to an appropriate level. Any risks with a high potential impact are monitored centrally on a regular basis.

Operational risk is quantitatively assessed on the basis of financial loss and misstatement. Potential reputational and conduct impacts are qualitatively assessed. Management use key indicator data to help monitor the status of the risk and control environment. They also identify and capture loss events, taking appropriate action to address actual control breakdowns and promote internal learning.

(f) Risk and capital management

The Company's capital risk is determined with reference to the requirements of the Company's stakeholders. In managing capital, the Company seeks to maintain sufficient, but not excessive, financial strength to support the requirements of stakeholders. The sources of capital used by the Company are equity shareholders' funds. At 31 December 2024 the Company had £62,646 thousand (2023: £73,334 thousand) of total capital employed.

18. Related party transactions

The Company has the following transactions with related parties which include parent companies, and fellow Group companies in the normal course of business.

Loans to and from all Group companies are made on normal arm's-length commercial terms.

(a) The Company had the following related party transactions

(i) Loans receivable

Loans due from parent

On 16 December 2022 the Company provided an unsecured loan facility of up to £50,000 thousand to the Company's parent, AGH, with a maturity date of 31 December 2025. The loan accrues interest at a floating rate of Overnight SONIA. As at the statement of financial position date, the amount drawn on the loan was £1,060 thousand (2023: £3,060 thousand). Interest received on this loan shown in the income statement is £71 thousand (2023: £47 thousand).

Loans due from related parties

On 28 March 2024 the Company entered into a loan facility agreement to provide up to £12,000 thousand to Rock Road Hopper 1 Limited, a subsidiary of Rock Road Devco Limited, with a maturity date of 28 March 2044. The loan accrues interest at a fixed rate of 9%. As at the statement of financial position date, the amount drawn on the loan was £2,891 thousand (2023: £0). Interest received on this loan during the period of £195 thousand (2023: £0) has been capitalised.

Notes to the financial statements continued

18. Related party transactions continued

The maturity analysis of the related party loan receivable is as follows:

	2024	2023
	£000	£000
Within 1 year	1,060	—
1-5 years	—	3,060
Over 5 years	3,086	—
	4,146	3,060
Effective interest rate	7.54%	4.63%

(b) Other transactions

(i) Services provided to and income earned from related parties

	2024		2023	
	Income earned in the period	Receivable at year end	Income earned in the period	Receivable at year end
	£000	£000	£000	£000
Parent	71	4	47	47
Subsidiaries	—	1,483	—	—
	71	1,487	47	47

Income earned in the period relates to interest income on loan with parent.

(ii) Services provided by and expenses to related parties

	2024		2023	
	Expenses incurred in the period	Payable at year end	Expenses incurred in the year	Payable at year end
	£000	£000	£000	£000
Services provided by related parties				
Group companies	4,680	1,141	4,152	833
Subsidiaries	—	72	—	—
	4,680	1,213	4,152	833

The related parties' payables are not secured, and no guarantees were given in respect thereof. The payables will be settled in accordance with normal credit terms.

(iii) Audit fees

There were no non-audit fees paid to the Company's auditors during the period (2023: £nil). Audit fees as described in note 5 are borne by the Company's ultimate parent, Aviva plc.

(c) Key management compensation

The total compensation to those employees, including relevant directors, classified as key management, being those having authority and responsibility for planning, directing, and controlling the activities of the Company, is as follows:

	2024	2023
	£000	£000
Aggregate emoluments	979	925
	979	925

Four of the directors are not remunerated directly for their services as directors of the Company and the amount of time spent performing their duties is incidental to their role across the Group. All such costs are borne by Aviva plc and are not recharged to the Company. See note 4 for details of directors' remuneration.

Key management personnel of the Company may from time-to-time purchase insurance, savings, asset management, or annuity products marketed by the Group companies on equivalent terms to those available to all employees of the Group. In 2024, such transactions with key management personnel were not deemed to be significant either by size or in the context of their additional positions.

(d) Parent entity

The immediate parent entity is AGH, a private limited company incorporated and domiciled in the United Kingdom.

Notes to the financial statements continued

18. Related party transactions continued

(e) Ultimate parent entity

The ultimate parent entity and controlling party, is Aviva plc, a public limited Group incorporated and domiciled in the United Kingdom. This is the parent undertaking of the smallest and largest Group to consolidate these financial statements. Copies of Aviva plc consolidated financial statements are available on application to the Group Company Secretary, Aviva plc, 80 Fenchurch Street, London EC3M 4AE, and on the Aviva plc website at www.aviva.com

19. Subsequent events

Since the balance sheet date the Company's immediate parent, AGH, made capital injections of £29,507 thousand (£8,290 thousand on 23 January 2025, £13,574 thousand on 30 April 2025 and £7,643 thousand on 4 June 2025) by way of cash consideration, in return for equivalent issuance of ordinary shares to the Company.

The Company loaned an additional £1,478 thousand on the existing junior debt to Rock Road Hopper 1 Limited (£60 thousand on 13 February 2025, £660 thousand on 17 March 2025 and £757 thousand on 15 April 2025).

The company made prepayments in relation to the London Cancer Hub ("LCH") investment of £808 thousand in January, £413 thousand in February, £699 thousand in March, £883 thousand in April and £255 thousand in May 2025.

On 30 May 2025 the Company made a further investment of £12,758 thousand into its subsidiary entity, Midlands Regen Unit Trust.

20. Related undertakings

The Company's Act 2006 requires disclosure of certain information about the Company's related undertakings which is set out in this note. Related undertakings comprise direct and indirect subsidiaries, joint ventures, associates and other significant holdings.

The Company's related undertakings along with the country of incorporation, the registered address, the class of shares held and the effective percentage of equity owned at 31 December 2024 are listed below.

(a) The direct related undertakings of the Company as at 31 December 2024 are listed below:

Name of undertaking	Registered address	Country of incorporation	Share class	% held
TopHat Enterprises Limited	22 Grenville Street, St Helier, Jersey JE4 8PX, Channel Islands	Jersey	Ordinary Shares	7%
Midlands Regen I Unit Trust	11-15 Seaton Place, St Helier, JE4 0QH, Jersey	Jersey	Unit Trust	95%
Midlands Regen I GP Limited	Forum 4 Solent Business Park Parkway South, Whitley, Fareham, Hampshire, United Kingdom, PO15 7AD	United Kingdom	Ordinary shares	95%
Bunns Lane Development Limited	80 Fenchurch Street, London, EC3M 4AE, United Kingdom	United Kingdom	Ordinary shares	98%
Stoney Wood Property Developments Limited	80 Fenchurch Street, London, EC3M 4AE, United Kingdom	United Kingdom	Ordinary shares	100%
Rock Road Devco Limited	Capital Tower, 91 Waterloo Road, London, United Kingdom, SE1 8RT	United Kingdom	Ordinary shares	49%

(b) The indirect related undertakings of the Company as at 31 December 2024 are listed below:

Name of undertaking	Registered address	Country of incorporation	Share class	% held
Midlands Regen I Limited Partnership	Forum 4 Solent Business Park Parkway South, Whitley, Fareham, Hampshire, United Kingdom, PO15 7AD	United Kingdom	Partnership	95%
Midlands Regen I Nominee Limited	Forum 4 Solent Business Park Parkway South, Whitley, Fareham, Hampshire, United Kingdom, PO15 7AD	United Kingdom	Ordinary Shares	95%