# **2016 Interim Results**

4 August 2016



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For a more detailed description of these risks, uncertainties and other factors, please see Item 3d, "Risk Factors", and Item 5, "Operating and Financial Review and Prospects" in Aviva's most recent Annual Report on Form 20-F as filed with the SEC on 29 March 2016 and also the risk factors contained in the Euro Note Programme prospectus published on 22 April 2016. Aviva undertakes no obligation to update the forward looking statements in this presentation or any other forward-looking statements we may make. Forward-looking statements in this presentation are current only as of the date on which such statements are made.

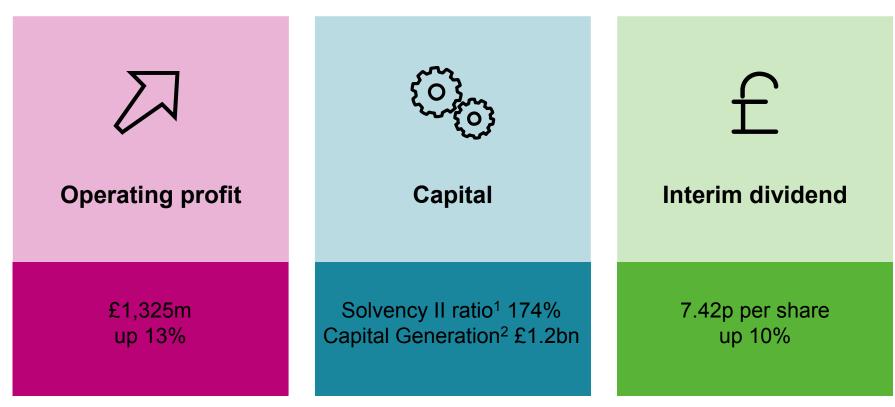


# **2016 Interim Results** 4 August 2016

Mark Wilson Group Chief Executive Officer



#### **Performance**

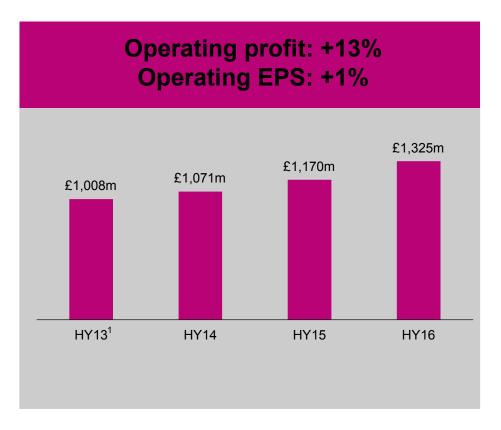


<sup>&</sup>lt;sup>1</sup>The estimated Solvency II ratio represents the shareholder view. This ratio excludes the contribution to Group Solvency Capital Requirement (SCR) and Group Own Funds of fully ring fenced with-profits funds £2.7 billion (FY15: £2.7 billion) and staff pension schemes in surplus £0.9 billion (FY15: £0.7 billion) - these exclusions have no impact on Solvency II surplus. In addition, the estimated impact of acquiring the RBC General Insurance business is included on a pro-forma basis.

<sup>2</sup>Operating Capital Generation



# **Operating profit**



#### **Positives**

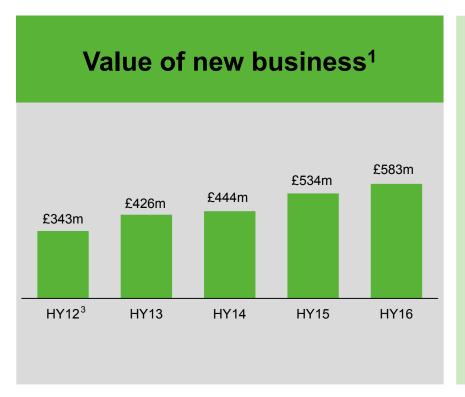
- Underlying growth
- Foreign exchange
- Friends Life

#### **Headwinds**

- Government levies / tax
- Weather and fires
- Brexit
- Increased share count



# Life insurance – sustainable growth



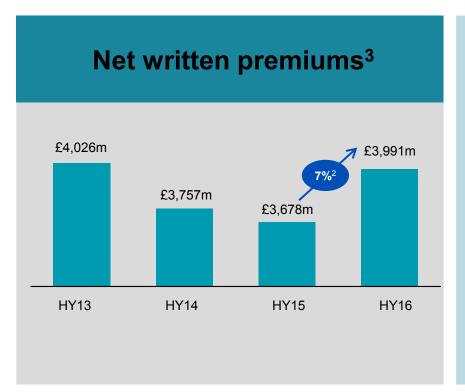
- Operating profit £1,226m, +20%
- VNB growth 7%<sup>2</sup>
- £2.0bn pension & platform flows in UK Life
- Platform AUM up 23% to £10.3bn



<sup>&</sup>lt;sup>3</sup>HY12 VNB is as reported and has not been restated to reflect the changes in MCEV methodology



# **General insurance & health – returning to growth**



- Premium growth 7%²
- Operating profit £334m -17%<sup>1</sup>
- Weather costs +c.£55m
- Group COR 94.6% excluding Flood Re and Homeserve

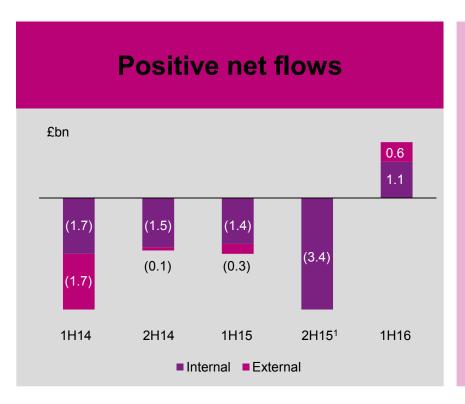


<sup>12015</sup> general insurance & health operating profit rebased for the reduction in the AGH loan (offsetting adjustment included in "Group debt & other costs")

<sup>&</sup>lt;sup>2</sup>Constant currency basis

<sup>&</sup>lt;sup>3</sup>General insurance net written premiums

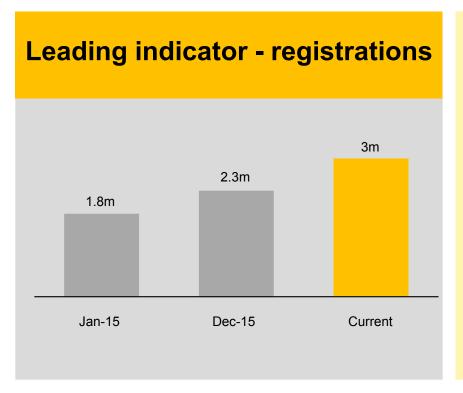
# **Fund management – momentum**



- Operating profit £49m, +48%
- AIMS doubled to £6.2bn
- Improving margins
- Positive net flows

<sup>&</sup>lt;sup>1</sup>Excludes transfers from Friends Life

# **Digital – meaningful contribution**

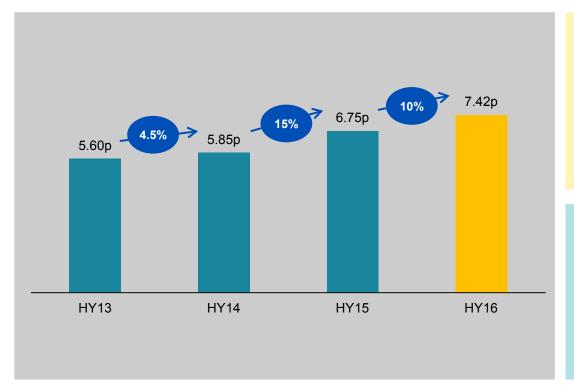


- Operating profit £111m<sup>1</sup>
- 16m UK customers on a single database by year end
- MyAviva APH 2.7
- 30%² lower costs shared with customers

<sup>&</sup>lt;sup>1</sup>Unaudited management information

<sup>&</sup>lt;sup>2</sup>30% relates to total cost for new GI home cross sales to our existing retirement customers compared to new intermediated home customers.

# Interim dividend – 10% growth

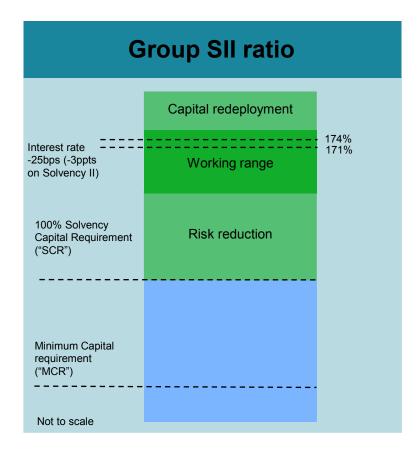








# Interest rate – no significant impact



#### **Balance sheet**

- Low capital sensitivity
- Matched back book
- Fully funded pension

#### **Business model**

- Low guarantees
- New products not interest rate sensitive
- AIMS well positioned



# **Checklist**

Strong capital	(O)	174%, proven resilience
Increase dividend	£	10% growth
Grow operating profit	$\square$	13% growth
Friends Life Integration		Ahead of schedule
Simplify and self-help		More to be done



# **2016 Interim Results**

4 August 2016

Tom Stoddard Chief Financial Officer



# **Growing operating profit**

Operating profit £million	HY15	HY16	Change
Life	1,021	1,226	20%
General Insurance & Health <sup>1</sup>	400	334	(17)%
Fund Management	33	49	48%
Corporate costs & other	(90)	(85)	6%
Group debt & other interest costs <sup>1</sup>	(194)	(199)	(3)%
Operating profit	1,170	1,325	13%

Operating profit up 13%

Operating EPS up 1%



<sup>1 2015</sup> general insurance & health operating profit rebased for the reduction in the AGH loan (offsetting adjustment included in 'Group debt & other costs" in table above)

#### **Economic variances affect NAV & total EPS**

Net asset value per share	IFRS
Opening NAV per share at 1 January 2016 <sup>1</sup>	390p
Operating profit	23p
Dividends	(14)p
Investment variances & economic assumption	(9)p
Pension movement	15p
Foreign exchange	18p
AVIF amortisation	(7)p
Integration & restructuring costs	(2)p
Other	(2)p
Closing NAV per share at 30 June 2016	412p

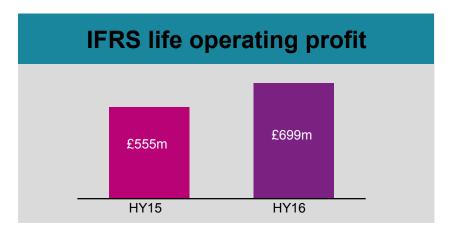
- 39% decline in integration & restructuring costs
- NAV affected by fluctuations in
  - Interest rates, FX, credit spreads and property markets

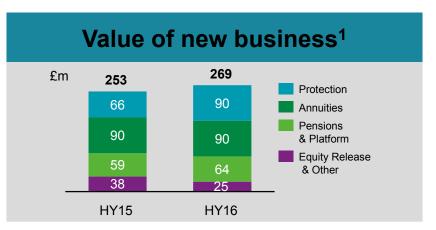
Earnings per share (basic pps)	HY15	HY16
Total EPS	12.8p	2.5p

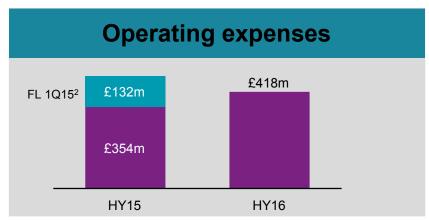
<sup>1</sup> Following a correction to accounting and modelling for annual management charge rebates in UK Life, prior year comparatives have been restated



# **UK Life – discipline and growth**







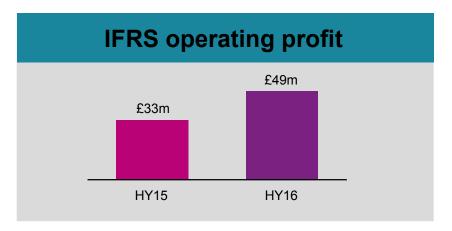
- £138m of Friends Life run-rate synergies secured and savings starting to be reflected in operating profit
- Platform AUM up 23% to £10.3bn
- £0.6bn cash remittances

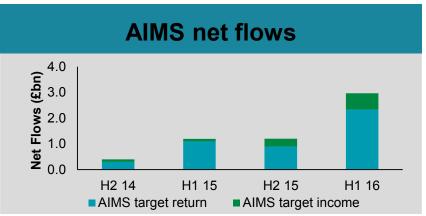


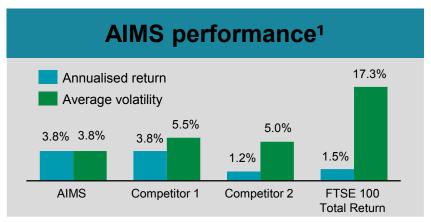
# **UK Life – profit drivers**

	IFRS operating profit				
	£ million	HY16	Bps / Margin	Bps / Margin basis	Target Range
ess	Long Term Savings	(45)	n/a	New business strain	(45)-(50)
v Business	Annuities & Equity Release	88	11%	PVNBP	7.5-8.5%
New	Protection	46	41%	APE	40-50%
ess	Long Term Savings	109	25bps	Opening assets	25-30bps
Business	Annuities & Equity Release	158	60bps	Opening assets	55-70bps
Existing	Protection	68	8.2%	In-force premiums	7.5-8.5%
ш Ш	Legacy	192	46bps	Opening assets	35-40bps
	Other	83			
	Total	699			

# Fund management – building momentum



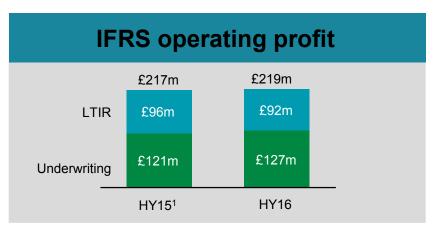




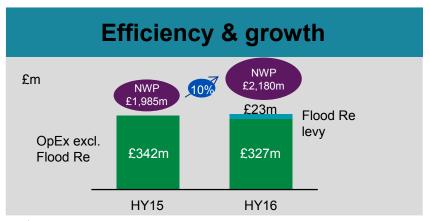
- Increased contribution from Friends Life assets
- £0.6bn positive external fund flows
- AIMS AUM more than doubled in HY16 to £6.2bn
- Investing for future growth



## UK & Ireland GI – returning to growth while maintaining cost discipline



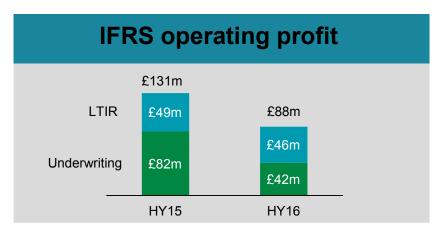
Combined operating ratio			
	HY15	HY16	
Underlying COR	97.2%	96.4%	
Prior year development	-0.5%	-1.5%	
Weather <sup>2</sup>	-3.5%	-2.4%	
HomeServe new business strain	+1.9%		
Flood Re		+1.0%	
Reported COR	93.2%	95.4%	

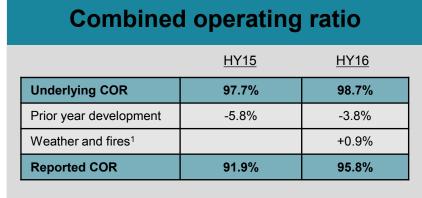


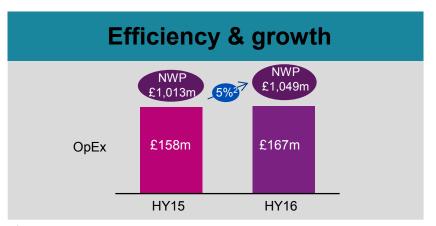
- COR 95.4%, positive underlying progress
- 10% NWP growth supported by new relationships
- Operating expenses improved excluding Flood Relevy



# Canada – investing for future growth



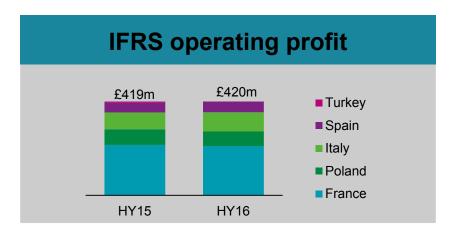


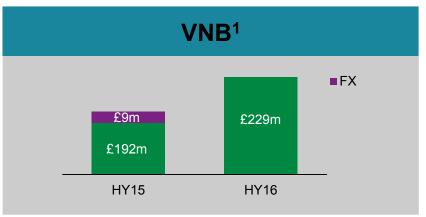


- NWP up 5% in constant currency
- RBCI acquisition completed on 1 July 2016
- Operating profit affected by forest fires and lower prior year development



# **Europe – stable results despite challenging market conditions**





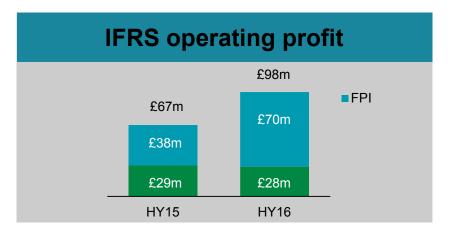
# **Combined Operating Ratio (France)**

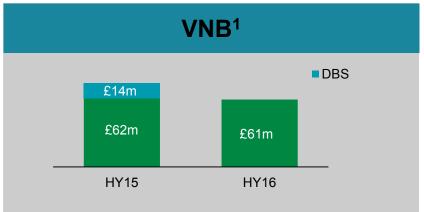
£m	HY15	HY16
Underlying COR	96.4%	93.3%
Prior year development	-0.5%	+0.2%
Weather <sup>2</sup>	-1.5%	+1.0%
France floods		+3.0%
Reported COR	94.4%	97.5%

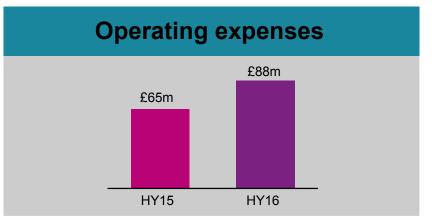
- Profit impacted by French floods, lower equity markets and new asset levy in Poland
- Strong growth in Italy as restructure continues
- VNB growth of 14%<sup>3</sup>



# Asia – investing in disruptive distribution strategies

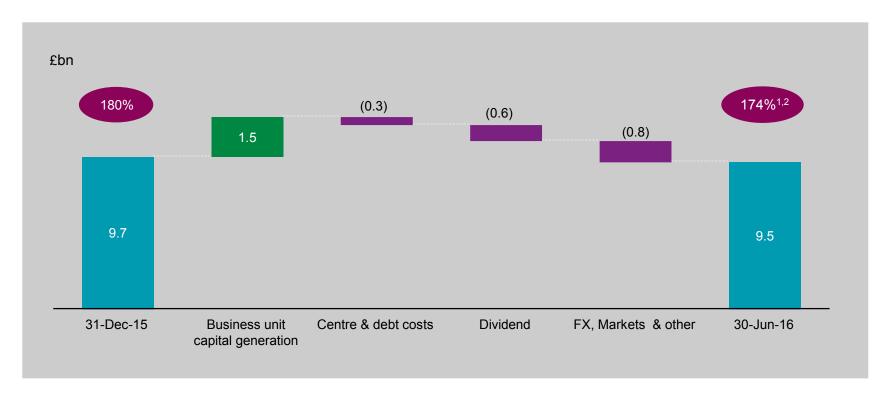






- VNB down following discontinuation of DBS
- Expanded Singapore armed forces distribution
- Recently added 280 advisers in Singapore
- Continued development of agency in China and bancassurance in Indonesia

# Strong capital position

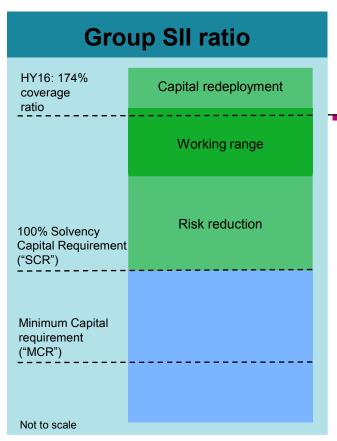


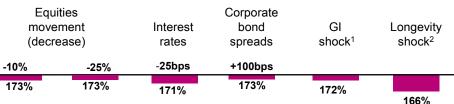
<sup>&</sup>lt;sup>1</sup>The solvency position includes the estimated impact of acquiring the RBC General Insurance business (£(0.3) billion) on a pro-forma basis. The acquisition completed on 1st July 2016, and was funded by an issue of £0.3 billion of subordinated debt in May 2016.

<sup>&</sup>lt;sup>2</sup>The estimated Solvency II ratio represents the shareholder view. This ratio excludes the contribution to Group Solvency Capital Requirement (SCR) and Group Own Funds of fully ring fenced with-profits funds £2.7 billion (FY15: £2.7 billion) and staff pension schemes in surplus £0.9 billion (FY15: £0.7 billion) - these exclusions have no impact on Solvency II surplus.



#### Sensitivities remain resilient to stresses



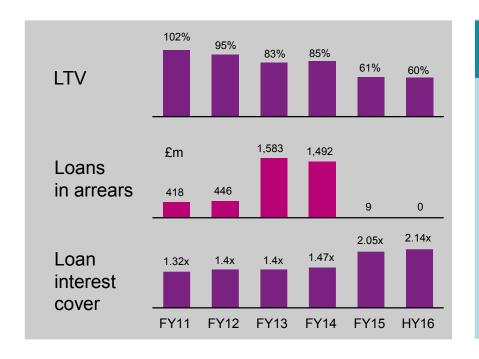


- Coverage ratio at June 30 2016 was 174%
- Our investment portfolio is prudently positioned
- No reliance on UFR
- Aviva has limited sensitivity to interest rates, equities and spreads



<sup>&</sup>lt;sup>1</sup> 5% increase in gross loss ratio <sup>2</sup> 5% decrease in mortality rates for annuity business

## Commercial real estate portfolio largely de-risked

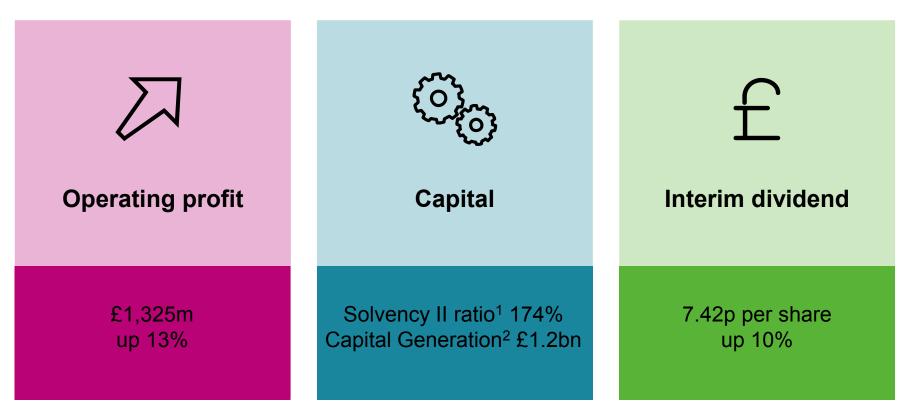


### **Prudently positioned & reserved**

- Loan interest cover improved to 2.14x (FY15: 2.05x)
- £0.6bn IFRS valuation reserve
- LTV's on commercial mortgage portfolio at 60% at HY16 (FY15: 61%)
- Divested non-core portfolios in 2014/15



#### **Performance**



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<sup>2</sup>Operating Capital Generation



# **2016 Interim Results** 4 August 2016

Mark Wilson Group Chief Executive Officer



# **Our expectations**

